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CITY OF ADELAIDE

COUNCIL
AGENDA & REPORTS

for the meeting

Tuesday, 11 October 2022

at 5.30 pm

in the Council Chamber, Adelaide Town Hall

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COUNCIL
Meeting Agenda, Tuesday, 11 October 2022, at 5.30 pm

Members: The Right Honourable the Lord Mayor, Sandy Verschoor (Presiding)
Deputy Lord Mayor, Councillor Abrahimzadeh
Councillors Couros, Donovan, Hou, Hyde, Khera, Knoll, Martin, Moran and Snape

Agenda

Item **Pages**

1. Acknowledgement of Country

At the opening of the Council Meeting, the Lord Mayor will state:

'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognize and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

2. Acknowledgement of Colonel William Light

Upon completion of the Kaurna Acknowledgment, the Lord Mayor will state:

'The Council acknowledges the vision of Colonel William Light in determining the site for Adelaide and the design of the City with its six squares and surrounding belt of continuous Park Lands which is recognised on the National Heritage List as one of the greatest examples of Australia's planning heritage.'

3. Prayer

Upon completion of the Acknowledgment of Colonel William Light by the Lord Mayor, the Chief Executive Officer will ask all present to pray -

'Almighty God, we ask your blessing upon the works of the City of Adelaide; direct and prosper its deliberations to the advancement of your glory and the true welfare of the people of this City. Amen'

4. Memorial Silence

The Lord Mayor will ask all present to stand in silence in memory of those who gave their lives in defence of their Country, at sea, on land and in the air.

5. Apologies and Leave of Absence

Nil

6. Confirmation of Minutes

That the Minutes of the meeting of the Council held on 13 September 2022, be taken as read and be confirmed as an accurate record of proceedings.

7. Deputations

Granted at time of Agenda Publication – 6 October 2022

7.1 Deputation - Mrs Shaza Ravaji - Support for South Australian Iranian community

8. Petitions

Nil

9. Advice/Recommendations of the Audit and Risk & CEO Performance Review Committee

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10.6 Code of Conduct

To be distributed separately

11. Exclusion of the Public

In accordance with sections 90(2),(3) and (7) of the *Local Government Act 1999 (SA)* Council will consider whether to discuss in confidence the reports contained within section 12 of this Agenda.

12. Confidential Reports for Council (Chief Executive Officer's Reports)

Nil

13. Lord Mayor's Reports

14. Councillors' Reports

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Audit And Risk Committee Report - 30 September 2022

Tuesday, 11 October 2022
Council

Strategic Alignment - Enabling Priorities

Program Contact:
Jessica Dillon, Acting Manager Governance

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

The Audit and Risk Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Terms of Reference in order to facilitate informed decision making in relation to discharging its legislative responsibilities and duties.

The Audit and Risk Committee met on Friday, 30 September 2022 and is required to report to Council after every meeting to identify and present advice and recommendations.

A precis of the matters considered by the Audit and Risk Committee is presented within this report.

The recommendations below are in response to the deliberations of the Audit and Risk Committee on:

- Audited Financial Statements & Report on Financial Results.

RECOMMENDATION

THAT COUNCIL

1. Report of the Audit and Risk Committee – 30 September 2022

THAT COUNCIL

1. Notes the report of the meeting of the Audit and Risk Committee held on 30 September 2022.

2. Audited Financial Statements & Report on Financial Results

THAT COUNCIL

1. Considers that the Consolidated Financial Statements present fairly the financial position of the City of Adelaide, having reviewed the Consolidated Financial Statements for 2021-22, contained in Attachment A to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.
2. Receives the City of Adelaide's Consolidated Financial Statements for 2021-22, contained in Attachment A to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, subject to minor administrative changes and subsequent balance date event adjustments, to be certified by the Chief Executive Officer and the Lord Mayor.
3. Considers it is appropriate that the representation letter requested by the external auditor, contained in Attachment B to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.
4. Notes the Certification of Auditor Independence contained in Attachment C to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.
5. Notes the audited Adelaide Central Market Authority Financial Statements for 2021-22 as contained in Attachment D to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on

30 September 2022, have been reviewed by the Adelaide Central Market Authority Board at its meeting on 22 September 2022. These financial results have been included in the Consolidated Financial Statements of the City of Adelaide and:

5.1. Considers the Financial Statements for 2021-22 present fairly the financial position of the Adelaide Central Market Authority.

5.2. Considers it is appropriate that the representation letter requested by the external auditor of the Adelaide Central Market Authority, contained in Attachment F to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

5.3. Notes the Certification of Auditor Independence in relation to Adelaide Central Market Authority, contained in Attachment E to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 is signed by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

5.4. Notes the representation letter requested by the external auditor of the Central Market Marketing Fund, contained in Attachment H to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

5.5. Notes the audited Central Market Marketing Fund (CMMF) Financial Statements for 2021-22 as contained in Attachment G to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, have been audited and present fairly the position of the CMMF.

6. Notes the Adelaide Economic Development Agency Financial Statements for 2021-22, contained in Attachment I to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, have been reviewed by the Adelaide Economic Development Agency Board at its meeting on 26 September 2022. These financial results are included in the Consolidated Financial Statements of the City of Adelaide, and

6.1. Considers the Financial Statements for 2021-22 present fairly the financial position of the Adelaide Economic Development Agency.

6.2. Notes the Certification of Auditor Independence in relation to Adelaide Economic Development Agency, contained in Attachment J to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 is signed by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

6.3. Notes the representation letter requested by the external auditor of the Adelaide Economic Development Agency, contained in Attachment K to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

7. Notes the Adelaide Park Lands Authority Financial Statements for 2021-22, contained in Attachment L to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, are included in the Consolidated Financial Statements of the City of Adelaide, and

7.1. Considers the Financial Statements for 2021-22 present fairly the financial position of the Adelaide Park Lands Authority and can be certified by the Lord Mayor as Chair of Adelaide Park Lands Authority.

7.2. Considers it is appropriate that the representation letter requested by the external auditor of the Adelaide Park Lands Authority, contained in Attachment M to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

7.3. Notes the Certification of Auditor Independence in relation to the Adelaide Park Lands Authority, contained in Attachment N to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, and considers it is appropriate to be signed by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

8. Notes the Brown Hill and Keswick Creeks Stormwater Board's Financial Statements for 2021-22 as contained in Attachment O to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022. Council's equity interest of 8% is included in the Consolidated Financial Statements of the City of Adelaide.

9.	Recommends the 2021-22 Consolidated Financial Statements of the City of Adelaide, and the Financial Statements of the Adelaide Park Lands Authority, Adelaide Central Market Authority and, Brown Hill and Keswick Creeks Stormwater Board be presented to Council for noting on 11 October 2022 and inclusion in the adopted Annual Report.
10.	Notes the 2021-22 Report on the financial results for the City of Adelaide and its subsidiaries, contained in Attachments P, Q, R and S to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

DISCUSSION

1. The Audit and Risk Committee met on Friday, 30 September 2022. The Agenda with reports for the public component of the meeting can be viewed here.

2. The following matters were subject of deliberations:

2.1. Matters Arising from External Audit

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the 'City of Adelaide Annual Completion Report for the year ended 30 June 2022' from Council's external auditors, BDO, contained in Attachment A to Item 5.1 on the Agenda for the meeting of the Audit and Risk Committee held 30 September 2022.

2. Notes the 'Adelaide Central Market Authority Annual Completion Report for the year ended 30 June 2022' from Council's external auditors, BDO, contained in Attachment B to Item 5.1 on the Agenda for the meeting of the Audit and Risk Committee held 30 September 2022.

2.2. Audited Financial Statements & Report on Financial Results

THAT COUNCIL

1. Considers that the Consolidated Financial Statements present fairly the financial position of the City of Adelaide, having reviewed the Consolidated Financial Statements for 2021-22, contained in Attachment A to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

2. Receives the City of Adelaide's Consolidated Financial Statements for 2021-22, contained in Attachment A to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, subject to minor administrative changes and subsequent balance date event adjustments, to be certified by the Chief Executive Officer and the Lord Mayor.

3. Considers it is appropriate that the representation letter requested by the external auditor, contained in Attachment B to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

4. Notes the Certification of Auditor Independence contained in Attachment C to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

5. Notes the audited Adelaide Central Market Authority Financial Statements for 2021-22 as contained in Attachment D to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, have been reviewed by the Adelaide Central Market Authority Board at its meeting on 22 September 2022. These financial results have been included in the Consolidated Financial Statements of the City of Adelaide and:

   5.1. Considers the Financial Statements for 2021-22 present fairly the financial position of the Adelaide Central Market Authority.

   5.2. Considers it is appropriate that the representation letter requested by the external auditor of the Adelaide Central Market Authority, contained in Attachment F to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

   5.3. Notes the Certification of Auditor Independence in relation to Adelaide Central Market Authority, contained in Attachment E to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 is signed by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

   5.4. Notes the representation letter requested by the external auditor of the Central Market Marketing Fund, contained in Attachment H to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

   5.5. Notes the audited Central Market Marketing Fund (CMMF) Financial Statements for 2021-22 as contained in Attachment G to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, have been audited and present fairly the position of the CMMF.

6. Notes the Adelaide Economic Development Agency Financial Statements for 2021-22, contained in Attachment I to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, have been reviewed by the Adelaide Economic Development Agency Board at its meeting on 26 September 2022. These financial results are included in the Consolidated Financial Statements of the City of Adelaide, and

   6.1. Considers the Financial Statements for 2021-22 present fairly the financial position of the Adelaide Economic Development Agency.

   6.2. Notes the Certification of Auditor Independence in relation to Adelaide Economic Development Agency, contained in Attachment J to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 is signed by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

   6.3. Notes the representation letter requested by the external auditor of the Adelaide Economic Development Agency, contained in Attachment K to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

7. Notes the Adelaide Park Lands Authority Financial Statements for 2021-22, contained in Attachment L to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, are included in the Consolidated Financial Statements of the City of Adelaide, and

   7.1. Considers the Financial Statements for 2021-22 present fairly the financial position of the Adelaide Park Lands Authority and can be certified by the Lord Mayor as Chair of Adelaide Park Lands Authority.

   7.2. Considers it is appropriate that the representation letter requested by the external auditor of the Adelaide Park Lands Authority, contained in Attachment M to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, is signed by management.

   7.3. Notes the Certification of Auditor Independence in relation to the Adelaide Park Lands Authority, contained in Attachment N to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022, and considers it is appropriate to be signed by the Chief Executive Officer and the Presiding Member of the Audit and Risk Committee.

8. Notes the Brown Hill and Keswick Creeks Stormwater Board's Financial Statements for 2021-22 as contained in Attachment O to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022. Council's equity interest of 8% is included in the Consolidated Financial Statements of the City of Adelaide.

9. Recommends the 2021-22 Consolidated Financial Statements of the City of Adelaide, and the Financial Statements of the Adelaide Park Lands Authority, Adelaide Central Market Authority and, Brown Hill and Keswick Creeks Stormwater Board be presented to Council for noting on 11 October 2022 and inclusion in the adopted Annual Report.

10. Notes the 2021-22 Report on the financial results for the City of Adelaide and its subsidiaries, contained in Attachments P, Q, R and S to Item 5.2 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

2.3. Review Council's Annual Report

THAT THE AUDIT AND RISK COMMITTEE

1. Notes the draft City of Adelaide Annual Report 2021-2022 as provided in Attachment A to Item 5.3 on the Agenda for the meeting of Audit and Risk Committee held on 30 September 2022.

2. Notes the draft Adelaide Central Market Authority Annual Report 2021-2022 as provided in Attachment B to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

3. Notes the draft Adelaide Economic Development Agency Annual Report 2021-2022 as provided in Attachment C to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

4. Notes the draft Kadaltilla / Park Lands Authority Annual Report 2021-2022 as provided in Attachment D to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

5. Notes the draft Brown Hill and Keswick Creeks Stormwater Board Annual Report 2021-2022 as provided in Attachment E to Item 5.3 on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022.

2.4. Confidential Meeting with External Auditors

Considered in confidence pursuant to Section 90(3)(b) of the *Local Government Act 1999 (SA)*

In accordance with Section 91 (7) & (9) of the Local Government Act 1999 (SA) (the Act) and because Item 10.1 listed on the Agenda for the meeting of the Audit and Risk Committee held on 30 September 2022 was received, discussed and considered in confidence pursuant to Section 90(3)(b) of the Act, this meeting of the Audit and Risk Committee do order that:

1. The discussion, and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 31 December 2029.
2. The confidentiality of the matter be reviewed in December 2023.
3. The Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the item for which the confidentiality order has been revoked.

- END OF REPORT -

Report of the Chief Executive Officer Performance Review Committee - 27 September 2022

Tuesday, 11 October 2022
Council

Program Contact:
Jessica Dillon, Acting Manager Governance

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

The Chief Executive Officer Performance Review Committee (CEOPRC) is required to report to Council after every meeting to inform Council of its decisions (under delegation granted 9 November 2021) and identify any advice and/or recommendation appropriate for Council decision.

The CEOPRC met on Tuesday 27 September 2022 and under delegation, resolved in relation to a CEO Strategic Priorities & Organisational Scorecard Update:

That the CEO Performance Review Committee:

1. Receives the measures in the scorecard as provided in Attachment A to Item 4.1 on the Agenda for the meeting of the CEO Performance Review Committee held on 27 September 2022.
2. Receives the measures in the strategic priorities as provided in Attachment B to Item 4.1 on the Agenda for the meeting of the CEO Performance Review Committee held on 27 September 2022.

The Lord Mayor will seek a motion to note the report of the meeting.

RECOMMENDATION

THAT COUNCIL

1. Notes the report of the meeting of the Chief Executive Officer Performance Review Committee held on 27 September 2022.

- END OF REPORT -

Progress of Motions by Council Members

Tuesday, 11 October 2022

Council

Strategic Alignment - Enabling Priorities

Program Contact:
Jessica Dillon, Acting Manager Governance

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

This report responds to the decision of Council from 12 March 2019, to report on the Progress of Motions by Council Members, every second Council meeting.

RECOMMENDATION

THAT COUNCIL

1. Notes the report.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	Not as a result of this report
21/22 Budget Allocation	Not as a result of this report
Proposed 22/23 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
21/22 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. On 12 March 2019, Council resolved that Administration provides a report on the progress of Councillor motions with and without notice adopted by the elected body. This covers motions of the current and previous two terms which have not yet been fully implemented.
2. Since the commencement of the 2018-2022 Council term, a total of 354 motions on and without notice have been carried by Council.
3. As at 4 October 2022 a total of 32 decisions arising from motions on or without notice are open (from the current and previous terms of Council). The current progress of the decisions from November 2018 listed in Link 1 view here.
4. Council Members can review progress updates on all decisions and Administration undertakings via the online Council Member portal. Members of the Executive team can provide a verbal update on undertakings to Council Members on request.

DATA AND SUPPORTING INFORMATION

Link 1 – List of open decisions arising from Motions on and without Notice from November 2018 to current.

ATTACHMENTS

Nil

- END OF REPORT -

City of Adelaide Annual Report 2021-22

Tuesday, 11 October 2022
Council

Strategic Alignment - Enabling Priorities

Program Contact:
Manager Strategy & Insights

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

The City of Adelaide Annual Report 2021-22 reports to the community and stakeholders on Council's performance, achievements and planned outcomes as measured against both the City of Adelaide 2020-2024 Strategic Plan and 2021-22 Business Plan and Budget.

An Annual Report is a critical element of Council's Strategic Management Framework, serving as a point in time document of the City of Adelaide's achievements against what we have committed to in our Vision, Strategic Plan, Business Plan and Budget and other key strategies and plans of Council.

Combined with the quarterly reporting activities, the Annual Report is an important source of transparency and accountability to our community and key stakeholders on the services, functions and projects that support our city and its people to thrive now, and into the future. Council is committed to seeking and understanding our community, to ensure that the services that we plan and deliver meet the needs of our community. The Annual Report is an important way in which we can confirm that Council services, facilities and programs is valuable to our community.

The production of an Annual Report is a requirement as set out in the *Local Government Act 1999 (SA)*, it must include any associated subsidiary annual reports of the Council and is to be considered and adopted by Council before 30 November each year.

RECOMMENDATION

THAT COUNCIL

1. Adopts the City of Adelaide Annual Report 2021-2022 as provided in Attachment A to Item 10.2 on the Agenda for the meeting of the Council held on 11 October 2022.
2. Adopts the Adelaide Central Market Authority Annual Report 2021-2022 as provided in Attachment B to Item 10.2 on the Agenda for the meeting of the Council held on 11 October 2022.
3. Adopts the Adelaide Economic Development Agency Annual Report 2021-2022 as provided in Attachment C to Item 10.2 on the Agenda for the meeting of the Council held on 11 October 2022.
4. Adopts the Kadaltilla / Park Lands Authority Annual Report 2021-2022 as provided in Attachment D to Item 10.2 on the Agenda for the meeting of the Council held on 11 October 2022.
5. Adopts the Brown Hill and Keswick Creek Stormwater Board Annual Report 2021-2022 as provided in Attachment E to Item 10.2 on the Agenda for the meeting of the Council held on 11 October 2022.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities The Annual Report 2021-22 is City of Adelaide's report to the community and stakeholders on its performance, achievements and planned outcomes as measured against both the 2020-2024 Strategic Plan and 2021-22 Business Plan and Budget.
Policy	The Annual Report is a critical element of Council's Strategic Management Framework.
Consultation	Whilst consultation is not required as part of this report, the feedback and insights from the community collected throughout the year are summarised within the Annual Report.
Resource	Internal resources to write and design the report. Costs associated with the report relate to printing.
Risk / Legal / Legislative	Compilation and presentation of the City of Adelaide Annual Report 2021-22 is consistent with the legislative requirements of annual reporting to the community as set out in the *Local Government Act 1999* (SA). This includes the requirements of Schedule 4 – 'Material to be included in the annual report of a council' which requires performance of implementing the strategic management plans for the relevant financial year, and the Council's future projections and targets under its plans for the next financial year. Copies of the Annual Report are to be submitted to both Houses of Parliament and the SA Local Government Grants Commission by 31 December 2022. There are no expected risks associated with the completion of this legislative process.
Opportunities	The production and promotion of the Annual Report will further enable Council to share its achievements in a transparent manner.
22/23 Budget Allocation	General operating budget - $2,000
Proposed 23/24 Budget Allocation	General operating budget - $2,000
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. In accordance with Section 131 of *the Local Government Act 1999 (SA)* (the Act),

   "A council must, on or before 30 November in each year, prepare and adopt an annual report relating to the operations of the council for the financial year ending on the preceding 30 June."

   and

   "the annual report of any subsidiary received by the council under Schedule 2 for the relevant financial year."

2. The City of Adelaide Annual Report must include material and specific reports on the matters specified in Schedule 4 of the Act including: financial reports, legislatively required Council and Corporation practices, an annual report for any subsidiary, achievements against Strategic Management Plans and the Business Plan and Budget, and the council's projections and targets under its plans for the next financial year.

3. The City of Adelaide Annual Report 2021-22 (**Attachment A**) along with the subsidiary annual reports for; Adelaide Central Market Authority (**Attachment B**), Adelaide Economic Development Agency (**Attachment C**), and Kadaltilla / Park Lands Authority (**Attachment D**) and Brown Hill Keswick Creek Stormwater Board (**Attachment E**), each of which have been approved by their respective boards, are presented to Council for adoption.

4. The audited financial statements for City of Adelaide will be added to the City of Adelaide Annual Report 2020-21 along with those of Adelaide Central Market Authority, Adelaide Park Lands Authority, Rundle Mall Management Authority, Adelaide Economic Development Agency and Brownhill Keswick Creek Regional Subsidiary once approved by Council. Until Council approves all financials, including City of Adelaide these are to be considered in draft format.

5. Council will consider the Draft Annual Report 2021-22 prior to 30 November 2022. It must be submitted to the Parliamentary Librarian of South Australia, the Director of the State Library, the South Australian Local Government Grants Commission and National Library of Australia by 31 December annually.

6. Once adopted, the Annual Report will be made available on Council's website with copies available at Council's Customer Centre.

ATTACHMENTS

Attachment A – City of Adelaide Annual Report 2021-2022

Attachment B - Adelaide Central Market Authority Annual Report 2021-2022

Attachment C - Adelaide Economic Development Agency Annual Report 2021-2022

Attachment D - Kadaltilla / Park Lands Authority Annual Report 2021-2022

Attachment E - Brown Hill Keswick Creek Stormwater Board Annual Report 2021-2022

- END OF REPORT -

City of Adelaide
2021 – 22 Annual Report

DRAFT

Acknowledgement of Country

City of Adelaide tampendi, ngadlu Kaurna yertangga banbabanbalyarnendi (inbarendi). Kaurna meyunna yaitya mattanya Womma Tarndanyako. Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kaurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinthi.

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

DRAFT

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DRAFT

Welcome to the City of Adelaide 2021 – 22 Annual Report

The City of Adelaide's aim is to create a vibrant city through the delivery of new projects, programs, and infrastructure. Its goal is to achieve Council's vision **'Adelaide: The most liveable city in the world.'**

City of Adelaide is pleased to present the 2021 – 22 Annual Report. This Annual Report highlights the delivery and performance against the 2020 – 24 Strategic Plan and provides stakeholders, customers, and community with a clear picture of the investment across the City of Adelaide throughout the year.

The City of Adelaide 2021 – 22 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2021 to 30 June 2022) as well as highlights over the second year of the 2020 – 24 Strategic Plan.

Council's progress against the Key Activities in the 2021 – 22 Business Plan and Budget and services delivered by the City of Adelaide are represented in this report demonstrating how City of Adelaide delivers for the community.

Attachment A provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Adelaide Economic Development Agency and Kadaltilla / Park Lands Authority. The City of Adelaide has an equity interest in the Brown Hill Keswick Creek Regional Subsidiary and its Annual Report and audited financial statements are also included.

An online version of the City of Adelaide 2021 – 22 Annual Report can be viewed and downloaded at **cityofadelaide.com.au.**

To request a printed copy, please contact:
Customer Service Centre (Monday to Friday 8.30 am to 5.00 pm)
25 Pirie Street Adelaide 5000
T 8203 7203
E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide **yoursay.cityofadelaide.com.au**.

DRAFT

Council Members

As at 30 June 2022

Sandy Verschoor
Lord Mayor

Anne Moran
Area Councillor

Franz Knoll
Area Councillor

Keiran Snape
Area Councillor

Arman Abrahimzadeh OAM
Deputy Lord Mayor (Commenced 1 December 2021)
Area Councillor

Phillip Martin
North Ward Councillor

Mary Couros
Deputy Lord Mayor (Concluded 30 November 2021)
North Ward Councillor

Simon Hou
Central Ward Councillor

Jessy Khera
Central Ward Councillor

***Vacant**
Central Ward Councillor

Dr Helen Donovan
South Ward Councillor

Alexander Hyde
South Ward Councillor

*City of Adelaide acknowledges the contributions of Greg Mackie OAM who resigned from Council on 14 June 2022.

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CEO's Message

In this final year of the 2018 – 22 Council term, I am immensely proud of the breadth and depth of our achievements, delivering on Council's 2020 – 24 Strategic Plan priorities.

Despite state-wide lockdowns and mandated restrictions, we continued all the great services our community expects while delivering vital COVID recovery support for City businesses through our Reignite Adelaide program. The Adelaide Economic Development Agency's dining vouchers were a lifeline for hospitality businesses and our Business Saver Grants were appreciated by small businesses impacted by COVID restrictions. Overall Council has invested more than $20 million in City recovery initiatives.

We achieved major milestones for city shaping projects with construction commencing in April on our landmark $250 million development at Eighty-Eight O'Connell, delivered by Commercial and General, after 30 years of the site sitting vacant. This development will boost residential growth and bring economic benefits for the O'Connell Street precinct and North Adelaide.

In June, construction commenced on our $400 million once-in-a-generation transformation of the Adelaide Central Market Arcade in partnership with ICD. 'Market Square' will create a world-class fresh food destination and bring hundreds of new residents and jobs into the CBD.

While Council froze the rate in the dollar for the nineth consecutive year along with many fees and charges, through astute financial management we turned a nine-year operating deficit into a surplus and achieved a $20 million organisational efficiency target set by Council.

We delivered a total of $45.2 million of capital works up from $32.3 million the previous financial year and secured $80 million in funding from the State Government to ensure the future of the Adelaide Aquatic Centre.

We supported our creative industries, among the hardest hit by the pandemic, by removing fees for events, investing in event infrastructure, commissioning public art, and sponsoring festivals throughout the City and North Adelaide.

Our place coordination approach to the Mainstreets Revitalisation Program, which included marketing, branding and activation initiatives and community consultation, has informed master plans for Hutt, O'Connell, Melbourne, and Hindley Streets, and we secured $4 million from the State Government to deliver infrastructure improvements in Hutt Street and Melbourne Street.

We commenced work on our City Plan, the first in 30 years, to provide certainty to businesses and help attract investment to Adelaide and we adopted a Residential Growth Action Plan.

Adelaide was invited to become Australia's first National Park City and the second globally after London which was cause for celebration and we officially opened a $13 million, 3.2 hectare wetland in Victoria Park / Pakapakanthi (Park 16). This was the largest earthmoving exercise and redevelopment in our Park Lands in the past 60 years and a collaborative project with the Brownhill and Keswick Creeks Stormwater Board.

A commitment to community safety, growth, and prosperity, paired with a purposeful focus on steadily improving Council's financial position, sees our organisation and our City emerging stronger from the pandemic.

Clare Mockler

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Who we are and how we will deliver

The City of Adelaide motto 'Ut Prosint Omnibus Conjuncti', United for the Common Good, is at the heart of how our people feel about working for the city and embodies the way we approach our civic and corporate responsibilities.

We are a unique team of people who work together to create extraordinary experiences across our city. Our people are passionate ambassadors for Adelaide and contribute to the community through the delivery of valuable services and outcomes.

An environment where people thrive
Our people are our greatest asset. We are inclusive, welcoming, engaged, passionate, forward-thinking, dedicated, and authentically customer centric. We treat each other as well as we treat our customers, ensuring our internal customer experience meets the same quality as our external customer experience, because we know that is the best thing for our community. We foster a supportive and safe working environment and acknowledge the importance of wellbeing and balance in our personal and professional lives. Our focus is on achieving great outcomes while empowering our people and offering them flexibility in the way they achieve them.

Leadership helping us reach our potential
The size of our organisation, the diversity of experiences available and the broad variety of opportunities surprises people. We have a genuine commitment to developing our people in our dynamic and challenging environment. Leaders at all levels are supported to reach their full potential and create an environment where others can do the same. Those leaders and their teams are the custodians of our culture and are the key to successful outcomes. Collaboration and autonomy are expected and recognised, and with commitment and support, our people can and do progress through the organisation.

Learning and growing with our city and community
We are flexible and adaptable, agile to the challenges and opportunities of the future. We are transitioning from being the expert and the regulator, to a position of foresight and a curator of experiences. Our people strategy anticipates the skills we need to deliver brilliant experiences. Our culture of learning and adapting is self-evident and visible, as our people's development improves our performance and maximises everyone's potential. Our leaders are confident and support their teams to build resilience and broaden the capability of our people so they can better serve their customers and community.

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City of Adelaide Community

Community Engagement

Community Engagement is an opportunity for a diverse range of voices to be heard through meaningful feedback based on experience and expertise. The City of Adelaide is committed to involving its residents, ratepayers, business owners and city users in shaping and future proofing the city. Considering the views of the community assists the City of Adelaide to better understand local issues and interests and to make sustainable decisions which are relevant to identified needs and aspirations. Community and stakeholder engagement fosters a sense of belonging and community ownership of project outcomes.

Over the past 12 months the City of Adelaide sought feedback and engaged with the community on 55 different projects, via the online platform Your Say Adelaide (YSA) or face-to-face.
Engagement projects 1 July 2021 to 30 June 2022:

- Legislated: 30
- Non-legislated: 25

Just under 3,000 people participated online on these diverse projects, which included:

- Resident and Business Surveys
- City User Profile Survey
- Park Lands: use for events, activations, sporting clubs and licensing; and Adelaide Park Lands Community Land Management Plan review.
- Development of a range of Strategies and Plans for the future of the city
- Progress of upgrade and master plan implementation projects
- Main Streets Revitalisation: Hindley, Hutt, Melbourne and O'Connell
- Draft Homelessness, Social & Affordable Housing Policy
- City of Adelaide Representation Review 2021

YSA Statistics 1 July 2021 to 30 June 2022:

Engagement activities	49
Engagement projects involving face-to-face engagement Online participation	17 approx. 3,000 participants
Total site visits	60,200
New registrations	511
Aware visitors (visited a project page)	41,700
Engaged visitors (submitted feedback through online engagement tools)	almost 3,000
Informed visitors (took some action to learn more about a project by clicking through to information within the project page)	18,100
Total documents downloaded	24,000 downloads of 3,400 documents

Top three projects on YSA (based on number of contributions):

1. Resident Survey 2021: 1,423
2. Business Insights Survey: 242
3. Let's step it up: What's next for a low carbon Adelaide?: 223

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Join over 12,000 people who are active in the online engagement community. No matter your interest in the city – we want to hear from you. Be informed and participate to help shape the City of Adelaide. Visit yoursay.cityofadelaide.com.au today to register.

Understanding the City

The below information reflects a portion of data and research collected about the city. The City of Adelaide Strategic Plan also includes Measures of Success as reported on further in this document. These provide additional insights on the impact of COVID-19 on other aspects of the city such as pedestrian movement and city vibrancy.

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City Profile

In 2018 - 19	*In 2019 - 20*	*In 2020 - 21*	*In 2021 - 22*
		COVID-19 impact	
15,465 Businesses in the city[1] – "local businesses"	15,414 Businesses the city[1] – "local businesses"	15,251 Businesses in the city[1] – "local businesses"	11,519 Businesses in the city[1] – "local businesses"
141,528 Local jobs[2]	144,382 Local jobs[2]	142,723 Local jobs[2]	148,369 Local jobs[2]
Night time economy establishments[3] - 842	Night time economy establishments[3] - 861	Night time economy establishments[3] - 920	No data available for 2021-2022
Total local spend[4] - $307 million (year to June)	Total local spend[4] - $219 million (year to June)	Total local spend[4] - $321 million (year to June)	Total local spend[4] - $342 million (year to June)
$19 billion City of Adelaide Gross Regional Product (GRP)[2] 18.21% of state's GSP[2]	$19.45 billion City of Adelaide Gross Regional Product (GRP)[2] 18.23% of state's GSP[2]	$20.16 billion City of Adelaide Gross Regional Product (GRP)[2] 18.21% of state's GSP[2]	$20.87 billion City of Adelaide Gross Regional Product (GRP)[2] 17.94% of state's GSP[2]
24,807 Estimated residents in the city[5]	25,456 Estimated residents in the city[5]	26,177 Estimated residents in the city[5]	25,746 Estimated residents in the city[5]
1,976,706 Domestic overnight visitors to the city[6] (Year to March 2019)	2,294,957 Domestic overnight visitors to the city[6] (year to March 2020)	800,513 Domestic overnight visitors to the city[6] (Year to March 2021)	1,280,892 Domestic overnight visitors to the city[6] (year to March 2022)

1. ABS Counts of Australian Businesses as presented on economy.id.com.au/Adelaide
2. NIEIR as presented on economy.id.com.au/Adelaide
3. CCCLM, Measuring the Australian Night Time Economy 2020-21
4. Spendmapp by Geografia – City of Adelaide
5. Australian Bureau of Statistics (ABS) ERP 2020
6. Tourism Research Australia unpublished data

The City of Adelaide continued to better understand the wants and needs of resident and business communities and city users through its core surveys. The annual Resident, Business and City User Profile Surveys were also supplemented by research commissioned as part of Reignite Adelaide.

City User Profile Survey
The City User Profile (CUP) Survey takes place annually and each year 2,000 people are approached on the streets and in the Park Lands of Adelaide and North Adelaide to complete a survey on why and how often they come to the city. In 2022 the survey was undertaken by McGregor Tan Research on behalf of the City of Adelaide.

This research highlights the changing roles of the city, as practices established or amplified during the height of the COVID-19 pandemic, such as working from home and dining out in the suburbs, have continued. Some of these changes are:

- Shopping overtook working as the main reason for being in the city
- Only 20% of city users come to the city for work, down from 27%
- Changes to dining out patterns are reflected in fewer city users coming into the city for an evening or night out, down from 30% to 21%, and fewer coming to the city for leisure or entertainment, falling from 49% to 39% of city users
- Car (as driver or passenger) and bus were the main means of travelling to the city. These modes are preferred for the convenience they offer

34% of city users come to the city daily or most days, down from 46% a decade ago. While the decrease has been most pronounced in the past two years, the trend to declining frequency of visitation was underway pre-pandemic. The fact that more people are now coming to the city a ‘few times a week’, confirms the changing patterns of city use.

About one fifth of people say that more events and activities in the city, preferably all year round, could entice them to visit the city more. Inhibitors to city use are being employed, not having spare time, and the weather.

Resident Survey
In 2021 more than 1,400 residents completed the online Resident Survey. In its third year, the survey covered topics from wellbeing to main streets, Park Lands, and actions taken at home to be ‘greener’.

The survey is key to learning about city residents, what they do, what they like, and what they think. The City of Adelaide uses this information to shape services and programs for residents.
From the 2021 Resident Survey we learned that:

- Our residents are environmentally aware with most of them recycling, and residents aged 65 years and over far more likely than residents aged 18 to 30 years, to be doing other ‘green things’ at home too. Interest in installing solar panels, purchasing an electric vehicle and installing an energy monitoring device is high. Initiatives relating to environmental education and waste management are informed by this.
- COVID-19 appears to have impacted the wellbeing of residents in 2021. Respondents’ self-assessed scores for satisfaction with life, feeling that the things they do are worthwhile, and happiness all decreased markedly. Wellbeing and resilience remain a focus for the City of Adelaide.

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- The proportion of residents visiting the Park Lands daily or most days fell from its 2021 COVID-high of 36% to 23% with the casual, unstructured uses remaining the most popular.
- The mix of feedback on the four priority main streets confirmed the importance of the Main Streets Revitalisation Program. Feedback highlighted:
    - Hindley Street is liked for its range of eateries, but it needs to be cleaner and safer
    - Hutt Street is liked for its eateries, but it needs more shops and local services
    - Melbourne Street is liked for its eateries and shops, but parking is a problem
    - O'Connell Street is liked for its restaurants, but it needs other shops to support a healthy retail mix

Business Insights Survey

The 2021 Business Insights Survey was undertaken in late September. The survey is for people who own or operate a business in the City of Adelaide. We received 245 responses to the survey, mostly from small and micro businesses and those in the retail and hospitality industries.

The hybrid work model is evident for city-based businesses, with 24% supporting a hybrid work model and plan to continue doing so.

38% were worried for the future of their business and agreement that the city is a good place to do business fell from 71% to 64% of respondents.

Those who disagree that the city is a good place to do business tend to cite fewer people in the city, parking costs, and rental costs as their reasons. Businesses are wanting Council to advocate for business-friendly policy settings, to grow the overall economy, and to help businesses reduce their costs. More than that, they want Council to develop a program of events and activations to bring people back to the city.

Market Research – City Users, Employers, and City Workers

In January 2022 Council unanimously approved 24 initiatives to reinvigorate the city under the banner of Reignite Adelaide.

As part of Reignite Adelaide, the City of Adelaide commissioned a market research project, led by McGregor Tan, to gain an understanding of the drivers for city visitation, employer intentions regarding having staff in the city, and city-based worker preferences regarding coming to the city for work.

The research was undertaken in four parts: a desktop study of current trends, two quantitative studies of city users and workers, and qualitative interviews with large city-based employers.

City of Adelaide is considering this research as we move from a focus on recovery to one of building a stronger and better future. The insights gained from this will be used to shape the City of Adelaide's next Strategic Plan, City Plan, and other plans.

The desktop research summarised a range of reports. It identified opportunities and challenges for the further growth and development of the city. The key themes identified are:

- hybrid work is here to stay
- the shift of discretionary activity (such as dining out) to the suburbs
- repurposing space to recognise that office occupancy will not return to pre-pandemic levels must be considered

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- a longer-term planning approach is needed
- the city needs to be more compelling for workers who are no longer obliged to be there as often as before

From the perspective of general city users:

- the cost and availability of parking is still seen as a key barrier to visiting the city
- people are coming to the city less often than pre-COVID for work, shopping, or dining
- COVID-related safety concerns are a reason for less frequent city visitation for many
- around two in five South Australians now engage more in higher frequency leisure activities (such as having coffee, breakfast, or brunch) in their local area rather than in the city

People who come to the city for work shared that:

- the employer is more important than the location of work
- most city workers have employers that allow working from home and more than 30% of city workers expect their flexible work arrangement to remain
- younger employees of global/national organisations are more open to the opportunities working from home can deliver
- the primary benefit of working from home is saving time
- the time spent commuting is the biggest barrier to returning to work in the city

Employers in the city shared that:

- most do not expect their workforce to be back in the city 100% of the time
- flexibility is a workforce expectation and an important factor in competitiveness in a tight labour market
- employers value in-person interaction for collaboration and team culture and they make these opportunities available to their staff
- employers support any city-based activations, such as networking, collaborative spaces, thinkers in residence, to encourage workers into the city

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Investing in city recovery

The 2021 - 22 Business Plan and Budget was a driver for the city's growth and recovery from COVID-19. The budget expenditure of $269.6 million focused on prioritising community and civic services, activities to support the city's cultural and economic development, projects that maintained and upgraded infrastructure within the city and Park Lands and the continuation of COVID-19 support. Targeted support continued to be provided to businesses, ratepayers, and communities, including the City Business Support program which already had committed over $11 million worth of investment and support.

The budget was developed over several months, through a series of workshops and discussions with Council Members and the Audit Committee about the City of Adelaide's financial position. Council again determined to freeze the rate in the dollar for the eighth consecutive year and to increase Fees and Charges by CPI.

Asset and Infrastructure expenditure, including renewals, was prioritised on condition, risk, and readiness to deliver. Expenditure was also allocated to new assets and the upgrade of existing assets.

Council committed to ensuring future opportunities continue to be explored through further operational efficiencies, maximising revenue opportunities and growth of revenue streams. This commitment supported a balanced budget being presented for 2021 - 22 and the improvement of the operating position and financial sustainability of Council.

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Future Proofing our city

The City of Adelaide's 2022 - 23 Business Plan and Budget continues to support recovery from the impacts of COVID-19, while positioning our city for future growth and opportunities. This year's plan and budget focusses on future proofing the city and delivering services which attract people to live, work, play, study, visit and undertake business in the city.

In 2022 - 23, stimulating the economy is a priority. Council-led projects that promote strong economies, such as the development of Eighty Eight O'Connell and the redevelopment of the Adelaide Central Market Arcade, are vital. The Adelaide City Deal is one of the biggest partnerships with a focus on innovation, digital connection, space technologies, and major cultural facilities, and has great significance for shaping the city's future and reputation.

A focus on the liveability of the city now, and into the future, has been a key driver for Council's environmental leadership, prioritising sustainable and environmentally focused infrastructure and practices.

The City of Adelaide is required by legislation to articulate its annual priorities and in 2022 - 23 these have been aligned to Key Actions from the 2020 – 24 Strategic Plan. They are:

- Deliver the next generation Adelaide Free Wi-Fi network to support and improve digital access and connectedness for the community
- Develop a policy position on micro mobility to enhance the City of Adelaide's advocacy on emerging modes of transport
- Deliver a new innovative Experience Adelaide visitor centre and city-wide digital visitor experience

- Review and streamline the Community Land Management Plans to support the unique values, use and management of the Park Lands
- Activate key precincts by working with businesses to reinvigorate main streets, encouraging people back to the city
- Grow and expand future event opportunities by developing event infrastructure
- Expand event opportunities and infrastructure and showcase the history of the Adelaide Town Hall through creating Civic educational opportunities.
- Increase street tree canopy across the city, by trialling new green infrastructure and delivering the Greening Sturt Street West project
- Prepare a Heritage Management Plan for the National Heritage listing of the Park Lands
- Implement an Insights Strategy that focuses on a holistic approach to the collection, analysis, reporting and application of what is known and what has been heard from the community
- Establish two new commercial opportunities which expand Council's revenue streams
- Implement Service Performance Measures to monitor efficiency and identify opportunities for improvement

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The following capital and strategic projects form major commitments, partnerships and opportunities for Council to create a strong, thriving, dynamic and sustainable city.

- Eighty Eight O'Connell: A once-in-a-generation project that supports the revitalisation of North Adelaide
- Market Square: Market Square will infuse new energy into the entire market district and ensure the district remains as the centre of produce in Australia
- Rymill Park Lake upgrade: create a more sustainable lake with improved disability access, lighting, greening and tree planting
- Local Government Elections: Facilitating voting and candidate awareness, counts and onboarding of the new Council
- Event sponsorship: Expanded sponsorship to facilitate the growth and implementation of new events
- Main Streets Revitalisation Program: Infrastructure upgrades and activations on Hindley Street, Hutt Street and Melbourne Street with O'Connell Street in the pipeline
- Green City Streets and Infrastructure: Trial of new green infrastructure and delivery of the Sturt Street West greening project

Reignite Adelaide

With the city on its journey to recovery from the impacts of COVID-19, Council has encouraged and welcomed people back to the city and North Adelaide. Council will continue to work in partnership with businesses and the State Government on initiatives that ensure the city, community and businesses can recover and grow.

The Reignite Adelaide initiatives (Reignite Program) were established to achieve the following outcomes:

- Visitor attraction by providing incentives, and further funding for the expansion of outdoor dining, street activation and event and festival sponsorship
- Encouraging investment by supporting businesses to relocate or expand
- Creating safe, interesting and active spaces and places for residential and visitor wellbeing and enjoyment
- Supporting arts and cultural opportunities and events that further Adelaide's creative identity
- Engaging our community to understand service delivery expectations
- Working with business and government to create new ways to collaborate

- Reducing red tape to make it faster, easier and cheaper to engage with Council services

Since 2020, Council has funded numerous activities and provided grants to help city recovery from the impacts of COVID-19. In 2021 Council endorsed further expenditure to continue the Reignite Adelaide Program including new initiatives and extension of some of the successful deliverables initiated at the start of COVID-19 in 2020. A snapshot of what has been delivered through the Reignite Adelaide Program over the financial year include:

- A City Business Saver cash grant to small businesses in the City of Adelaide
- Rates hardship provisions available to ratepayers experiencing financial difficulty
- Our popular dining vouchers returned with $500,000 to spend in city and North Adelaide hospitality venues (jointly funded with the State Government)
- Adelaide Unleashed - a $1 million city-wide street activation program, funded by the State Government, with temporary street closures, expanded outdoor dining, music, art and entertainment
- More hospitality businesses able to benefit from our temporary parklets scheme, optimising their outdoor capacity
- Removing fees for permit and development applications for temporary activations
- Free on-street parking from 6pm weeknights and all weekend in key locations, plus UPark discounts; free public transport Friday-Sunday during Festival season thanks to the State Government
- Launch of ADLocal and an additional $200,000 to promote small businesses across the city and North Adelaide
- Market research to help us understand what would motivate city workers and visitors to spend more time and money in the City and North Adelaide
- Public Art Partnership to match artists with business owners to enliven city buildings in all precincts
- Streetside Activation Grant providing $500,000 to help businesses ‘pop up’ outside their location (jointly funded with the State Government)
- $700,000 for shopfront improvements in the city and North Adelaide to attract new and repeat customers
- $250,000 tourism campaign to inspire South Australians to book out Adelaide hotels and city experiences
- Additional investment to fast track a Digital Marketplace for city and North Adelaide businesses

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2020 - 24 City of Adelaide Strategic Plan

2021 - 22 Key Actions Update

On 10 March 2020, Council unanimously adopted the City of Adelaide 2020 – 24 Strategic Plan. The Strategic Plan sets the vision for Adelaide to be the most liveable city in the world. It identifies four community outcomes through which the vision will be delivered: Thriving Communities; Strong Economies; Dynamic City Culture; and Environmental Leadership. The four community outcomes are underpinned by corporate Enabling Priorities.

Under each of the community outcomes are a series of statements that articulate the aspirations for the city, community and Council, focus partnership and advocacy activities and drive programs and projects. These aspirations are achieved through the delivery of 49 Key Actions and monitored through 15 Measures of Success.

During 2021 to 22, the second year of delivery of the Strategic Plan, work continued on the 46 ongoing Key Actions, two had commenced and one was completed. Of the 15 Measures of Success, eight recorded favourable movement, five recorded unfavourable movement, and two did not have updated data available as at 30 June 2022.

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Key Actions		**Measures of Success**	
Ongoing	46	Favourable movement	8
Completed	1	Unfavourable movement	5
Commenced	2	no update available	2

A copy of the full report detailing what was delivered and achieved, can be found at cityofadelaide.com.au/strategicplan.

Measures of success

Thriving Communities

The city's population is growing (favourable movement)
Measured by: Number of city residents
Baseline: 25,549 (2018 - 19)
Update: 25,746 (2020 - 21)
Source: ABS, estimated resident population, Regional Population by Age and Sex

Almost all the city's population growth comes from international migration which was curtailed by COVID-19 travel restrictions and accounted for the marginal increase in the estimated resident population (0.8% or 197 persons) to 2020 - 21.

A Residential Housing and Growth Action Plan was developed by City of Adelaide and Adelaide Economic Development Agency (AEDA) to identify projects, investigations and advocacy opportunities to increase residential growth while concurrently increasing the liveability of the city. The Action Plan contains 25 actions that will bring us closer to being the most liveable city in the world with improved housing affordability and well planned, inclusive residential population growth key to our success. Focus group market research conducted in June 2022, seeking to return people to the city, identified that young professionals are the group of people most likely to live in the city and cited a perception of high rent as a potential barrier for this demographic to make the move.

Residents are more physically active (favourable movement)
Measured by: Times per week where residents undertake at least 30 minutes or more of physical activity
Baseline: 4.13 (2019)
Update: 4.47 (2021)
Source: City of Adelaide Resident Survey

The frequency at which city residents exercised for at least half an hour a week rose slightly between 2019 and 2021. The disruptions caused by COVID-19 and the focus on health may have caused some people to re-evaluate and reprioritise their typical day to give more time to preventative health measures such as physical activity. COVID-19 has also meant changes to workplaces, such as more people having the opportunity to work from home and dispensing with the time and costs of commuting, which may have provided more opportunity for leisure activities including physical activity.

People feel safe in the city (unfavourable movement)
Measured by: Share of residents who agree that the city has public spaces that I feel safe to use.
Share of city users who agree that the city has public spaces that I feel safe to use.
Baseline: Residents - 89% (2020)
City users - 88% (2021)
Update: Residents – 86% (2021)
City users – 86% (2022)
Source: City of Adelaide Resident Survey and City User Profile Survey

City residents' perception of safety in public spaces in the city fell slightly with more residents indicating that they somewhat disagreed with the statement (7% in 2021 compared to 4% in 2020). Although the updated data for city users covers a different year, the perception of safety in public spaces by city users also fell slightly. This could be attributed to the fact that COVID-19 has led to noticeably fewer people being in the city since 2020. This impacts perceptions of safety as the presence of people in an area tends to enhance feelings of safety.

Insights gathered from June 2022 focus group discussions via Council's market research has identified that safety remains a concern for workers and visitors of the city, particularly on Hindley Street, Rundle Mall and North Terrace. Improved lighting, greater police / security presence at night and increasing foot traffic are recommended by focus group participants to make the city feel safer and encourage visitation. These insights are being considered to inform future services. Council continues to implement city safety measures such as upgraded CCTV infrastructure, and advocacy and partnering with key government agencies to continue to support improved outcomes.

<u>Strong Economies</u>
The city has a greater share of the State's economy (favourable movement)
Measured by: City's economy as a share of the South Australian economy
Baseline: 17.3% (2018 - 19)
Update: 17.9% (2020 - 21)
Source: National Institute of Economic and Industry Research (NIEIR) presented by economy.id

Gross regional product (GRP) measures the wealth of a local economy. In 2020 - 21, the city's economy totalled $21 billion and accounted for 17.9% of the South Australian economy. While the share of the city's economy has increased slightly from the baseline, the value of the city economy

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in dollar terms has increased by 6.6% since 2018 - 19 compared to 2.8% for South Australia during the same period. Current figures may differ from previously published figures due to revision of the data.

There is more pedestrian movement in key areas of the city (unfavourable movement)
Measured by: Monthly average of unique device detections across the city
Baseline: 9.9 million (year to April 2020)
Update: 8.4 million (year to April 2022)
Source: City of Adelaide – Kepler Analytics

An average of 8.4 million unique devices were detected per month across all sensors in the City of Adelaide representing a decline of 15.4% on the April 2020 baseline figure. Since the baseline data covers pre-COVID period, a downward trend in subsequent years was expected. The seven-day lockdown in late July 2021 had a significant impact on pedestrian movement across the city and recovery of city visitation to pre-COVID levels is expected to take some time. Research commissioned by City of Adelaide confirms that the number of people spending every working day in their city office will not return to pre-COVID levels as expectations and practices around when and how to work have fundamentally changed. There has also been a shift with more city users now undertaking high frequency activities such as retail and dining in the suburbs, when once that activity was more commonly city based.

More businesses in the city think the city is a good place to do business (unfavourable movement with favourable movement from other indicators)
Measured by: Share of city businesses who agree that the city is a good place to do business
Baseline: 72% (2020)
Update: 64% (2021)
Source: City of Adelaide Business Insights Survey

The number of city businesses surveyed who agreed that the City of Adelaide is a good place to do business saw a notable decline between 2020 and 2021. This could be attributed to the uncertainty around the ongoing operating restrictions due to COVID-19. 21% of respondents neither agreed nor disagreed with the statement in 2021 compared to 15% in 2020.

It is important to highlight that in contrast to the measure, the number of GST registered businesses located in the city rose from 11,879 to 12,344 between March 2021 and March 2022. Demand for commercial office space is robustly evidenced by the decrease in vacancy rates from 15.7% to 14.5% and a positive net absorption of approximately 14,000sqm between July 2021 and January 2022. A report from consulting firm JLL Australia identifies an underlying demand for commercial space to lie between 88,600sqm and 124,000sqm through to 2028. A significant proportion of this will be from technology firms, with enquiries from this sector rising by 236% year on year between 2020 - 21. Relocation enquiries to AEDA have risen over the past six months with many of these projecting significant employment growth.

<u>Dynamic City Culture</u>
More domestic and international visitors (unfavourable movement)
Measured by: Number of domestic and international visitors to the city
Baseline: 2.7 million (year to December 2019)
Update: 1.2 million (year to December 2021)
Source: Tourism Research Australia, unpublished data

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Domestic and international visitation continues to be significantly impacted by COVID-19 as visitation levels to the city remained subdued during 2021. Annual visitation figures to the city in 2021 were less than half of what they were prior to the pandemic in 2019. Domestic visitation accounted for the bulk of visitation to the city in 2021, with 1.2 million domestic visitors to the city and 274 international visitors. Much of the domestic visitation to South Australia came from people interstate holidaying or visiting friends and relatives. Those are the visitor segments expected to lead the recovery of tourism. Given pent-up demand, increasing confidence in travel, and increasing aviation capacity, domestic overnight trips are forecast to exceed 2019 levels in 2023 and international arrivals are forecast to return to 2019 levels by the end of 2024.

Increased cultural infrastructure (favourable movement)
Measured by: Count of cultural infrastructure in Adelaide and North Adelaide
Baseline: 1,286 (2019 - 20)
Update: 1,408 (2021 - 22)
Source: City of Adelaide data

Cultural infrastructure enables City of Adelaide to create beautiful and surprising places within the city that celebrate Adelaide's diverse community, culture and creativity, and that showcase and represent Aboriginal and Torres Strait Islander peoples and cultures in city life. It includes 'physical' infrastructure such as theatres, museums, galleries, installations and event spaces and 'intangible' infrastructure such as grants and digital spaces. There has been an increase of cultural infrastructure attributed to the increased in investment by Council and the State Government in grants that support cultural endeavours.

More city users agree the city is dynamic and full of rich and diverse experiences (favourable movement)
Measured by: Share of city users who consider the city to be a welcoming and dynamic place full of rich and diverse experiences
Baseline: 80% (2019)
Update: 82% (2022)
Source: City of Adelaide City User Profile Survey

The proportion of city users who agree that the city is dynamic and full of rich and diverse experiences has been consistently high since 2019 and marginally increased in 2022 compared to the baseline year. Maintaining this high proportion, despite disruptions to activity due to COVID-19, may be a reflection on the many incentives, events and activations delivered to enliven the city throughout the past two years. From those who participated in the June 2022 employer pulse check market research, there has been reports of a noticeable increase in vibrancy from March, April and May of 2022, aligning with the lifting of COVID-19 restrictions. The research cites 44% of respondents strongly agree that returning staff to work in the city is the responsibility of the employers and is a critical contributor towards the vibrancy of the city. An additional 44% indicated that they somewhat agreed.

<u>Environmental Leadership</u>
Community greenhouse gas emissions are lower (no update available)
Measured by: Tonnes of carbon dioxide equivalent (C02e)
Baseline: 1.03 million C02e (2018 - 19)
Update: No update available
Source: City of Adelaide Community Carbon Inventory

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Updated data for the community greenhouse gas emissions was provided for Year One. As the community inventory is updated every second year, an updated figure for Year Two is not available.

Less waste to landfill (no update available)
Measured by: Share of residential kerbside waste collection diverted from landfill
Baseline: 53.6%
Update: No update available
Source: City of Adelaide data

The last city-wide waste audit was conducted in 2019, which established the baseline figure for the share of residential kerbside waste collections diverted from landfill. Another city-wide waste audit is being planned and the results will be available in later 2022. Although no updated data was available, results from the City Resident Survey 2021 indicated that use of the appropriate bin for recyclables is by far the most common behaviour for city residents regarding environmental action at home. 80% of residents report that they put recyclables for disposal in the appropriate bin, thereby contributing less waste to landfill.

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More residents agree that Council is taking steps to protect the environment (unfavourable movement)
Measured by: Share of city residents who agree that Council is taking effective steps to protect the natural environment
Baseline: 69% (2020)
Update: 64% (2022)
Source: City of Adelaide Resident Survey

In 2021, Resident Survey respondents were less likely than in 2020 (the baseline year) to agree that Council is taking effective steps to protect the natural environment. This is a significant change, noting that two years of data is not enough to establish a trend. Influences in the period may be the extreme and devastating weather events across Australia and overseas that highlight the urgency of addressing climate change as well as an increasing awareness of the environment as an important issue nationally. At its meeting in July 2022, Council resolved unanimously to commence the establishment of a Park Lands Foundation as a way of encouraging interested people to participate and contribute towards the protection, preservation, conservation and growth of the Park Lands.

<u>Enabling Priorities</u>
Council has the financial capacity to meet its long-term commitments (favourable movement)
Target: Legislated

- Asset sustainability ratio (ASR) is 90%-110% (Council resolved to achieve 60% in the 2021 - 22 budget)

Council adopted Treasury Policy sets:

- Asset test ratio (ATR): maximum 50%
- Leverage test ratio (LTR): maximum 1.5 years

Update:

- ASR: 42%* (not met)
- ATR: 3%* (met)
- LTR: 0.7 years* (met)

Source: City of Adelaide Q3 2021 – 22 Finance Report

*Based on preliminary end of year figures and may be subject to change.

The ASR expresses expenditure on asset renewals as a percentage of the projected funding required. It illustrates whether existing assets are being replaced or renewed at the rate they are being consumed and ensures consistent service delivery as determined by the Infrastructure and Asset Management Plans (AMPs). The target is legislated to be between 90% to 110% as determined by the Local Government Association of South Australia however, Council resolved in the 2021 – 22 Business Plan and Budget that the ratio be set at 60%. It is assumed that over the long-term, asset renewals will be funded in line with the Strategic Asset Management Plans, and the sustainability ratio returns to 100%. The ATR and LTR are part of Council's adopted Treasury Policy and represent the borrowings as a share of total saleable property assets, and the total borrowings relative to General Rates Revenue (less Landscape Levy), respectively.

Council services meets the needs of the community (favourable movement)
Measured by: Share of city residents, businesses and users that are satisfied that Council services meets their needs
Baseline: In 2021:

- % of businesses satisfied with Council services – 43%
- % of residents satisfied with Council services – 65%
- % of city users satisfied with Council services – 66%

Update: In 2022:

- % of business satisfied with Council services - no updated data
- % of residents satisfied with Council services – no updated data
- % of city users satisfied with Council services – 73%

Source: Resident Survey, Business Insights Survey, City User Profile Surveys

Residents, city users and city businesses were asked to rate their overall satisfaction with the services that Council delivers to ensure that they are meeting the needs of the community. Baseline figures for overall satisfaction were developed in 2021. Updated data is only available for city users at the time of writing. Compared to previous years, a higher share of city users indicated that they were satisfied with the services delivered by Council. Updated data from city businesses and city users will provide a more complete picture of the overall level of satisfaction from the community.

Council delivers on its operational efficiency targets (favourable movement)
Target: Annual target in 2021 - 22 to deliver $4.7 million efficiency gain
Update: Achieved
Source: City of Adelaide Q3 2021 – 22 Finance Report

The budget repair target of $4.7 million was set by Council via the approved budget. The achievement of an additional $1.5 million in Quarter 3 has resulted in the full budget repair being realised.

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2021 – 22 Business Plan and Budget Performance

The 2021 - 22 Business Plan and Budget contained nine new and five continuing Recovery Priorities aligned to the Strategic Plan outcomes of Thriving Communities, Strong Economies, Dynamic City Culture, Environmental Leadership and Enabling Priorities.

All of these were completed or are on track at the end of the financial year.

New priorities	
■	Develop a suite of opportunities for the community and city users to connect, play, exercise, and learn in the Park Lands with particular focus on Wellbeing Month, implementing the Healthy Parks, Healthy People strategy and promotion of the Adelaide Park Lands trail.
■	Implement a new permit fee model to support business growth and to make it easier to do business with Council.
■	Finalise the Strategic Asset Management Plan (SAMP) and associated principles and levers available to Council to inform future Customer and Technical Levels of Service for all Asset Classes.
■	Develop and deliver curated programs that attract people to the city through cultural, physical, social, and environmental experiences.
■	Deliver cultural strategic partnerships, performances, exhibitions, festivals and events, residencies and community driven programming across our venues and throughout the city.
■	Maximise funding opportunities through partnership proposals as part of our Australian and State Government budget submissions and election advocacy.
■	Explore opportunities within the City of Adelaide's property portfolio, including the consideration of opportunities for the sale of underperforming assets as well as leveraging existing assets for City shaping initiatives, to support greater public value for ratepayers and the community.
■	Prioritise activities to recover Council's commercial businesses/revenue to pre-COVID levels. Diversify revenue through the investigation, identification and implementation of new or modified business services including a review of the property portfolio to increase revenue and property values in accordance with fair value market approach.
■	Work with Council Members to reinvigorate our engagement strategy and our approach to engaging our community in Council decision making.
Continuing Priorities (from 2020 - 21)	
■	Develop and deliver programs to create a range of experiences, opportunities, and physical improvements to engage and support our community and businesses across the year.
■	Develop key programs and projects that support residents, businesses, public spaces and our own operations to reduce waste generation and increase resource recovery (especially with food waste) to support a transition to a more circular economy.
■	Partner with Green Adelaide to enhance biodiversity in the Park Lands, provide events and activities, and develop interpretative materials and trails that connect our community to nature.

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■	Develop a focused insights, strategy and research agenda combined with a comprehensive communication approach for proactively sharing insights across all City of Adelaide channels including social, website and media.
■	Develop a framework to continue to review and report on our services to ensure we can capture how we are performing and how satisfied our community is with the delivery of our services.

Highlights from the 2021 - 22 Business Plan and Budget include:

- Breaking ground on the Eighty Eight O'Connell, North Adelaide development site
- Delivery of COVID-19 support such as Outdoor Activation Grants, Adelaide's Long Lunch and $30 Eats vouchers supporting restaurants, cafés and attractions around the CBD and North Adelaide
- Reignite Adelaide supporting the city's recovery across 24 initiatives including, expanding outdoor dining and free on-street parking during the Festival season
- Launching the first City of Adelaide Wellbeing Month and initiatives including the AEDA run WellFest Adelaide, Adelaide Aquatic Centre nutrition sessions and a SALA event comprising artwork display and underwater photography courses
- Delivering our tenth Reconciliation Action Plan (RAP), the first Local Government in Australia to do so
- Delivering Waste and Recycling Education and Engagement Programs to support residents, businesses and our own operations to reduce waste generation and increase resource recovery
- Helping to support ending homelessness, throughout South Australia, in November 2017, the City of Adelaide signed a Memorandum of Understanding with the Institute of Global Homelessness (IGH) to become Vanguard City. Following this, South Australia became the world's second Vanguard state in February 2022.

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Community Services

The City of Adelaide delivers a broad range of valued services meeting essential community needs, fulfilling the duties of a capital city council and enabling the organisation and community to thrive. All services contribute to the delivery of the Strategic Plan and work to achieve the City of Adelaide's vision to be the most liveable city in the world.

During 2021 to 22 the City of Adelaide continued to review its services and the way information is presented to the community. This has resulted in the 13 community services presented in this year's annual report.

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Arts, Culture and Events

Enhances the cultural and creative elements of the city, enlivening it with things to do and see, and making the rich heritage of the City available to all.

Functions of this Service: Adelaide Town Hall, Archives and Civic Collection, Culture and Creativity, Events and Activations, Heritage Promotion and Events and Monuments, Fountains and Public Art

2021 - 22 Service Highlights:

Friday Night Live Incentives Scheme supported 42 venues to bring back regular live music programming across the city, with the bulk of the funding delivered directly to musicians.

Christmas Festival 2021 showcased a brand new 'Have a Cracker of a Christmas' creative suite, and a platform for artists, businesses and event organisers to create a festive destination in November and December.

New Year's Eve 2021 was reimagined and delivered 'Light Up' in Rymill Park / Murlawirrapurka (Park 14). Highlights included 9:30 pm and midnight lighting and fireworks displays, two live music and entertainment stages, roving entertainment, kids' activity areas and a diverse range of food trucks. 'Midnight Moments' activated four locations with road closures, extended outdoor dining, roving entertainment and live music, encouraging visitation, dining and accommodation bookings across the city. A lighting and firework display in Bullrush / Warnpangga (Park 10), North Adelaide was also delivered.

The Adelaide Town Hall plays a key role in the city's civic infrastructure enhancing the UNESCO City of Music designation, which includes hosting most of the Adelaide Symphony Orchestra's large performances, support for regular music events and activities through an annual event calendar. This will continue to be expanded.

Community Development

Creates opportunities for people to connect, learn, grow, and work with others to enhance their local communities.

Functions of this Service: Community Centres, Community Home Support Program and Community Wellbeing

2021 - 22 Service Highlights:

As part of City of Adelaide's Wellbeing Month initiatives, the Adelaide Aquatic Centre (AAC) offered nutrition sessions including 1:1 coaching, seminars and healthy eating for swim school stall (fruit

giveaway). The Swim School achieved an enrolment level of 2,900 prior to COVID-19 impacts and at the end of the FY2021 - 22 sits at 2,600. AAC hosted a successful SALA event including artwork display and underwater photography courses. Reignite Adelaide offered free licences to personal trainers using the Park Lands in an effort to support small businesses, an active community and the use and activation of the Park Lands during challenging times.

Following the success of the city's first disc golf course, City of Adelaide provided a community impact grant to Disc Golf SA to further enhance the course through the installation of disc golf tees. Council approved new community sports changerooms in Bundey's Paddock / Tidlangga (Park 9) to ensure fit-for-purpose facilities are provided for community sport, along with new public amenities to support use of the multiple recreation facilities in this park.

Community Safety

Ensures a safe and healthy city environment for people to visit, work, study, live and do business.

Functions of this Service: Community Safety Compliance, Community Safety Strategy, Environmental Health and Permits

2021 - 22 Service Highlights:

The City of Adelaide continued to deliver customer experience initiatives by simplifying processes for its customers. This included the launch of an online permit wizard and implementation of a new permit fee model focusing on customer education and engagement resulting in positive feedback and successful behaviour change. Customers are using the principles of the fee model to reduce their footprint / impact on public space required. This benefits the community and reduces permit fees. City of Adelaide's Permit Transformation Project was awarded the 'Leadership in Customer Experience Award' at the sector-wide Local Government Professionals SA Leadership Excellence Awards in May 2022.

Environmental Sustainability

Demonstrates environmental leadership through our goals to become a sustainable, carbon neutral and climate resilient City.

Functions of this Service: Carbon Neutral Council and Community, Sustainable and Climate Resilient City

2021 - 22 Service Highlights:

The Sustainability Incentive Scheme (SIS) won national recognition in November 2021 in the Community Engagement Achievement category of the Cities Power Partnership Climate Awards. The SIS supports the installation of solar and has resulted in the reduction of 4,335 tonnes of carbon dioxide equivalent (CO2-e) per year. Since 2015, the Scheme has leveraged $8.26 for every $1 spent by City of Adelaide and has catalysed over $8.8 million of community investment in a low carbon future.

The Energy Assessment pilot program engaged small businesses to conduct a free energy assessment. Of the 50 assessed businesses, 40% proceeded with implementation and received up to $5,000 to put in place energy saving initiatives. A total of $109,750 was granted to businesses, supporting an estimated reduction in energy costs of $26,600 per year. This equates to a 62-megawatt hours (MWh) consumption reduction and an emissions reduction of 26 tonnes CO2-e. In 2022. A series of community workshops were offered, sharing actions for residents in sustainability,

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including how to calculate your carbon footprint, how to reduce emissions in your personal life, and a 'Speed Date a Sustainability expert' event providing free home improvement advice.

Library Services

Educate, engage and enable people to create, connect and be inspired, through free access to information and ideas, activities and programs, innovative technology and a range of resources which support lifelong learning.

Functions of this Service: Library Operations and Library Programs

2021 - 22 Service Highlights:

Work is being initiated in City of Adelaide Libraries and Community Centres to align and consider universal and sustainable design principles more wholistically in forward planning. This includes identifying community centres as possible refuge / respite during extreme weather and related need to ensure building energy and thermal efficiency to support this role. The North Adelaide Community Centre heritage building has improved accessibility to the hall stage by adding double width stairs and a railing and universal design was a key principle for the development of the Minor Works building.

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Park Lands and Open Space

Encourages healthy lifestyles and experiences, through the provision, maintenance, protection and enhancement of our unique Park Lands, open spaces and community infrastructure.

Functions of this Service: Park Lands and Open Space: Furniture and Fittings; Lakes and Waterways; Public Conveniences; Public Lighting; Park Lands Roads and Footpaths; Signage and Line Marking; Stormwater; and Tree Management. Park Lands Planning and Management, and Playgrounds and Play Spaces

2021 - 22 Service Highlights:

The Birds in the City Festival was held in October 2021 to provide opportunities for the community to engage with nature and learn about the diverse range of birds who live in the city. The City of Adelaide partnered with the SA Museum, Art Gallery of SA, Birds SA and artist Paul Sloan (Rundle Mall Pigeon) to deliver a series of successful workshops and activities.

City of Adelaide secured Federal Government funding under the Australian Heritage Grants Program to prepare a National Heritage Management Plan for the Adelaide Park Lands and City Layout which is listed as a National Heritage Place. The Heritage Management Plan will guide the future management and conservation of the Adelaide Park Lands and City Layout. A comprehensive review of Community Land Management Plans for Park Lands commenced, and Kadaltilla / Park Lands Authority commenced the five-year comprehensive review of the Adelaide Park Lands Management Strategy 2015 – 25.

Parking

Drives the availability and accessibility of car parking in the city and North Adelaide.

Functions of this Service: Off Street Parking and On Street Parking

2021 - 22 Service Highlights:

Customer acquisition, retention and reactivation campaigns were run concurrently during the Adelaide festival season by UPark. The parking validation initiative at UPark Central Market based on spend “Two on Tuesdays” and installation of Electric Vehicle Chargers as part of State Government’s Electric Vehicle Smart Charging Trial in UPark Wyatt also commenced.

Planning, Building and Heritage

Ensures a well-planned and developed city, with consideration to the local area and protected heritage listings within the bounds of policy and legislation.

Functions of this Service: Building Assessment and Compliance, Heritage Management and Planning Assessment

2021 - 22 Service Highlights:

The Heritage Incentives Scheme provided over $1.1 million in grants to owners of heritage places to support conservation and restoration works enabling ongoing use. Heritage Architects provide free advice to building owners and managers on appropriate adaptation, development and conservation actions for heritage places. Monthly social media posts continue to highlight examples of upgrades and adapted re-use of heritage assets.

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Property Management and Development

Leverages the development and management of Council’s property assets and identifies opportunities in partnership with the private and public sectors, to generate income, create employment opportunities, and reinvigorate City precincts, to build a prosperous City.
Functions of this Service: Commercial Property Management and Strategic Property Management

2021 - 22 Service Highlights:

The Eighty Eight O’Connell project reached a significant milestone in April 2022 with the commencement of construction by the developer, Commercial & General. The development will enhance the vibrancy of one of the city’s premier main streets, bringing new residents and businesses to the area while supporting existing businesses.

NEXTDC, an ASX 100-listed Australian technology company, has purchased the 211 Pirie Street site from Council following an open expression of interest process. The land sale will enable the construction of a $100 million defence standard data centre, the first of its kind in South Australia. The development will include a world class Entrepreneur and Innovation Centre supporting industry collaboration and partnerships with universities ensuring an ongoing pipeline of skilled workers for the future. Approximately 120 jobs will be created during construction with more than 200 indirect jobs to be created going forward. Onsite construction works targeted to commence in early 2023.

Resource Recovery and Waste Management

Educates and encourages the community to redefine the concept of waste, recover more resources and build a circular economy, whilst keeping the community clean and hygienic through effective management and collection of waste.

Functions of this Service: Domestic Waste Collection and Recycling, Green Waste Recycling and Mulch, Public Litter Bins, Waste Policy and Education

2021 - 22 Service Highlights:

Council and Green Industries SA piloted new resource recovery infrastructure to recycle food waste and compostable materials in Rundle Mall. A 24-hour baseline waste audit was completed to assess current volumes and types of waste to enable the resource recovery infrastructure to be planned. Roll-out of a new eight stream resource recovery program was implemented in January 2022 for City of Adelaide's internal operations, businesses and facilities as part of the commitment to minimising waste to landfill.

Funded in-part by a $21,000 grant received from Green Industries SA, a new Kitchen Caddy Kit has been developed and was delivered to residents to improve diversion of green organics from landfill through kerbside collection. Investigations commenced and will continue to support and deliver best practice resource recovery in new residential multi-unit building developments. City of Adelaide has established a business waste support service across the city with multi-disciplinary, customer-centric bespoke advice on waste management, resource recovery and bin storage.

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Social and Economic Planning

Creates liveable communities, vibrant economies and social cohesion through a well-designed and welcoming city, and resilient community.

Functions of this Service: Economic Planning, Planning Policy, Reconciliation and Social Planning

2021 - 22 Service Highlights:

The 30-year anniversary of the Mabo case, a significant day for the recognition of the native title rights of Aboriginal and Torrens Strait Islander peoples, was recognised by a civic ceremony on 3 June 2022. The Stretch Reconciliation Action Plan 2021 – 2024 was launched and took effect on 7 July 2021 at the Lord Mayor's NAIDOC Luncheon. The Reconciliation Committee continues to provide important oversight of the implementation of Council's tenth Reconciliation Action Plan and third Stretch Plan. Key achievements included: embedding of Acknowledgement of Country in City of Adelaide business documents and meetings, Aboriginal internship in the Office of the Lord Mayor, and Aboriginal artworks installed at the Adelaide Central Market and Adelaide Aquatic Centre.

Sports and Recreation

Encourages health and wellbeing by providing places, spaces and opportunities to access a range of community sports and recreation facilities throughout the city.

Functions of this Service: BMX and Skate Parks, North Adelaide Aquatic Centre, North Adelaide Golf Course, Sports and Recreation facilities and Initiatives

2021 - 22 Service Highlights:

Significant investment was made at Gladys Elphick Park / Narnungga (Park 25) Karen Rolton Oval to respond to significant population growth and investment in the north-west of the city. The project included redevelopment of the community sport facilities and ovals by the South Australian Cricket Association, new community sports pavilion, car parking, landscaping, irrigation, and access improvements. Council's vision for an inviting and family friendly new skate park is nearing completion and will cater for a range of disciplines and skill levels, as a stand-out destination within South Australia's skate park network. The design celebrates trees, topography, separate skate zones and skill levels, plaza space, pathways, and pocket parks.

Streets and Transportation

Supports current needs and future growth for the delivery of safe, convenient, accessible, clean and appealing ways for people to move around the city.

Functions of this Service: Road and Footpath Management, Road and Footpath Stormwater, Street Furniture and Fittings, Street Lighting, Street Public Conveniences, Street Signage and Line Marking, Street Tree Management, Streetscapes and Verges and Traffic and Transport Management

2021 - 22 Service Highlights:
Eleven new bikeway improvement projects have been delivered across the city in partnership with the State Government. These bikeways create safe accessible connections from the suburbs through the heart of the city, including new shared use paths with lighting on South Terrace and in Rundle Park / Kadlitpina (Park 13).

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Subsidiary Services

As well as the services described in this document, the City of Adelaide has an interest, or direct relationship to the below subsidiaries:

Adelaide Central Market Authority (ACMA)
ACMA oversees the management and operation of the Adelaide Central Market as a commercially sustainable, diverse, iconic, and unique fresh produce market.
adelaidecentralmarket.com.au

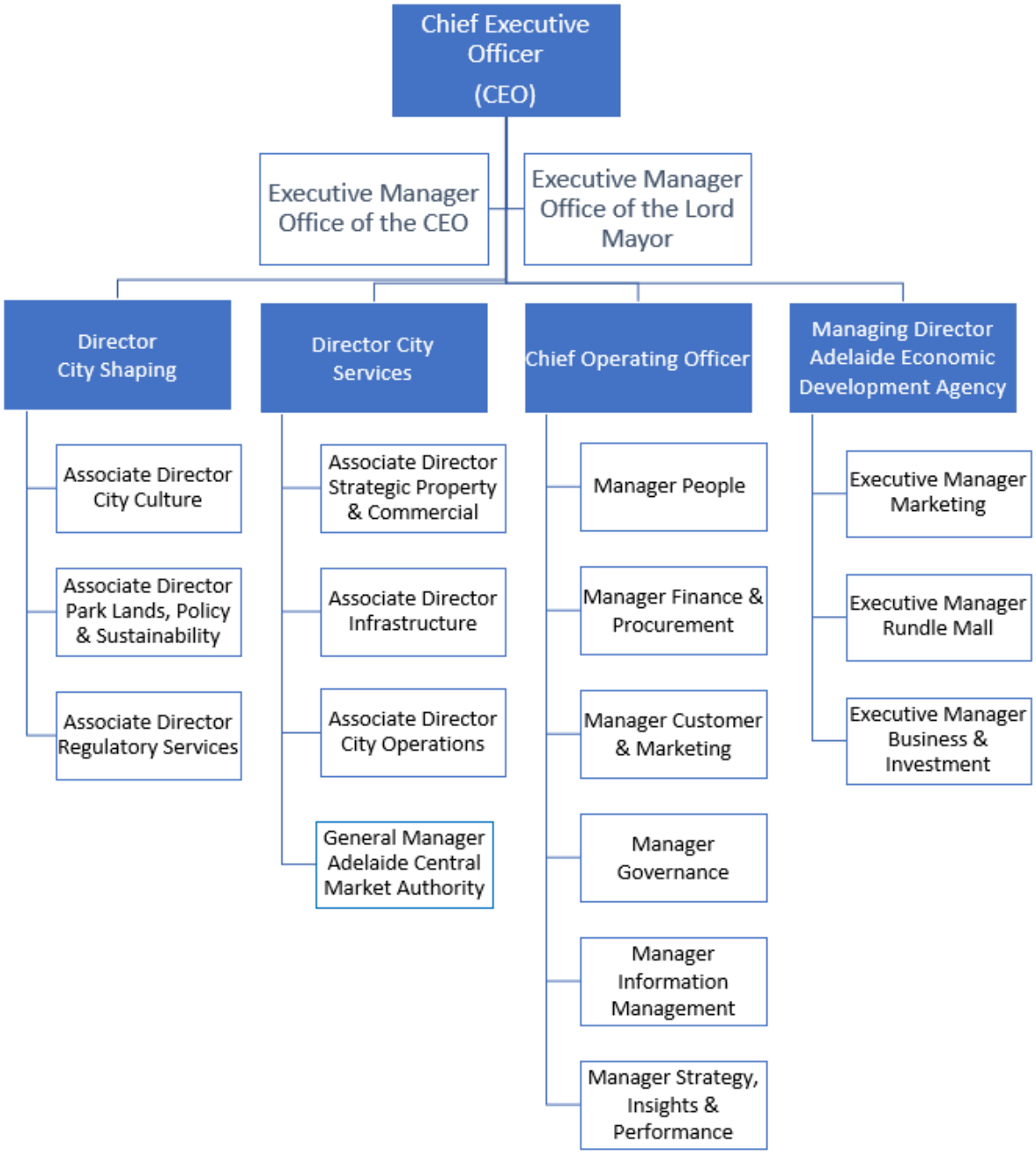
Adelaide Economic Development Agency (AEDA)
AEDA delivers initiatives that work to increase visitation and use of the city, attract investment in the city, and position Rundle Mall as South Australia's premier retail and commercial shopping precinct.
aedasa.com.au

Brown Hill and Keswick Creek Stormwater Board (BHKC)
A Regional Subsidiary, established in February 2018, the Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens.
bhkcstormwater.com.au/management.

Kadaltilla / Park Lands Authority
The Kadaltilla / Park Lands Authority is principally an advisory body on Park Lands matters to the City of Adelaide and the Government of South Australia. The Authority is committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians. The Council, on behalf of the communities of the City of Adelaide and the state, is committed to ensuring that the Authority delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature. cityofadelaide.com.au/about-council/your-council/ council-meetings/governance-structure/adelaide-parklands-authority-apla

Associated Annual Reports 2021 - 22 for all subsidiary services can be found at Attachment A.

The Organisation



Leadership Group

As at 30 June 2022, the Senior Leadership Group (Executive), included five Senior Executive Officer positions; Chief Executive Officer, Director City Services, Director City Shaping, Chief Operating Officer and Managing Director Adelaide Economic Development Agency. Executive are responsible for leading and developing City of Adelaide programs and supporting organisational and employee capability.

Remuneration packages for the members of Executive ranged from $276,000 to $400,000 per annum and were inclusive of 10% compulsory superannuation (where applicable). These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of $2,500 allocated per Director and $5,000 allocated to the Chief Executive Officer. For further detail, refer to the Audited Financial Statements.

Employees

The table below provides the full time equivalent (FTE) and headcount figures for City of Adelaide employees, trainees/apprentices, and labour hire staff as at 30 June 2022.

Employment types	**FTE (Full Time Equivalent)**	**Headcount**	**2021–2022 Cost $m**
Employees (Permanent)	577.4	609	52.642
Temporary employees (fixed term)	79.9	87	6.700
Common Law Contract	38	38	7.157
Casual employees	n/a	207	2.593
*Trainees/ Apprentices	n/a	16	0.436
*Labour hire	n/a	38	1.609

**Resource provided by external provider*

During 2021 - 22, there was an average employee turnover of 17.68%. This can be broken down into voluntary turnover for the period of 15.13% and involuntary of 2.55%. Involuntary includes end of contract, end of temporary contract, terminations, and redundancies.

The workplace

At the City of Adelaide, unique, knowledgeable and passionate people work together to deliver extraordinary experiences across the city and are integral to the successful delivery of services.

An environment where our people thrive

An environment that is welcoming, inclusive, safe and celebrates difference is essential to employee success. City of Adelaide values and embraces diverse perspectives and recognises the value diversity has in fuelling innovation and enabling brilliant experiences. To enable this, City of Adelaide continues to:

- Provide cultural sensitivity and respect development sessions
- Share stories of and recognise employees' diverse perspectives
- Broaden leadership and employee capability in inclusion, wellbeing, belonging and diversity

- Collaborate to raise awareness for and celebrate significant dates
- Create welcoming and accessible spaces for employees
- Deliver actions in line with the Stretch Reconciliation Action Plan and Disability Access and Inclusion Plan

The following table provides a snapshot of City of Adelaide's workforce diversity demographics as at 30 June 2022. This data captures permanent and fixed term employees and includes casual employees.

Leadership team by gender

Represents the CEO, Directors, Managing Director, Chief Operating Officer, Associate Directors, and General Managers	**Number**	**Percentage**
Female	5	42%
Male	7	58%
Total	12	

Employees by gender

Gender	**Number**	**Percentage**
Female	451	48%
Male	488	52%
Total	939	

Years of service by gender

Years	**Female**	**Male**
Over 20 years	39	78
10-20 years	87	85
5-10 years	81	70
2- 5 years	84	82
1-2 years	67	63
Less than 12 months	94	111

Generation by gender

Generation	**Female**	**Male**
Traditionalist (pre-1946)	n/a	4
Baby boomers (1946-1964)	60	100
Gen X (1965-1979)	144	151
Gen Y (1980-1994)	160	146
Gen Z (post 1994)	56	49

Aboriginal and Torres Strait Islander employment

As at 30 June 2022, 0.85% of the workforce identified as Aboriginal and/or Torres Strait Islander. The organisation is committed to an Aboriginal and Torres Strait Islander employment target of 2% which aligns with the Aboriginal and Torres Strait Islander population in South Australia of 2%, noting that for Adelaide it is 1.1%.

A partnership with an external agency created a paid internship opportunity for an Indigenous student this year, and trainee providers are regularly encouraged to identify Aboriginal and Torres Strait Islander candidates as opportunities become available.

The Reconciliation Officer collaborates closely with the People team in improving awareness of employment opportunities with the City of Adelaide among the Aboriginal and Torres Strait Islander communities. Connection is maintained with State and Federal agencies to undertake more targeted recruitment of Aboriginal and Torres Strait Islander candidates.

Leadership helping us reach our potential
In 2021 - 22 there was a continued focus on broadening leadership capability through a variety of learning experiences and coaching. The organisation's leadership development approach brings together over 100 leaders to connect, learn and grow through contemporary leadership concepts.

The organisation's leaders continue to support employees through continuous conversations to set expectations, coach for delivery, recognise success and wellbeing and focus on capability. The annual Performance and Development Conversations (PDC) process along with regular one on one conversations was refreshed at the start of 2022 and is designed to help leaders support and guide teams with consistent and meaningful conversations. The process gives each employee the option of participating in the PDC process in the same way, it aligns to organisational expectations and the values. These conversations contribute to the great relationships leaders build with their teams that add value to their time at City of Adelaide.

Learning and growing with our city and community
Workforce development needs change as new challenges and opportunities of the future are presented. Last year essential skill development and harnessing internal capability to build a suite of online learning that assists employees to perform safely and effectively in their roles was a focus areas for development.

Further to this, employees continue to have access to tertiary study assistance and support, internal mentoring and coaching, regular learning and development resources, educational videos, and connection sessions to connect, learn and engage with colleagues.

In May 2022 employees experienced the first internal month-long learning program that engaged employees in a variety of learning and development activities to discover more about the organisation, its impact and delivering great outcomes. Learning Month was filled with personal development opportunities, employee stories about self-directed learning and an internal learning expo with a focus on life-long learning to support delivery of services.

People Safety and Wellbeing

The City of Adelaide's leadership team takes its obligations under the *Work Health and Safety Act 2012,* and the *Local Government Act 1999 (SA)* very seriously and is committed to fostering a supportive and safe working environment for all employees.

The organisation's safety metrics are favourable as at 30 June 2022; following a post COVID-19 spike. To address the impact of COVID generated delays to some processes, the last 12 months have been focused on the five main drivers of the safety management system:

- **Local Government Risk Services Action Plan**

This is an extensive and externally monitored project plan that tracks completion of key Work Health and Safety (WHS) projects and procedure/process reviews on an annual basis. The annual rebate on workers compensation levy is worth approximately$1.2M which is partly determined by this process.

- **Promapp Programmable Events**
  This is the process that drives all City of Adelaide programmable or scheduled legislative requirements, everything from internal WHS audits to confined space training and the annual Due Diligence questionnaire.
- **BAU Hazard Profile**
  This is an appreciative inquiry process with leaders and their teams to explore work as it is done, identify the inherent hazards and assess all the resulting risks. This process is the precursor to creating SOPs and identifying training needs.
- **Ad-Hoc Consultancy (Business Partnering)**
  This is the work done in response to direct enquiries from the business or in response to incidents. It is usually 'in the moment' advice from a content expert or interpretation of a legislative requirement.
- **Wellbeing**
  The City of Adelaide wellbeing SharePoint site that supports the Wellbeing Framework is populated with contemporary research on current and emerging local and global issues. It supports a similar offering provided by the external Employee Assistance Program.

In 2021, following the success of the leadership program 'Lead45' and specific feedback from the culture survey and Workplace Health and Safety (WHS) due diligence questionnaire, WHS and Wellbeing offerings were segmented into three distinct groupings this year, Workspace, Headspace and Groupspace.

Creating a safe space for employees to thrive is not just about the workspace but also about employee's headspace, and how they work together in their groupspace. These are the psychological and cultural dimensions of safety and wellbeing and will be the focus for the 2021 – 24 WHS strategy.

The City of Adelaide's leadership team takes its obligations under the *Work Health and Safety Act 2012,* and the *Local Government Act 1999 (SA)* very seriously and is committed to fostering a supportive and safe working environment for all employees.

For the twelve-month period to 30 June 2021, there have been three formal complaints lodged by employees that fall within the scope of bullying harassment and or discrimination. All were investigated with one being substantiated and two not substantiated.

Lost Time Injuries

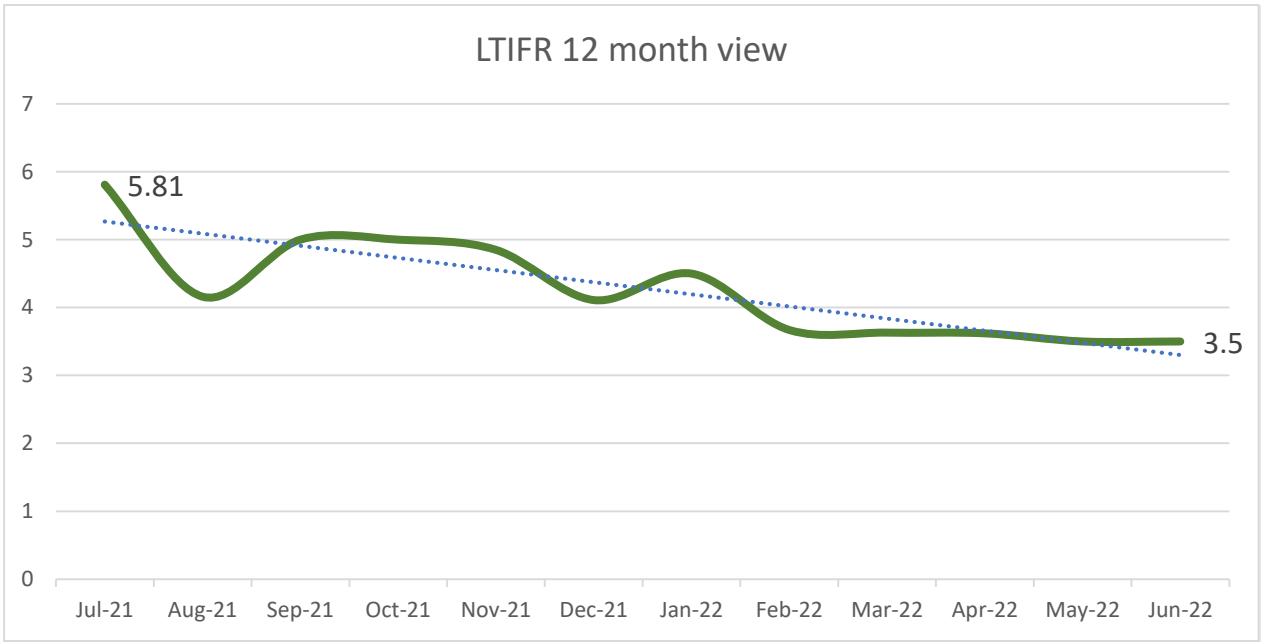
Lost Time Injuries (LTI) are on a par with the previous year, and although overall claims increased during the year, the days lost decreased due to the nature of some injuries which pushed the duration rate down by 60%. Despite the Lost Time Injury Frequency Rate (LTIFR) being above the target range of between three and five, the organisation remains below the LG and LGA Industry Average.

LTI Data Summary

Year	No of claims	No of LTI's	LTI days	LTIFR CoA	LTIFR LG SA	Duration rate	Incident rate
2018	41	9	85	4.6	12.2	29	1.0
2019	29	7	261	4.1	13.7	18.3	0.8
2020	29	10	414	5.9	12.2	37.6	12
2021	37	9	123	5.2	13.1	13.7	1.0
2022	30	6	57	4.1	8.1	7.9	0.8

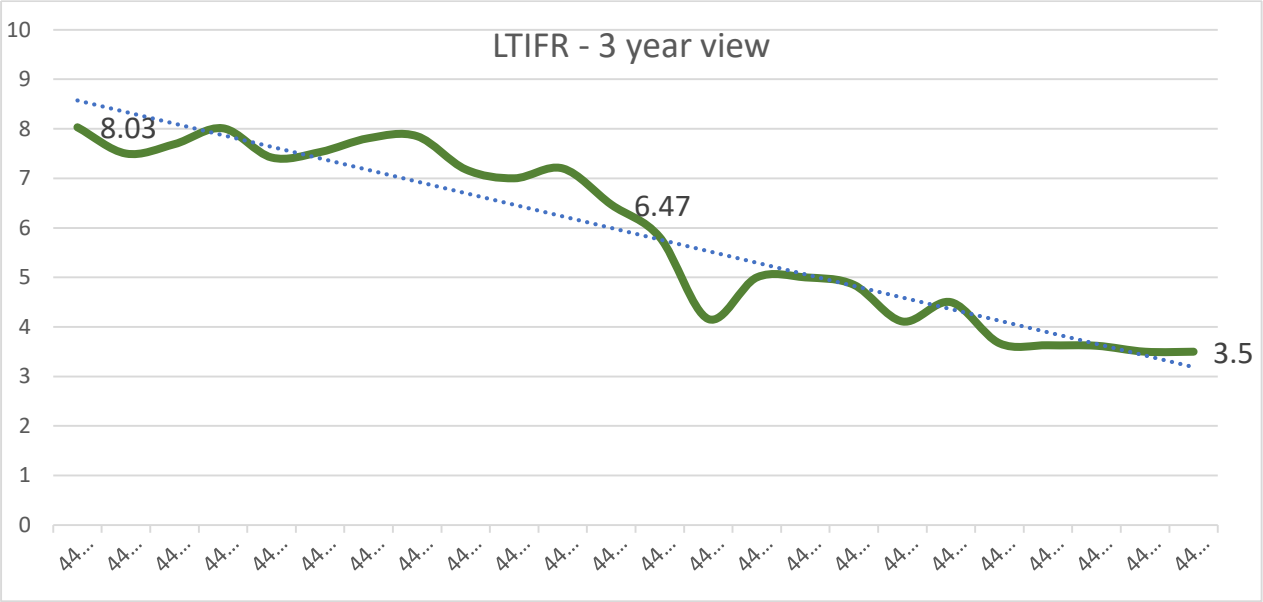
Legend:
LTI – lost time injury
LTIFR (CoA) – lost time injury frequency rate for City of Adelaide
LTIFR (LG SA) – lost time injury frequency rate for Group A councils in SA > 400 staff

Graph 1 provides a snapshot of the organisation's safety performance over the past 12 months.



Graph 1

Graph 2 provides a snapshot of the organisation's safety performance over the past 3 years.



Graph 2

Administration Travel

Under *Regulation 35(2), Local Government (General) Regulations 2013* the City of Adelaide is required to provide a summary of the details, including the cost, of any interstate and international travel, excluding prescribed interstate travel, undertaken by members of the council during the relevant financial year funded in whole or in part by the council.

Purpose	**Total Cost (Excluding GST)**
Attending a Conference – travel required to attend a conference as part of an approved learning and development plan	
Attendance x1 at Destination Australia Conference - Reigniting the Future of Tourism	$253.81
Attendance x1 at the South Australian Visitor Information Centre Conference	$1,258.57
Attendance x2 at the 2022 Australian Sports Turf Management Conference & Trade Exhibition	$3,634.50
Representing the Corporation – travel required to represent the City of Adelaide at a meeting or networking event	
Attendance x2 at Asia-Pacific Incentives and Meetings Event (AIME) with Adelaide Convention Bureau	$1,643.57
Speaker at a Conference – travel required to present at a forum or event	
Attendance x1 at 2022 National Reconciliation Action Plan (RAP) Conference	$218.00

Administration Gifts and Hospitality Register

Under *Regulation 35(2), Local Government (General) Regulations 2013(e)* the City of Adelaide is required to provide a summary of the details, including the cost, of any gifts or hospitality above the value of $50 provided to employees of the council during the relevant financial year funded in whole or in part by the council.

Date Received	Description	Provider	Value
12/07/2021	SALA Festival Opening Event **CANCELLED**	SALA Festival	$50
15/07/2021	Significant service celebration that forms part of the Recognition Program (approx. 70 employees)	City of Adelaide	$255
2/08/2021	Invitation to Illuminate Adelaide Partner Event on 11 August 2021, plus one guest	Illuminate Adelaide Foundation	$50
12/08/2021	ASO | Star Wars: Return of the Jedi in Concert Saturday, 21 August 2021 6.00pm | Pre-concert drinks in the Star Room 7.00pm | Concert commences (2hrs 30mins including interval – interval drinks in Star Room) Adelaide Entertainment Centre, Corporate Box	Novatech	$240
27/08/2021	2 x tickets to Port Adelaide Football Club game on Friday 27 August 2021	South Australian Tourism Commission	$186
2/09/2021	City of Adelaide Employee Annual Awards Ceremony that forms part of the Recognition Program (approx. 320 employees and 20 volunteers)	City of Adelaide	$7,091
16/09/2021	Invitation and ticket to Business SA's 'Climate of Opportunity' Luncheon Event	Business SA	$119
17/09/2021	Tarnanthi: Festival of Contemporary Aboriginal & Torres Strait Islander Art 2021 Official Launch Thursday 14 October 2021, from 6:00pm at the Art Gallery of South Australia	Art Gallery of South Australia	$50
20/09/2021	2 x 2021 Nature Festival Host Welcome Ceremony Ticket	2021 Nature Festival	$100
23/09/2021	2 x TiCSA Partnership event	TicSA	$100
1/10/2021	Attendance at Study Adelaide awards event, Adelaide Convention Centre	Study Adelaide	$60
6/10/2021	1 x ticket to Feast Program Launch, 19 October 2021, 3pm	Feast Festival	$50
8/10/2021	2x Hosting – OzAsia Festival – Pre-show Function and Performance, Friday 22 October 2021 at 7pm	OzAsia Festival	$198
8/10/2021	Hosting – OzAsia Festival – Pre-show Function and Performance, Thursday 21 October 2021 at 6pm	OzAsia Festival	$120
8/10/2021	Invitation to 2022 Adelaide Festival Program Reveal Tuesday 26 October 2021 Bonython Hall, University of Adelaide.	Adelaide Festival	$50
11/10/2021	3 x ticket to OzAsia Festival Opening Night, 21 October 2021 6.15pm	OzAsia Festival	$210

Date Received	Description	Provider	Value
11/10/2021	2 x tickets to Moon Lantern Trail VIP Reception, 23 October 2021 7pm	OzAsia Festival	$94
19/10/2021	5 x VIP ticket to SA Music Awards 18 November 2021, from 5:00pm, at Old Adelaide Gaol.	Music SA	$400
20/10/2021	2 x tickets to ASO performance as guest of Novatech creative Classical Spectacular – Adelaide Symphony Orchestra	Novatech	$108
21/10/2021	Access Club Raffle Prize double pass to see Somewhere, Everywhere, Nowhere performance, Thursday 21 October 2021, 8pm, Space Theatre	Ozasia Festival	$98
21/10/2021	OzAsia Festival – Somewhere, Everywhere, Nowhere performance, Thursday 21 October 2021, 8pm, Space Theatre	OzAsia Festival	$98
22/10/2021	1 x double pass to OzAsia Festival – Somewhere, Everywhere, Nowhere performance, Saturday 23 October 2021, 8pm, Space Theatre	OzAsia Festival	$98
22/10/2021	3x Invite to 2022 Adelaide Festival Sponsor Cocktail Function, Wednesday 10 November 2021, 4pm	Adelaide Festival	$300
29/10/2021	1 x double pass – OzAsia Festival –Perahu Perahu performance, Saturday 30 October 2021, 2pm, Space Theatre	OzAsia Festival	$90
29/10/2021	4 x 2021 South Australian Tourism Awards Gala Dinner	TiCSA	$740
29/10/2021	OzAsia Festival – Perahu Perahu performance, Saturday 30 October 2021, 2pm, Space Theatre	OzAsia Festival	$90
29/10/2021	Social Club Raffle Prize – 1 x double pass – OzAsia Festival – Two performance, Friday 5 November 2021, 8pm, Space Theatre	OzAsia Festival	$98
29/10/2021	Ticket to South Australian Tourism Awards Gala Dinner on Thursday 4 November 2021, at Adelaide Oval.	SA Tourism Commission	$185
12/11/2021	4x Invite to Fringe Business Development Day, Monday 29 November 2021, 1pm – 4pm, Carclew	Fringe Festival	$200
24/11/2021	City of Adelaide End of Year Recognition Lunch that forms part of the Recognition Program (approx. 450 employees and 20 volunteers)	City of Adelaide	$10,479
29/11/2021	Property Council Christmas Lunch 2021	Property Council (SA)	$200
2/12/2021	2 x VIP ticket to South Australian Screen Awards 3 December 2021, from 5:30pm, at Mercury CX	Mercury CX	$190
9/12/2021	Volunteer recognition celebration that forms part of the recognition program (approx. 40 volunteers)	City of Adelaide	$237

Date Received	Description	Provider	Value
20/12/2021	Invitation to Adelaide Fringe Foundation Donor Circle Event. Includes light refreshments. Thursday 20 January 2022, 5:30pm to 7pm	Adelaide Fringe	$50
9/01/2022	2 x ticket to 9 January 2022 Tennis session to host stakeholders	Tennis Australia	$600
12/01/2022	4 x Corporate Suite Tickets (Hosting) for 14 January 2022	Tennis Australia	$1,000
24/01/2022	2022 Adelaide Biennial of Australian Art: Free/State Official Opening on 3 March 2022	Art Gallery of South Australia	$50
26/01/2022	1 x complimentary ticket to attend the Business SA Vision for the State Series 16 February 2022	Business SA	$160
28/01/2022	2x Opening Night of the 2022 Helpmann Academy Graduate Exhibition at ACE Open on 17 February 2022	Helpmann Academy	$100
31/01/2022	2 x Tourism Australia Industry Partnership Lunch – Wednesday 16 February 2022 @ Meat & Wine Co	Tourism Australia	$138
8/02/2022	1 x invitation to Building a Bigger, Better South Australia – Advertiser/News Corp Australia	NewsCorp	$200
9/02/2022	2 x ticket to West Village Launch – Saturday 19 February 2022, 4pm-5.30pm	West Village	$100
10/02/2022	VIP Invitation to West Village Launch on 19 February 2022	West Village	$50
11/02/2022	Tickets to Smashed the Brunch Party on 20 February 2022	Hey Boss	$100
23/02/2022	3 x Tickets to 'Tom Waits for noone' – Galagher company ($39 each)	Adelaide Fringe	$117
2/03/2022	2 x complimentary ticket to attend Sean Quinn – Adelaide Fringe Event ($50 each) 2 x complimentary ticket to attend Plastica Fantastica – Adelaide Fringe Event ($20 each); 4 x complimentary ticket to attend ($50 each); 2x complimentary ticket to attend Nina Simone – Adelaide Fringe Event ($38 each)	Adelaide Fringe	$316
10/03/2022	2 x tickets to WOMADelaide – Friday evening session	WOMADelaide	$640
11/03/2022	Jimeoin LIVE Tickets	Adelaide Fringe	$84
16/03/2022	20 x GA tickets ($100 each) to Under The Southern Stars – A Rock Music Concert Series Friday night event gifted to the City of Adelaide Social Club	Under The Southern Stars	$2,000
21/03/2022	2 x tickets to Tasting Australia Partner Networking Event.	Tasting Australia	$85
25/03/2022	2x Illuminate 2022 program launch	Illuminate Festival	$100
29/03/2022	1 x complimentary ticket to American Chamber of Commerce (AmCham) Business Lunch	Uni SA	$219
29/03/2022	Kaurna: Still Here Launch – 8 April 2022	Guildhouse & SA Museum	$50
7/04/2022	1 x complimentary invite to Tasting Australia presented by RAA Travel on 22 April 2022	RAA	$100

Date Received	Description	Provider	Value
13/04/2022	2 x complimentary ticket Illuminate Adelaide 2022 program announcement and luncheon	Illuminate Adelaide	$200
19/04/2022	1 x complimentary ticket Town Square Kitchen Partners Dinner – networking opportunity	Tasting Australia	$295
4/05/2022	1 x complimentary ticket Illuminate Adelaide 2022 Partner Briefing (networking opportunity and refreshments available)	Illuminate Adelaide	$100
4/05/2022	3 x complimentary ticket Launch of Umbrella Festival	Music SA	$150
26/05/2022	2 x complimentary tickets to the Disney "Frozen the Musical" opening night	Disney	$390
31/05/2022	1 x complimentary ticket 2022 Adelaide Festival Sponsor Lunch - networking opportunity	Adelaide Festival	$100
31/05/2022	4 x complimentary ticket 40 Under 40 Awards - dinner and networking	Solstice Media	$684
16/06/2022	1 x complimentary ticket Illuminate Adelaide 2022 Opening Event for Ouchhh Studio | Wisdom of AI Light and City Lights	Illuminate Adelaide	$70
16/06/2022	1 x complimentary ticket Opening Event for Light Cycles	Illuminate Adelaide Foundation	$50

Administration Credit Card Transactions

In accordance with the *Local Government Act and Regulation 35(2), Local Government (General) Regulations 2013*, Council advises the expenditure incurred from 1 July 2021 to 30 June 2022 on credit cards by its employee's amounts to $821,542.90.

A detailed listing of the expenditures can be found on City of Adelaide's website via the following link https://www.cityofadelaide.com.au/freedom-of-information/

Legal Expenditure

Under *Section 131, Local Government Act 1999 (SA)(1a)* the City of Adelaide is required to report annually the total expenditure of legal costs by the council. The expenditure between 1 July 2021 to 30 June 2022 was $1,430,373. This is included as a line item in the City of Adelaide Financial Statements.

Expenditure of legal costs across the organisation, over the FY2021 - 22, consisted of; legislative obligations and compliance, commercial leasing and property development activities, management of employee relations requirements, COVID-19 management and mandates, management of Council requests and investigations, management of rating requirements, and project related risks and contractual management.

City of Adelaide Governance

The Council

The Council is established to provide for the government and management of the City of Adelaide area. Council's role is to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area. Council is accountable for city leadership, strategy development and delivery of efficient and effective local government services.

The Council comprises a Lord Mayor and 11 Councillors (four Area Councillors, two South Ward Councillors, three Central Ward Councillors, two North Ward Councillors) who have been elected by the community to represent the interests of Adelaide's residents and daily city users.

Council Membership from 1 July 2021 to 30 June 2022

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Lord Mayor	Councillor Arman Abrahimzadeh OAM appointed from 1 December 2021 Councillor Mary Couros appointed from 1 December 2020 to 30 November 2021
Area Councillors	Anne Moran, Arman Abrahimzadeh OAM, Franz Knoll, Kieran Snape (appointed 17 August 2021)
North Ward Councillors	Phillip Martin, Mary Couros
Central Ward Councillors	Simon Hou, Jessy Khera, Greg Mackie OAM (resigned 14 June 2022), vacant position
South Ward Councillors	Dr Helen Donovan, Alexander Hyde

Pursuant to Section 41 of the *Local Government Act 1999* (SA) (the Act), Council may establish committees to:

- Assist it in the performance of its functions
- Inquire into, and report on, matters within the ambit of its responsibilities
- Provide advice
- Exercise, perform or discharge delegated powers, functions or duties.

Pursuant to Sections 42 and 43 of the Act, Council may establish subsidiaries to:

- Provide a specified service or services
- Manage or administer property, facilities or activities on behalf of the Council (Section 42 only)
- Perform a function of the Council under the Act (or another Act).

Decision Making Structure

Council

- City Leadership and Legislative Responsibility

Council Committees
- The Committee
- Audit and Risk Committee (name changed from Audit Committee in October 2021)
- CEO Performance Review Committee
- Reconciliation Committee

Panel
- Council Assessment Panel (CAP)

Wholly owned subsidiaries:
- Adelaide Park Lands Authority (known as Kadaltilla / Park Lands Authority as per gazettal of Charter in October 2021)
- Adelaide Economic Development Agency (AEDA)
- Adelaide Central Market Authority (ACMA)

Associated entities
- Brownhill Keswick Creek Regional Subsidiary
- The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings
All meetings of the Council, committees, CAP and Kadaltilla / Park Lands Authority are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions.

As part of its Strategic Plan 2020 - 24, Council has a committed to transparent decision-making based on data and evidence, and robust financial management as key enabling priorities.
All Council items are assessed with the objective of ensuring transparency to ratepayers, while adhering to strict legislative provisions, such as those outlined in Section 90(3) of the *Local Government Act 1999* (SA) and honouring all contractual requirements.

Council is the main decision-making body. Documentation for each meeting (agenda with reports/attachments, minutes and meeting documents released from confidence) are available and accessible on the City of Adelaide's website (cityofadelaide.com.au).

Council meets monthly and The Committee twice per month. Special meetings are convened when required. CAP and Kadaltilla / Park Lands Authority meet monthly, the Audit and Risk Committee meets at least 6 times per year, the Reconciliation Committee meets quarterly, and the CEO Performance Review Committee meets at least twice a year and as required.

Public involvement at meetings
Public are welcome to attend meetings of Council and The Committee. These are the only meetings live streamed to the City of Adelaide website. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the Act.

Pursuant to the COVID-19 Public Health Emergency and the Electronic Participation in Council Meetings Notice (No 1) 2020 some meetings were held remotely using Zoom and streamed live to

the City of Adelaide YouTube channel accessed via the City of Adelaide website. This capability ceased from 21 June 2022 following the revocation of the Emergency Declaration for COVID-19.

Members of the public can request to speak at a meeting of Council (deputation) or Kadaltilla / Park Lands Authority (representation). A deputation or representation must be on matters that are the subject of deliberation at the meeting, or over which Council or Kadaltilla / Park Lands Authority has a direct interest or responsibility. Registration and conditions are available on the City of Adelaide's website (cityofadelaide.com.au).

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with Section 90(1) of the Act, all meetings held by Council are conducted in a place open to the public and operate in accordance with the provisions of the Act, Code of Practice and Parts 1, 2 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

On every occasion that the provision to exclude the public within Section 90(2) and (3) of the Act was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with Section 90(7) of the Act.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in Section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in Section 91(9) of the Act.

The Committee

The Committee is formed under Section 41 of the Act as an advisory committee to Council and an informal discussion forum. The Committee meets twice per month with the first meeting to review reports to be considered at the subsequent meeting of Council and the second meeting providing a forum for discussion on items presented by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council's Strategic Plan.

The Committee operates in accordance with the provisions of the Act, its Terms of Reference and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor and all Councillors, with the Chair being the Deputy Lord Mayor.

Audit and Risk Committee

The Audit and Risk Committee is established pursuant to Section 41 and in accordance with Section 126 of the Act addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit and Risk Committee conducts its business in accordance with the provisions of the Act, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition
The Lord Mayor, one City of Adelaide Councillor, three External Independent Members, two Proxy City of Adelaide Members (to October 2021). The Lord Mayor, one City of Adelaide Councillor, four External Independent Members, two Proxy City of Adelaide Members (from October 2021)

Membership

Presiding Member	David Powell
Specialist Members	David Powell, Paula Davies, John Oliver (from 13 October 2021), Simon Rodger (from 13 October 2021)
Council Members	Lord Mayor, Sandy Verschoor; Councillor Alexander Hyde (until 20 January 2022), Councillor Franz Knoll (from 8 February 2022)
Proxy Committee Members	Councillor Franz Knoll (for the Lord Mayor until 20 January 2022) and Councillor Mary Couros (for Councillor Alexander Hyde until 20 January 2022 and for Councillor Franz Knoll from 8 February 2022)

CEO Performance Review Committee

The CEO Performance Review Committee (CEOPRC) is formed pursuant to Section 41 of the Act to develop, monitor and assess key performance indicators and establish a process by which CEO performance is measured. The CEOPRC operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in *the Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition
The Lord Mayor, the Deputy Lord Mayor, one Councillor and two independent Members.

Membership

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Presiding Member	Councillor Arman Abrahimzadeh OAM (from 1 December 2021) Councillor Mary Couros (until 30 November 2021)
Council Member	Councillor Mary Couros (from 1 December 2021)
Independent Members	William Spur (from 1 December 2021 to July 2022 [dec.]), Jeff Tate (from 1 December 2021)

Reconciliation Committee

The Reconciliation Committee is formed pursuant to Section 41 of the Act and works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events. The Reconciliation Committee operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition
The Lord Mayor (Ex Officio), three Council Members, three strategic agency representatives, three Aboriginal and/or Torres Strait Islander representatives, one Kaurna specific representative and two proxies.

Membership

Presiding Members (Dual Chairs)	Lord Mayor, Sandy Verschoor, Yvonne Agius
Deputy Presiding Member (Deputy Chair)	Ivan-Tiwu Copley OAM JP
Strategic Agency Representatives	Ian Liddy, Shona Reid
Kaurna Nation Cultural Heritage Association Committee Representative	Jeffrey Newchurch
Aboriginal and/or Torres Strait Islander community representatives	Yvonne Agius, Ivan-Tiwu Copley OAM JP, Eddie Peters
Council Members	Councillor Mary Couros, Councillor Dr Helen Donovan, Councillor Franz Knoll
Proxies	Lynette Crocker, Deanne Hanchant-Nichols

Council Assessment Panel (CAP)

The CAP is established in accordance with Section 83 of the *Planning, Development and Infrastructure Act 2016* (SA) as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of CAP are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993* (SA), *Planning, Development and Infrastructure Act 2016* (SA), *Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017* (SA), its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

One City of Adelaide Council Member and four independent members having qualifications and experience in one or more of the following disciplines: urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member	Nathan Cunningham (from 1 January 2022) Mr Mark Adcock (until 31 December 2021)
Panel Member	Councillor Arman Abrahimzadeh OAM
Specialist Independent Members	Professor Mads Gaardboe (until 31 December 2021), Marc Duncan, Colleen Dunn, Emily Nankivell (from 1 January 2022)
Deputy Panel Member	Julian Rutt (until 31 December 2021), Professor Mads Gaardboe (from 1 January 2022)

Subsidiaries

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the *Local Government Act 1999* (SA) and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter. Council's Strategic Plan and Headlease; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders; to be responsible for the Market being locally and internationally recognised as a leading, vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide and contributes to the development of the wider market district.

Composition

Up to seven Board Members including the Chairperson, appointed by the Council, who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management; and knowledge of the Market. One Board Member must be a Council Member. This was Councillor Alexander Hyde until 20 January 2022 and is currently Councillor Mary Couros.

Membership

Board Members	Theo Maras AM (Chairperson), Nicole Haack, Steve Marafiote, Christine Locher, John Pearce, George Roussos and Councillor Mary Couros

Adelaide Economic Development Agency

Activities of Adelaide Economic Development Agency (AEDA) are undertaken in accordance with Schedule 2 (parts 1 and 3) of the *Local Government Act 1999* (SA) and its Charter.

Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on investment attraction, growing our visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide's premier shopping destination.

Composition

A maximum of nine members, one must be the Lord Mayor and one must be a representative of the Advisory Committee established under the Charter. Up to seven Board Members must be appointed by the Council in accordance with the Charter.

Membership

Board Members	Nikki Govan (Chairperson), Lord Mayor Sandy Verschoor, Steve Maras, Oliver Brown, Jaimee Charlton, Craig Holden, Tammy Barton, Manuel Ortigosa and Tim Last

Brown Hill and Keswick Creek Stormwater Board

The Brown Hill Keswick Creek (BHKC) Stormwater Project is a collaborative effort between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens to mitigate significant flood risks

and help safeguard properties across the catchment of Brown Hill and Keswick Creek — which impacts each of the constituent councils.

From its inception in 2007 until February 2018, the project was conducted as a joint arrangement between the constituent councils. The Stormwater Management Plan was developed during this phase, leading to its subsequent approval by the Stormwater Management Authority and gazettal of its adoption in February 2017.

A condition of the Stormwater Management Authority approving the Plan was that a regional subsidiary be established within 12 months to implement the Plan and manage its works. The Brown Hill and Keswick Creek's Stormwater Board (the Board) was established in February 2018 as a regional subsidiary pursuant to section 43 of and schedule 2 to the *Local Government Act 1999*.

Composition
Five independent members appointed following recommendations made by a Nominations Committee of representatives from each of the constituent councils. Each Board member contributes a unique set of skills and experience. Board members are appointed for a term of three years and are eligible for reappointment at the conclusion of their term.

Membership

Board Members	Judith Choate (Chairperson), Geoff Vogt, Rachel Barratt, Rob Gregory, Howard Lacy

Kadaltilla / Park Lands Authority

The Adelaide Park Lands Authority is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)* (the APL Act). Section 5 of the APL Act establishes the Adelaide Park Lands Authority as a subsidiary of the City of Adelaide under the provisions of the *Local Government Act 1999 (SA)* (the LG Act). In October 2021, the Minister approved a change to the Authority's Charter so that it would be branded as the 'Kadaltilla / Park Lands Authority' (Kadaltilla).

Kadaltilla is the principal advisor to both the City of Adelaide and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy (APLMS); delivering the APLMS by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

Kadaltilla operates in accordance with the provisions of the APL Act, the LG Act, its Charter and Code of Practice.

Composition
The Lord Mayor or, if the Lord Mayor chooses not to be a member of Kadaltilla, a person appointed by Council; and 4 other members appointed by Council; and 5 members appointed by the Minister responsible for the APL Act including one of whom will be the Deputy Presiding Member.

Membership

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Presiding Member	Kirsteen Mackay
Board Members	Allison Bretones, Rob Brookman AM, Jessica Davies-Huynh (until 30 December 2021), Councillor Dr Helen Donovan (from 5 May 2022), Stephen Forbes (until 31 March 2022), Ashley Halliday (from 1 April 2022), Councillor Alexander Hyde (until 20 January 2022), Stephanie Johnston, Craig Wilkins and Ben Willsmore
Proxy Board Members	Councillor Arman Abrahimzadeh OAM (for Councillor Alexander Hyde until 20 January 2022 and for Councillor Dr Helen Donovan from 5 May 2022), Professor Emeritus Damien Mugavin (for Stephanie Johnston)

Procurement Policies and Procedures

The City of Adelaide's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end-to-end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including social, environmental, aboriginal and cultural considerations and the use of local goods and services; and
- Delegated signing authority, contracts that are $2 million or greater are presented to Council and delegated to the CEO for contract execution.

The City of Adelaide reserves the right to undertake open or select tenders when it considers appropriate. In circumstances where we enter purchasing contracts other than those resulting from a tender process, we will record the reasons for entering those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between $50,000 and $150,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds $150,000 City of Adelaide will usually call for formal tenders.

The City of Adelaide is committed to achieving value for money in the procurement of goods and services that provide benefit to the community, and to supporting the economic, environmental, cultural, and social life of the city. In June 2021, the policy was amended to include a stronger focus on social benefit and procurement outcomes, with the inclusion of Aboriginal, cultural, environmental, and local economic outcomes to deliver on Council's Strategic Plan 2020 – 24.

The policy allows for each procurement to be strategically planned to encompass weighted evaluation criteria which ensures policy objectives are being achieved through successful procurement outcomes.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. The principles of the policy are consistent with national codes and standards.

The policy supports the Principles of the State Government's Industry Participation Policy and an employment contribution test or Industry Participation Policy Plan may be applied to tenders, testing the number of labour hours of South Australian residents associated with the primary contract. The Plan provides a clear statement of a tenderers commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender and the procurement policy allows for the assigned weighting to be varied for each procurement.

Contract Management
A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally, and a software system allows administration of contract data and provides additional tools to improve process rigour. The City of Adelaide is committed to high standards of corporate governance and accountability.

Procurement Audit
During 2021 - 22 an external auditor reviewed the Procurement & Contracts Management function at the City of Adelaide. There was particular focus on the effectiveness of this function as a centralised unit, to identify opportunities and make recommendations to the City of Adelaide to maximise operational efficiencies.

National Competition Policy

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market. The City of Adelaide has a complaints mechanism in place and in 2021 – 22 no complaints were received with regard to competitive neutrality.

Significant Business Activities
There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

All City of Adelaide business activities include checks for competitive neutrality. In setting fees and charges, relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies, and organisational policies are considered.

Category 1 *applies to business activities with annual revenue in excess of $2 million or employing assets with a value in excess of $20 million.*

Business Activity	Type	CRP/COR/	Comments

		COM*	
UPark	Council	COM	Provision of off-street parking services across the City.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 72 stalls and ancillary car parking.
Central Market Arcade	Council	COM	A mixed-use undercover shopping centre adjacent to the Adelaide Central Market with 60+ shops and ancillary car parking.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Risk Management and Audit

The Audit and Risk Committee was established pursuant to Section 126 of the *Local Government Act 1999* (SA), to assist the Council discharge its responsibilities. Reporting to City of Adelaide, the Audit and Risk Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, management plans and business plans, service planning and performance, internal audit and external audit.

City of Adelaide maintains an Internal Audit function which reports to Strategic Risk and Internal Audit Group and the Audit and Risk Committee. The role of the Internal Audit function is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance and risk obligations. The Internal Audit function is contracted to KPMG for a period of 2 years, plus 2 options for 1-year extensions, expiring in 2024. The Internal Audit plan is reviewed and endorsed by the Audit and Risk Committee who also review internal audit report findings on a quarterly basis.

Pursuant to Section 128 of the *Local Government Act 1999* (SA), the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit and Risk Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000:2018.

The framework ensures risks are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong Executive involvement through monthly reporting of risk and internal audit matters to the Executive Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit and Risk Committee.

Internal Control Framework

Pursuant to Section 125 of the *Local Government Act 1999* (SA), Council must ensure that appropriate policies and procedures for internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of activities such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes required to be kept

List of Registers

List of Registers required to be kept under the *Local Government Act 1999* (SA), *Local Government Elections Act 1999* (SA) and the *City of Adelaide Act 1998* (SA) are:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Gifts and Benefits (incorporated into the Members Register of Allowances and Benefits)
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations and Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies
- Register of building upgrade agreements
- Register of Delegations.

Codes of Conduct or Practice

Codes of Conduct or Practice required to be kept under *the Local Government Act 1999* (SA), *Local Government (Elections) Act 1999* (SA), and the *City of Adelaide Act 1998* (SA) are:

- Code of Conduct for Council Members (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for Access to Meetings and Documents (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for the Conduct of Council / Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 (SA) are varied (incorporated into the City of Adelaide Standing Orders)
- Code of Conduct for Employees

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide Strategic Plan 2020 – 24 and annual reports are available from the City of Adelaide website (cityofadelaide.com.au).

Local Nuisance and Litter Control Act and Regulations

During 2021 – 22 Council investigated 430 reports of Local Nuisance and 508 reports of Littering under the *Local Nuisance and Litter Control Act 2016.*

Three expiation notices were issued for Noise pursuant to section 18(2) – (Person who carries on an activity resulting in a local nuisance) and one expiation notice was issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters). 48 Local Nuisance Exemptions were issued under Section 19 of the Act. No Litter Abatement Notice were issued, no Nuisance Abatement Notices were issued and no civil penalties were negotiated under Section 34 of the Act.

Freedom of information applications

There were 25 active requests for information from 1 July 2021 to 30 June 2022 made under the *Freedom of Information Act 1991* (SA). In summary:

New applications	23
Applications brought forward from previous year	2
Access granted in full	4
Access granted in part	7
Access refused (includes records which do not exist)	3
Transferred	2
Closed / withdrawn	1
Undetermined as at 30 June 2022	8
Internal review – decision confirmed	0
Internal review – decision varied	1

The Freedom of Information Statement is available on the City of Adelaide website (cityofadelaide.com.au/freedom-of-information/). Enquiries or requests for information under the *Freedom of Information Act 1991* (SA) should be forwarded to:

Freedom of Information Officer
City of Adelaide
GPO Box 2252
Adelaide SA 5001
FOI@cityofadelaide.com.au

Section 270 Internal Reviews of Council decisions

During 2021 - 22, the City of Adelaide dealt with three applications under Section 270 of the *Local Government Act 1999 (SA),* for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date Received	Matter	Outcome
10/09/2021	Review of Memorial Guidelines and application process and decision	Decision making process to be completed again against criteria set out in Council's Guidelines
26/07/2021	Review of Traffic Impact Statement resulting in parking expiation	Decision to issue expiation supported, in accordance with legislation
25/11/2021	Review of decision to revoke busking permit	Decision to issue busking permit supported

Council Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2022, the total representation quota for the City of Adelaide was 1:2,795 and the total number of electors was 33,540 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table following:

Council	Number of Electors	Representation Quota
Adelaide	33,540	1:2,795
Charles Sturt	90,259	1:5,309
Marion	68,216	1:5,247
Port Adelaide Enfield	89,105	1:4,950
Salisbury	98,474	1:6,564
Tea Tree Gully	74,880	1:5,760

The representative structure in 2021 - 22 was: the Lord Mayor elected at large, and 11 Councillors elected as representatives of three wards and the area as a whole. The North and South Wards were represented by two Ward Councillors, the Central Ward represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

As required under section 12(19) of the *Local Government Act 1999* (SA), City of Adelaide undertook a Representation Review during 2021 - 22. As a result of the review, the Electoral Commissioner has determined the following representative structure to be effective from the 2022 Periodic Election: The Lord Mayor to be elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North Ward will be represented by two Ward Councillors, the Central Ward will be represented by four Ward Councillors and the South Ward will be represented by three Ward Councillors and the area as a whole will be represented by two Area Councillors.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998 (SA)*. These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and a higher allowance for Councillors appointed to the role of Deputy Lord Mayor.

Council Member	***Allowance received for 2021-2022**
Lord Mayor Sandy Verschoor	$188,589.64
Councillor Arman Abrahimzadeh OAM (Deputy Lord Mayor from 1 December 2021)	$40,702.40
Councillor Mary Couros (Deputy Lord Mayor to 30 November 2021)	$33,317.92
Councillor Dr Helen Donovan	$27,627.92
Councillor Simon Hou	$27,627.92
Councillor Alexander Hyde	$28,706.02
Councillor Jessy Khera	$27,627.92
Councillor Franz Knoll	$27,627.92
Councillor Greg Mackie OAM (resigned from Council on 14 June 2022)	$26,390.00
Councillor Phillip Martin	$27,627.92
Councillor Anne Moran	$27,627.92
Councillor Kieran Snape (from 17 August 2021)	$24,194.51

*Inclusive of Council, Committee or Subsidiary board position

Remuneration amounts per Council Committee or Subsidiary

Committee/Subsidiary	**Role**	**Allowance from 1 July 2021**
The Committee	Chair	$ - (included as part of Deputy Lord Mayor allowance)
Audit and Risk Committee	Chair Chair Independent Members Council Members	$600 per meeting $100 per meeting when requested by Council or Committee to attend any Council or Committee meeting $500 per meeting $ -
Reconciliation Committee	Dual Chair Committee Member Council Member	$650 per meeting $550 per meeting $ -
Adelaide Park Lands Authority	All including Lord Mayor (note Lord Mayor donates sitting fee to Adelaide Park Lands Prize)	$81.80 per hour + 3 x per hour preparation fee, per meeting
Adelaide Central Market Authority	Chair Board Member (note Chair donates remuneration to chosen charity)	$2,145.83 per session $1,287.50 per session

Adelaide Economic Development Agency	Chair Deputy Chair Board Member	$25,000 + GST per year $1,150 + GST per meeting $950 + GST per meeting
Council Assessment Panel	Chair Ordinary Member	$650 per meeting $150 per briefing/workshop $550 per meeting $150 per briefing/workshop

Training and Development Activities for Council Members

Council Members undertake training based on Council business and their own professional development requirements. The following training and development programs were attended by Council Members from 1 July 2021 to 30 June 2022:

Lord Mayor Sandy Verschoor

- SAHMRI Be Well Plan 2021 Training
- LGA Short Course Mayors Forum – Leadership – Lessons for the Future
- Governance and professional development coaching

Councillor Phillip Martin

- Webinar – Reset: A New Public Agenda for the Arts

Overseas and Interstate Travel Activities for Council Members

Under *Regulation 35(2), Local Government (General) Regulations 2013* the City of Adelaide is required to provide details, including the cost, of any interstate and international travel, excluding prescribed interstate travel, undertaken by members of the council during the relevant financial year funded in whole or in part by the council.

No overseas or interstate travel was undertaken in an official capacity by a Council Member from 1 July 2021 to 30 June 2022.

Lord Mayor and Council Members Gifts and Hospitality Register

In accordance with *Regulation 35(2), Local Government (General) Regulations 2013(e*) the City of Adelaide is required to provide a summary of the details, including the cost, of any gifts and hospitality above the value of $50 provided to Council Members during the relevant financial year funded in whole or in part by the council.

Date Received	Member Name	Description	Value
Jul-21	Councillor Simon Hou (Central Ward Councillor)	Attendance at Business SA 2021 - 2022 State Budget Luncheon on 2 July 2021 at Adelaide Oval	$240.00
Jul-21	Councillor Franz Knoll (Area Councillor)	Attendance at the Business SA 2020/21 Budget Luncheon held on 2 July 2021 at Adelaide Oval	$240.00
Jul-21	Councillor Mary Couros (North Ward Councillor)	Attendance on behalf of the Lord Mayor at the 2021 Building Institute Chapter Awards Dinner on 2 July 2021 at National Wine Centre	$160.00
Aug-21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets to Illuminate Light Cycles followed by function at the Light Cycles Bar - tickets valued at $68.00 each	$136.00

Aug-21	Councillor Mary Couros (North Ward Councillor)	2 x tickets to Illuminate Light Cycles Function on 11 August 2021 valued at $68.00 each	$136.00
Aug-21	Councillor Jessy Khera (Central Ward Councillor)	Attendance on behalf of the Lord Mayor at the Australia Malaysia Business Council Dinner and Awards Presentation on 28 August 2021 at the Adelaide Convention Centre	$120.00
Sep-21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets at $106.00 each to attend Goldner String Quartet & Piers Lane at Adelaide Town Hall on Wednesday 22 September 2021	$212.00
Sep-21	Councillor Simon Hou (Central Ward Councillor)	2 x tickets to attend Verdi Requiem at the Adelaide Town Hall on 25 September 2021. Tickets valued at $70.00 each	$140.00
Sep-21	Councillor Arman Abrahimzadeh (Area Councillor)	2 x tickets to Goldner String Quartet & Piers Lane on Wednesday 22 September 2021. Tickets valued at $106.00 each	$212.00
Sep-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Business SA - Climate of Opportunity Luncheon on Thursday 30 September 2021 at National Wine Centre	$119.00
Sep-21	Councillor Keiran Snape (Area Councillor)	Attendance at Business SA's Climate of Opportunity Lunch at the National Wine Centre of South Australia on 30 September 2021	$120.00
Sep-21	Councillor Franz Knoll (Area Councillor)	Attendance at Verdi Requiem on 25 September 2021 - 2 x tickets @ $70.00 each	$140.00
Oct-21	Lord Mayor Sandy Verschoor	1 x $180 ticket SA Leaders: Celebrating Women in Business Luncheon 12 October 2021	$180.00
Oct-21	Councillor Arman Abrahimzadeh (Area Councillor)	2 x tickets @ $70.00 each to attend White Pearl at the Dunstan Playhouse on 22 October 2021	$140.00
Oct-21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets @ $70.00 each to attend White Pearl at the Dunstan Playhouse on 22 October 2021	$140.00
Oct-21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets @ $70.00 each to attend White Pearl at the Dunstan Playhouse.	$140.00
Oct-21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets at $170.00 each to attend the 2022 Australian of the Year Awards at the Adelaide Convention Centre on 21 October 2021	$340.00
Oct-21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets to attend The Ten Tenors at her Majesty's Theatre on 10 October 2021. Tickets valued at $129.00 each	$258.00
Oct-21	Councillor Franz Knoll (Area Councillor)	2 x tickets to attend The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021. Tickets valued at $129.00 each	$258.00
Oct-21	Councillor Kieran Snape (Area Councillor)	2 x tickets to attend The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021. Tickets valued at $129.00each	$258.00
Oct-21	Councillor Franz Knoll (Area Councillor)	2 x tickets to The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021 valued at $129.00 each	$258.00
Oct-21	Councillor Anne Moran (Area Councillor)	2 x tickets valued @ $170.00 each to attend the 2022 Australian of the Year Awards on 21 October 2021 at the Adelaide Convention Centre	$340.00
Oct-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	$120.00
Oct-21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	$120.00

Oct-21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	$120.00
Oct-21	Councillor Franz Knoll (Area Councillor)	Attendance at Business Leaders' Luncheon at the Adelaide Town Hall on 15 October 2021	$120.00
Oct-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Chinese Community Culture & Trade Promotion Association's National Day & Mid-Autumn Festival Gala Dinner on Friday 1 October 2021	$120.00
Oct-21	Councillor Arman Abrahimzadeh (Area Councillor)	Attendance on behalf of the LM at the Golf Industry Awards Night at the Adelaide Convention Centre on 23 October 2021. Tickets $160.00 each	$320.00
Oct-21	Councillor Mary Couros (North Ward Councillor)	Attended on behalf of Lord Mayor University of Adelaide's invitation to officially welcome the new Governor of South Australia on Friday 22 October 2021 at the National Wine Centre	$120.00
Nov-21	Lord Mayor Sandy Verschoor	2 x $125pp ticket = $250 for Mainstreet SA Awards Gala Dinner 12 November 2021 at the Hilton Hotel	$250.00
Nov-21	Councillor Franz Knoll (Area Councillor)	4 x tickets @$60.00 each for the corporate box at the 2021 National Pharmacies Christmas Pageant	$240.00
Nov-21	Councillor Kieran Snape (Area Councillor)	4 x tickets for the Corporate Box at the 2021 National Pharmacies Christmas Pageant	$240.00
Nov-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Melbourne Cup Luncheon @ Crown Plaza on 2 November 2021	$150.00
Nov-21	Councillor Kieran Snape (Area Councillor)	Attendance at Vision for the State Series: Peer Malinauskas on 19 November 2021	$160.00
Nov-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Vision for the State Series: Peter Malinauskas	$160.00
Nov-21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Vision for the State Series: Peter Malinauskas on 19 November 2021	$160.00
Nov-21	Councillor Arman Abrahimzadeh (Area Councillor)	Corporate Box Tickets to the 2021 National Pharmacies Christmas Pageant - 4 tickets @ $60.00 each	$240.00
Dec-21	Lord Mayor Sandy Verschoor	2 x for Councillor Christmas dinner $60pp on15 December 2021	$120.00
Dec-21	Councillor Alexander Hyde (South Ward Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021	$160.00
Dec-21	Councillor Arman Abrahimzadeh (Area Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021.	$160.00
Dec-21	Councillor Franz Knoll (Area Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021.	$160.00
Dec-21	Councillor Alexander Hyde (South Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Dec-21	Councillor Anne Moran (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Dec-21	Councillor Dr Helen Donovan (South Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Dec-21	Councillor Franz Knoll (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00

Dec-21	Councillor Greg Mackie (Central Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Dec-21	Councillor Kieran Snape (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Dec-21	Councillor Mary Couros (North Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Dec-21	Councillor Phillip Martin (North Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	$120.00
Jan-22	Councillor Dr Helen Donovan (South Ward Councillor)	2 x 2022 Adelaide International Tennis Final tickets for 15 January 2022 - tickets valued at $300.00 each	$600.00
Jan-22	Councillor Mary Couros (North Ward Councillor)	2 x 2022 Adelaide International Tennis Final tickets on 15 January 2021 valued at $300.00 each	$600.00
Jan-22	Councillor Alexander Hyde (South Ward Councillor)	2 x 2022 Adelaide International Tickets for 14 January 2022. Tickets valued at $300.00 each	$600.00
Jan-22	Councillor Arman Abrahimzadeh (Area Councillor)	2 x tickets to attend 2022 Adelaide International Tennis Final on 15 January 2022	$600.00
Jan-22	Councillor Anne Moran (Area Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	$300.00
Jan-22	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	$300.00
Jan-22	Councillor Mary Couros (North Ward Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	$300.00
Jan-22	Councillor Kieran Snape (Area Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022.	$300.00
Feb-22	Councillor Mary Couros (North Ward Councillor)	Attendance at Property Council Lunch with Premier Steven Marshall on Friday 11 February 2022	$185.00
Feb-22	Councillor Arman Abrahimzadeh (Area Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	$160.00
Feb-22	Councillor Franz Knoll (Area Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	$160.00
Feb-22	Councillor Kieran Snape (Area Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	$160.00
Feb-22	Councillor Mary Couros (North Ward Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	$160.00
Mar-22	Councillor Phillip Martin (North Ward Councillor)	Adelaide Festival Closing Weekend Celebration on Sunday 20 March 2022 at SkyCity Adelaide. Tickets valued at $150 pp	$300.00
Jun-22	Councillor Arman Abrahimzadeh (Area Councillor)	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	$308.00
Jun-22	Councillor Phillip Martin (North Ward Councillor)	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	$308.00
Jun-22	Lord Mayor Sandy Verschoor	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	$308.00

Jun-22	Councillor Dr Helen Donovan (South Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12pm 8 June 2022 Adelaide Convention Centre	$308.00
Jun-22	Councillor Mary Couros (North Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12pm 8 June 2022 Adelaide Convention Centre	$308.00
Jun-22	Councillor Simon Hou (Central Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12pm 8 June 2022 Adelaide Convention Centre	$308.00
Jun-22	Councillor Alexander Hyde (South Ward Councillor)	2 x $150 pp tickets to SAIMA Charity Gala Dinner (SAIMA) Saturday 18 June 2022, 6pm	$300.00

Lord Mayor and Council Members Credit Card Transactions

In accordance with the *Local Government Act and Regulation 35(2), Local Government (General) Regulations 2013*, Council advises the expenditure incurred from 1 July 2021 to 30 June 2022 on credit cards by its Council Members was nil.

Community Land and Council Facilities

Infrastructure, Facilities Management and Property Management

Under the *Local Government Act 1999 (SA),* Council is required to appropriately manage its property and infrastructure assets.

During 2021 – 22 Council commenced preparation of its Asset Management Plans, with the principles for the Transportation Asset Management Plan endorsed by Council in June. The Asset Management Plans (AMPs) sit underneath the Strategic Asset Management Plan and provide guidance on how Council will manage its assets to deliver upon agreed levels of service, in a financially sustainable manner. Through its AMPs for infrastructure and property assets, Council will continue to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city, now and into the future.

During 2021 – 22, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community, corporate and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach which guides decision making on community land occupancy arrangements where consistent with a relevant Community Land Management Plan and/or the Adelaide Park Lands Management Strategy. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land, incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assists lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or sub-licensing arrangements.

As part of its governance process, Council commenced a review of the Adelaide Park Lands Leasing and Licensing Policy in 2021 – 22. Incorporating best practices relating to leasing and licensing of community land, a draft Park Lands Lease and Licence Policy was supported by

Kadaltilla / Park Lands Authority and approved by Council on 10 May 2022 for the purpose of community consultation. Consultation on the draft Policy occurred between late May and June 2022. Kadaltilla and Council will consider the findings of the consultation and the draft Policy for adoption in 2022 - 23.

Community Land Management Plans (CLMP)
Council is required under the *Local Government Act 1999 (SA)* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under Council's care control and management for both Park Lands and Non-Park Lands assets. CLMPs provide a framework to ensure consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered. CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. A comprehensive review of Community Land Management Plans for Park Lands commenced in July 2021 to ensure consistency with the Adelaide Park Lands Land Management Strategy 2015-2025. Council CLMPs are available at https://www.cityofadelaide.com.au/about-council/plans-reporting/strategies-plans-policies/.

Confidentiality Provisions

Use of Sections 90(2) and 91(7) of the *Local Government Act 1999* (SA) by Council and its Council Committees
Section 90(2) of the *Local Government Act 1999* (SA) (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

Section 91(7) of the Act enables a meeting of Council, or a committee, having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the Act made at each meeting during FY2021/22. Number of times confidentiality provisions used:

	Section 90(2) *Order to Exclude*	**Section 91(7)** *Confidentiality Order*
Council	38	36
The Committee	17	17
Audit Committee	3	3
Audit & Risk Committee	4	4
CEO Performance Review Committee	1	1
Total	**63**	**61**

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the Act and Section 91(7) of the Act orders is provided in the following tables.

The date and subject of each Section 91(7) of the Act confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the FY2021/22 is provided in the following tables.

Confidentiality Provisions

Use of Section 90(3) of the *Local Government Act 1999* (SA)

The table below identifies the number of times a provision under Section 90(3) of the *Local Government Act 1999* (SA) was utilised to exclude the public:

(a) Information, the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	6
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	14
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	2
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	-
(h) Legal advice	2
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	9
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person engaged by the council), and (ii) would on balance, be contrary to the public interest	3
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	-
(m) Information relating to a proposal to prepare or amend a designated instrument under Part 5 Division 2 of the *Planning, Development and Infrastructure Act 2016* before the draft instrument or amendment is released for public consultation under that Act;	-
(n) Information relevant to the review of a determination of a Council under *the Freedom of Information Act 1991*	-
(o) Information relating to a proposed award recipient before the presentation of the award	1
(b) & (d) Combination of provisions above	14
(b) & (i) Combination of provisions above	1
(a), (g) & (h) Combination of provisions above	2
(g) & (h) Combination of provisions above	1
(a) & (g) Combination of provisions above	1
(b) & (h) Combination of provisions above	2
(d) & (j) Combination of provisions above	2
(g), (h) & (j) Combination of provisions above	1
(i), (b) & (d) Combination of provisions above	2

Report on the use of 90(2) and (7) and 91(7) by Council and its Council Committees

90(2) and (7) Order to Exclude
91(7) Confidentiality Order
Subject matter and basis within the ambit of 90(3)
Order to Exclude and Confidentiality Orders

(90)(2)	Meeting Date	Meeting	**Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	**Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	**Information available For inspection**
1	6/7/2021	The Committee	Whitmore Square Tenancy [Item 7.1] [s90(3) (b) & (d)]	**1**	Whitmore Square Apartments [Item 7.1] [s90(3) (b) & (d)]	
2	6/7/2021	The Committee	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)]	**2**	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)]	
3	13/7/2021	Council	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.1.1] [s90(3) (a)]	**3**	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.1.1] [s90(3) (a)]	The resolution and report [excluding the candidate CVs and applications in Linked documents 2 and 3 of the report] became public information upon confirmation of the appointments by the Brown Hill and Keswick Creeks Stormwater Board.
4	13/7/2021	Council	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)]	**4**	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)]	Part 2 & 3 of Resolution [Order revoked by CEO 10 September 2021]
5	13/7/2021	Council	Gawler UPark Priority Works [[Item 12.1.3] [s90(3) (i)]	**5**	Gawler UPark Priority Works [[Item 12.1.3] [s90(3) (i)]	
6	30/7/2021	Audit Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	**6**	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 30/7/2021

(90)(2)	Meeting Date	Meeting	**Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	**Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	**Information available For inspection**
7	30/7/2021	Audit Committee	Confidential Discussion with the Internal Auditor [Item 10.2] [s90(3) (b)]	**7**	City Connector Deed of Agreement [Item 12.2.3] [Item 10.2] [s90(3) (d)]	
8	3/8/2021	The Committee	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)	**8**	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)	
9	10/8/2021	Council	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]	**9**	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]	Resolution released in Minutes 10/8/2021
10	10/8/2021	Council	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)]	**10**	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)]	
11	10/8/2021	Council	Civic Recognition [Item 12.2.2] [s90(3) (a)]	**11**	Civic Recognition [Item 12.2.2] [s90(3) (a)]	
12	10/8/2021	Council	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]			
13	10/8/2021	Council	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]	**12**	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]	
14	11/8/2021	Council	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]	**13**	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]	Resolution
15	11/8/2021	Council	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]	**14**	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]	Part 1 of Resolution and EMA Cultural Investigation Final Report with appendix 1 and 2 referenced in Part of Resolution released in Minutes 11/8/2021
16	7/9/2021	The Committee	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)]	**15**	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	Information available For inspection
17	7/9/2021	The Committee	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)]	**16**	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)]	
18	7/9/2021	The Committee	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)]	**17**	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)]	
19	14/9/2021	Council	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)]	**18**	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)]	Resolution, the report (excluding paragraph 6, 6.1 and 6.2 and Attachment A) released in Minutes 14/9/2021
20	14/9/2021	Council	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)]	**19**	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)]	
21	14/9/2021	Council	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)]	**20**	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)]	Resolution and Report (excluding attachments and links) released in Minutes 14/9/2021
22	5/10/2021	The Committee	Contract Award - Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]	**21**	Contract Award - Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]	
23	8/10/2021	Audit Committee	Confidential Meeting with External Auditors 2020-21 [Item 9.1] [s90(3) (b)]	**22**	Confidential Meeting with External Auditors 2020-21 [Item 9.1] [s90(3) (b)]	Resolution released in Minutes 8/10/2021
24	12/10/2021	Council	Contract Award - Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]	**23**	Contract Award - Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]	
25	12/10/2021	Council	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]	**24**	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]	Resolution and Report (excluding Link 1) released in Minutes 12/10/2021
26	19/10/2021	Council	Park Lands License Request [Item 5.1.1] [s90(3) (j)]	**25**	Park Lands License Request [Item 5.1.1] [s90(3) (j)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	Information available For inspection
27	29/10/2021	Audit & Risk Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	**26**	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 29/10/2021
28	2/11/2021	The Committee	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)]	**27**	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)]	
29	2/11/2021	The Committee	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]	**28**	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]	
30	2/11/2021	The Committee	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]	**29**	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]	
31	9/11/2021	Council	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]	**30**	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]	Resolution released in Minutes 9/11/2021
32	9/11/2021	Council	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]	**31**	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]	Information as necessary to comply with Section 188 of the Local Government Act 1999 available
33	9/11/2021	Council	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]	**32**	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]	Resolution became public information on 15/11/2021
34	9/11/2021	Council	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]	**33**	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]	Resolution & Report (excluding Attachments A, B and C and Links 1 and 3) released in the Minutes 9/11/2021
35	9/11/2021	Council	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]	**34**	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]	

(90)(2)	Meeting Date	Meeting	**Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	**Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	**Information available For inspection**
36	25/11/2021	Council	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]	**35**	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]	Recommendation, Minutes, Discussion (in part) [Order revoked by CEO 16 February 2022]
37	7/12/2021	The Committee	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)	**36**	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)	
38	14/12/2021	Council	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]	**37**	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]	Resolution & Report (excluding the candidate CVs and applications in Link 1 of the report) became public information upon confirmation of the appointments
39	14/12/2021	Council	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]	**38**	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]	Resolution, Report and Minutes [Order revoked by CEO 17 January 2022]
40	14/12/2021	Council	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]	**39**	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]	Available after 2021 Citizen of the Year Awards Ceremony
41	14/12/2021	Council	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]	**40**	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]	
42	14/12/2021	Council	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]	**41**	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]	Resolution released in Minutes 14/12/2021
43	17/1/2022	Council	Park Lands License Request [Item 6.1] [s90(3) (j)]	**42**	Park Lands License Request [Item 6.1] [s90(3) (j)]	
44	27/1/2022	Council	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]	**43**	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]	
45	27/1/2022	Council	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]	**44**	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)	Resolution & Report (excluding Attachment A and Link 2) released in Minutes 27/1/2022

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	Information available For inspection
46	27/1/2022	Council	Councillor Martin – Motion on Notice – 88 O'Connell Development [Item 12.2.1] [s90(3) (g), (h) & (i)]			Minute released in Minutes 27/1/2022
47	1/2/2022	The Committee	2021-2022 Quarter 2 Commercial Operations Report [Item 7.1] [s90(3) (b)]	**45**	2021-2022 Quarter 2 Commercial Operations Report Item 7.1] [s90(3) (b)]	
48	4/2/2022	Audit & Risk Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	**46**	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 4/2/2022
49	8/2/2022	Council	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]	**47**	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]	Resolution released in Minutes 8/2/2022
50	8/2/2022	Council	2021-2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)]	**48**	2021-2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)]	
51	1/3/2022	The Committee	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)]	**49**	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)]	
52	1/3/2022	The Committee	UPark Leasing Matter [Item 7.2] [s90(3) (i), (b) & (d)]	**50**	UPark Leasing Matter [Item 7.2] [s90(3) (i), (b) & (d)]	
53	3/3/2022	CEO Performance Review Committee	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]	**51**	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]	
54	8/3/2022	Council	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)]	**52**	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)]	
55	8/3/2022	Council	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]	**53**	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]	
56	5/4/2022	The Committee	Unnamed public road off Tom's Court Permit [Item 7.1] [s90(3) (d) & (j)]	**54**	Unnamed public road off Tom's Court Permit [Item 7.1] [s90(3) (d) & (j)]	

(90)(2)	Meeting Date	Meeting	**Order to Exclude – Section (90) (2) & (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	(91)(7)	**Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)*** Subject Matter & Basis [Section 90(3)] of the *Local Government Act 1999 (SA)*	**Information available For inspection**
57	12/4/2022	Council	Unnamed public road off Tom's Court Permit [Item 12.1] [s90(3) (d) & (j)]	**55**	Unnamed public road off Tom's Court Permit [Item 12.1] [s90(3) (d) & (j)]	Resolution released in Minutes 12/4/2022
58	10/5/2022	Council	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	**56**	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	
59	14/6/2022	Council	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	**57**	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	
60	17/6/2022	Audit & Risk Committee	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]	**58**	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]	
61	17/6/2022	Audit & Risk Committee	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]	**59**	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]	Resolution released in Minutes 17/6/2022
62	21/6/2022	The Committee	Rymill Park / Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]	**60**	Rymill Park / Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]	
63	21/6/2022	The Committee	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]	**61**	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]	

Operative Confidentiality Orders from 15 November 2010 to 30 June 2022

Operative Confidentiality Orders 2010 - 11

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
2	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
3	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
4	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)

Operative Confidentiality Orders 2011 - 12

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	26/7/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
2	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
3	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 - Adelaide Central Bus Station [Item 38.1] (i)
4	8/11/2011	Le Cornu Report [Item 19] (b)
5	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - LeCornu Report [Item 35] (b)
6	6/12/2011	Balfours Update [Item 15] (b) & (d)
7	20/12/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Update [Item 29] (b) & (d)
8	14/2/2012	Balfours Update [Item 3] (b) & (d)
9	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
10	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
11	1/5/2012	Development Policy Considerations [Item 12] (m)
12	8/5/2012	Waste Management Service Obligations [Item] (h)
13	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Waste Management Service Obligations [Item 34.2] (h)
14	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
15	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

Operative Confidentiality Orders 2012 - 13

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
2	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
3	24/7/2012	Information Relating to Actual Litigation - Cost Enforcement Federal Court - Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
4	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
5	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
6	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
7	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
8	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
9	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
10	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
11	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
12	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
13	29/1/2013	City Infrastructure & Public Works Committee Special Meeting - Victoria Square Project Budget [Item 26.1] (d)
14	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
15	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
16	14/5/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Work [Item 12] (d)
17	4/6/2013	Connector Service Development [Item 22] (b) & (d)
18	11/6/2013	City Planning & Development Committee Meeting Recommendation - Connector Service Development [Item 14.1] (b) &(d)
19	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
20	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)

Operative Confidentiality Orders 2013 - 14

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
3	13/8/2013	Capital City Committee [Item 17] (j)
4	20/8/2013	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
5	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] - Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
6	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
7	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] - Connector Service Development [Rec 12.1] (b), (d) & (j)
8	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
9	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
10	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
11	12/11/2013	Ergo Update [Item 19] (b) & (d)
12	12/11/2013	Capital City Committee [Item 20] (j)
13	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
14	5/12/2013	Removal of Statutory Referral to Council for Development Applications over $10M [Item 2] (h) & (i)
15	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
16	10/12/2013	Planning Matters [Item 30] (i)
17	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
18	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
19	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2 (b) & (d)
20	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
21	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
22	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
23	27/2/2014	Tennis SA Lease [Item 11] (b) & (d)
24	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
25	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
26	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
27	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
28	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
29	18/3/2014	Childcare Facilities in the City [Item 22] (j)
30	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
31	15/4/2014	Capital City Committee Update [Item 20] (j)
32	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
33	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
34	20/5/2014	Rundle Mall Catenary Lighting [Item 17] (d)
35	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
36	20/5/2014	Capital City Committee Update [Item 19] (j)
37	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
38	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
39	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice - Planning Matter [Item 23] (h)
40	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)

Operative Confidentiality Orders 2014 - 15

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	1/7/2014	Property Investigation [Item 16] (b) & (d)
2	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
3	15/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
4	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
5	22/7/2014	Capital City Committee [Item 25] (j)
6	5/8/2014	Balfours Update [Item 25] (b) & (d)
7	5/8/2014	ERGO - Stage 3 Update [Item 26] (b) & (d)
8	5/8/2014	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)
9	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
10	12/8/2014	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)
11	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
12	26/8/2014	Capital City Committee Update [Item 22] (j)
13	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
14	2/9/2014	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)
15	9/9/2014	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)
16	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
17	23/9/2014	Capital City Committee [Item 22] (j)
18	14/10/2014	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
19	21/10/2014	Out of Session Information Papers to Note - Lease Proposal [Item 22] (d)
20	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
21	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
22	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
23	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
24	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
25	3/2/2015	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)
26	10/2/2015	Capital City Committee [Item 19] (j)
27	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
28	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
29	21/4/2015	Commercial Property Investigation [Item 14] (d)
30	21/4/2015	Property Matter [Item 15] (d)
31	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
32	28/4/2015	Contract Matters – Part 1 [Item 29] (b) & (d)
33	28/4/2015	Contract Matters – Part 2 [Item 29] (b) & (d)
34	28/4/2015	Lord Mayor's Verbal Confidential Report (a) & (e)
35	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
36	23/6/2015	Strategic Property Update [Item 23] (d)
37	30/6/2015	Strategic Property Update [Rec 23.3] (d)

Operative Confidentiality Orders 2015 - 16

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
3	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
4	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
5	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
6	18/8/2015	Public Art Round Table - Interim Composition [Item 17] (a)
7	25/8/2015	Public Art Round Table - Interim Composition [Rec 18.1] (a)
8	1/9/2015	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)
9	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
10	15/9/2015	Capital City Committee Update [Item 13] (j)
11	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
12	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
13	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
14	6/10/2015	Out of Session Information Papers to Note: Attachment 1 - Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
15	20/10/2015	Property Matter [Item 14] (d)
16	27/10/2015	Property Matter [Rec 23.1] (d)
17	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
18	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
19	10/12/2015	Appointment of External Auditor [Item 2] (k)
20	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
21	19/1/2016	Hindley Street [Item 13] (b) & (d)
22	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
23	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
24	16/2/2016	Out of Session Information Papers to Note - Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
25	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
26	16/3/2016	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
27	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
28	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
29	26/4/2016	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Rec 27.1] (b) & (d)
30	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
31	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
32	10/5/2016	Capital City Committee Update [Item 23] (g)
33	17/5/2016	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)
34	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
35	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
36	14/6/2016	Capital City Committee Update [Item 27] (g)
37	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
38	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
39	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Advice 27.1] (b) & (d)

Operative Confidentiality Orders 2016 - 17

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
3	12/7/2016	Confidential Report - Out of Session Information Papers to Note [Item 21] (h)
4	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
5	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
6	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
7	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
8	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
9	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 24] (j)
10	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 25] (j)
11	20/9/2016	Strategic Property Investigations [Item 26] (d)
12	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
13	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
14	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
15	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
16	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
17	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
18	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
19	18/10/2016	Town Hall Café [Item 15] (d) & (i)
20	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
21	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
22	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
23	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
24	25/10/2016	Capital City Committee Update [Item 31] (g)
25	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
26	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
27	22/11/2016	Recreation Business Proposal [Item 18] (d)
28	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
29	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
30	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
31	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
32	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
33	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
34	29/11/2016	Finance & Business Services Committee recommendation - Prudential Report – Market to Riverbank Laneways Project [Rec 33.2] (b)
35	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
36	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
37	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
38	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
39	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
40	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
41	13/12/2016	Helipad Request for Expressions of Interests Outcomes [Rec 31.1] (b) & (d)
42	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
43	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
44	13/12/2016	Capital City Committee Update [Item 36] (g)
45	31/1/2017	Research Project [Item 17.2.1] (g)
46	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
47	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
48	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
49	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
50	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
51	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
52	28/2/2017	Commercial Opportunity [Item 18.2.3] (b) & (d)
53	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
54	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
55	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
56	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
57	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
58	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
59	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
60	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
61	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
62	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
63	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
64	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
65	4/4/2017	CEO Update [Item 6] (i)
66	8/4/2017	2017-18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
67	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
68	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
69	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
70	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
71	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
72	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
73	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
74	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
75	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
76	30/5/2017	Quarter 3 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
77	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
78	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
79	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
80	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
81	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

Operative Confidentiality Orders 2017 - 18

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
5	8/8/2017	Strategic Property Matter [Item 12.1.1]) (b) & (d)
6	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
7	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
8	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
9	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
10	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
11	22/8/2017	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
12	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
13	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
14	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
15	5/9/2017	O-Bahn City Access Project - Bus Stop Changes [Item 10.1] (j)
16	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
17	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
18	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
19	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
20	5/10/2017	Audit Committee – Confidential Discussion with External Auditors [Item 8.5] (j)
21	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
22	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
23	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
24	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
25	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
26	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
27	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
28	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
29	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
30	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
31	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
32	14/11/2017	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] (b) & (d)
33	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
34	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
35	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
36	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
37	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
38	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
39	30/1/2018	High Profile National Production [Item 18.1.1] (d)
40	30/1/2018	Capital City Committee Update [Item 18.1.3] (g)
41	30/1/2018	Legal Matter [Item 18.1.4] (h) & (i)
42	6/2/2018	City Safety Briefing [Item 6.1] (e) & (g)
43	6/2/2018	Transport Matter [Item 6.2] (b) & (d)
44	6/2/2018	CEO Update - Strategic Property Matter [Item 6.3] (b) & (d)
45	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
46	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
47	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
48	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
49	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
50	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] (b) & (d)
51	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
52	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
53	6/3/2018	Confidential CEO Update [Item 9.2] [s90(3) (i)]
54	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
55	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
56	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)
57	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)
58	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
59	24/3/2018	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
60	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
61	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
62	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
63	17/4/2018	Strategic Property Matter [Item 8.1] (d)
64	17/4/2018	CEO Update [Item 8.2] (g)
65	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
66	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
67	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
68	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
69	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
70	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
71	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] (b) & (d)
72	22/5/2018	Strategic Procurement Award of Contract - Provision of Borrowing facilities [Item 18.1.3] (b)
73	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
74	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
75	12/6/2018	APLA Advice - 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
76	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
77	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
78	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
79	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
80	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
81	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
82	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
83	26/6/2018	Strategic Property Matter [88 O'Connell Street] [Item 18.1.2] (b) & (d)

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	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s90(3) (b) & (d)]
2	17/7/2018	Strategic Property Matter [Item 9.1] [s90 (3) (b) & (d)]
3	19/7/2018	Strategic Property Matter [Item 5.1] [s90 (3) (b) & (d)]
4	24/7/2018	APLA - Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s90(3) (d)]
5	24/7/2018	APLA - Advice 2 - North Adelaide Golf Course Master Plan [Item 18.1.1] [s90(3) (b) & (d)]
6	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s90(3) (d)]
7	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s90(3) (b) & (d)]
8	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s90(3) (b)]
9	24/7/2018	Capital City Committee Update [Item 18.2.6] [s90(3) (g)]
10	7/8/2018	CEO Update - Central Market Arcade Redevelopment [Item 8.1] [s90(3) (b) & (d)]
11	7/8/2018	Strategic Property Matter [Item 8.2] [s90(3) (b) & (d)]
12	14/8/2018	Audit Committee Report – 27/7/2018 - Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor] [Item 14.1.1] [s90(3) (i) & (b)]
13	14/8/2018	Strategic Property Matter [Item 14.2.1] [s90(3) (b) & (d)]
14	21/8/2018	Strategic Property Matter [Item 9.2] [s90(3) (d)]
15	21/8/2018	Strategic Procurement Matter [Item 9.3] [s90(3) (b)]
16	28/8/2018	APLA Advice – 23/8/2018 - Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s90(3) (d) and Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s90(3) (d)]
17	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017-18 [Item 18.2.1] [s90(3) (b) & (d)]
18	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s90(3) (d)]
19	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s90(3) (b) & (d)]
20	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s90(3) (g)]
21	4/9/2018	CEO Update - Telstra Smart Phone Booths [Item 8.2] [s90(3) (b & (h)]
22	4/9/2018	Strategic Property Matter [Item 8.3] [s90(3) (b) & (d)]
23	11/9/2018	Strategic Property Matter [Item 14.1.1] [s90(3) (b) & (h)]
24	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s90(3) (d)]
25	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s90(3) (b) & (d)]
26	11/9/2018	Leasing Matter [Item 14.1.5] [s90(3) (d)]
27	11/9/2018	CEO Performance Review [Item 14.1.6] [s90(3) (a)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
28	25/9/2018	APLA Advice – 20/9/2018 - EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s90(3) (d)]
29	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s90(3) (d)]
30	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s90(3) (j)]
31	9/10/2018	Capital City Committee Update [Item 14.2.1] [s90(3) (g)]
32	23/10/2018	APLA Advice – 18/10/2018 - Advice 1 – Strategic Licence Request [Item 5.1.1] [s90(3) (d)]
33	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s90(3) (d)]
34	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s90(3) (i)]
35	26/10/2018	Compliance Review [Item 4.3] [s90(3) (d) & (e)]
36	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s90(3) (i), (d) & (e)]
37	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s90(3) (d)]
38	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place - Prudential and Award of Contract Report [Item 18.2.1] [s90(3) (b), (d) & (h)]
39	11/12/2018	2018-19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s90(3) (b) & (d)]
40	15/1/2019	Strategic Property Matter [Item 5.1] [s90(3) (b) & (d)]
41	15/1/2019	Strategic Property Matter [Item 6.1.2] [s90(3) (b) & (d)]
42	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 - Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
43	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s90(3) (d)]
44	4/2/2019	Strategic Property Development [Item 4.1] [s90(3) (b) & (d)]
45	4/2/2019	Strategic Property Matter [Item 4.2] [s90(3) (b) & (d)]
46	4/2/2019	CEO Update – SMA - Legal Update [Item 5.1] [s90(3) (h)]
47	5/2/2019	2018-19 Quarter 2 Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
48	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 - Recommendation 1 2018-19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
49	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
50	19/2/2019	Strategic Property Matter [Item 8.1] [s90(3) (d)]
51	19/2/2019	Strategic Property Development [Item 9.1] [s90(3) (b) & (d)]
52	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
53	23/2/2019	Strategic Property Matter [Item 4.1] [s90(3) (b) & (d)]
54	23/2/2019	Strategic Property Matter [Item 4.2] [s90(3) (b) & (d)]
55	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] - Recommendation 1 - Strategic Property Matter [s90 (3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
56	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 - Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
57	5/3/2019	Strategic Property Matter [Item 8.2] [s90(3) (b) & (d)]
58	5/3/2019	City of Music Laneway Naming [Item 8.4] [s90(3) (a) & (b)]
59	5/3/2019	Funding Submissions [Item 8.5] [s90(3) (b)]
60	5/3/2019	Partnership Proposals 2019-20 [Item 8.6] [s90(3) (b)]
61	7/3/2019	Business Operations for the 2019-20 Integrated Business Plan [Item 5.1] [s90(3) (b) & (d)]
62	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 1 New Recreation Space [s90(3) (b)]
63	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 2 Strategic Property Matter [s90(3) (b) & (d)]
64	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 3 Strategic Property Matter [s90(3) (b) & (d)]
65	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 4 City of Music Laneway Naming [s90(3) (a) & (b)]
66	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 5 Funding Submissions [s90(3) (b)]
67	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 6 Partnership Proposals 2019-20 [s90(3) (b)]
68	19/3/2019	Capital City Committee Update [Item 8.1] [s90(3) (g)]
69	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] - Recommendation 1 Capital City Committee Update [s90 (3) (g)]
70	16/4/2019	2018-19 Quarter 3 Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
71	16/4/2019	Adelaide Town Hall [Item 9.1] [s90(3) (b) & (d)]
72	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] - Recommendation 1 2018-19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
73	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
74	7/5/2019	City of Music Laneway Naming [Item 8.1] [s90(3) (a) & (b)]
75	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] - Recommendation 1 City of Music Laneway Naming [s90(3) (a) & (b)]
76	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] - Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
77	4/6/2019	Strategic Property Matter [Item 8.1] [s90(3) (b) & (d)]
78	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s90(3) (a)]
79	11/6/2019	Capital City Committee update [Item 14.1.1] [s90(3) (g)]
80	11/6/2019	Council's Strategic Procurement Direction [Item 14.1.2] [s90(3) (d)]
81	18/6/2019	Funding Matter [Item 8.1] [s90(3) (g)]
82	25/6/2019	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] - Recommendation 1 Funding Matter [s90(3) (g)]
83	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s90(3) (a)

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	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
	2/7/2019	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s90(3) (j)]
1	19/7/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
2	19/7/2019	Internal Audit Progress Update [Item 9.2] [s90(3) (b) & (d)]
3	23/7/2019	Strategic Event Matter [Item 8.1] [s90(3) (d) & (j)]
4	23/7/2019	Discussion Forum Item - Strategic Property Review [Item 9.1] [s90(3) (b) & (d)]
5	30/7/2019	Recommendation of The Committee in Confidence – 23/7/2019 - Recommendation 1 Strategic Event Matter [Item 18.1.1] [s90(3) (d) & (i)]
6	30/7/2019	APLA Advice 1 to Note - EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 18.1.2] [s90(3) (d)]
7	30/7/2019	APLA Advice 2 to Note - Rymill Park Kiosk EOI Results [Item 18.1.2] [s90(3) (d)]
8	30/7/2019	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s90(3) (b), (d) & (i)]
9	6/8/2019	Discussion Forum Item in Confidence - Strategic Property Investigations [Item 9.1] [s90(3) (b) & (d)]
10	6/8/2019	2018-19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
11	6/8/2019	Rymill Park Kiosk EOI Results [Item 8.2] [s90(3) (d)]
12	6/8/2019	Property Matter [Item 8.3] [s90(3) (b)]
13	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s90(3) (b) & (d)]
14	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
15	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s90(3) (b)]
16	20/8/2019	Strategic Procurement Matter [Item 5.1] [s90(3) (b) & (d)]
17	20/8/2019	Capital City Committee Update [Item 10.1] [s90(3) (g) & (j)]
18	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s90(3) (b) & (d)]
19	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s90(3) (g) & (j)]
20	3/9/2019	Discussion Forum Items in Confidence - Strategic Property Matter Update [Item 4.1] [s90(3) (b) & (d)]
21	3/9/2019	Discussion Forum Items in Confidence - Strategic Property Matter Update [Item 4.2] [s90(3) (b) & (d)]
22	24/9/2019	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s90(3) (a)]
23	24/9/2019	CEO Performance Review [Item 18.1.2] [s90(3) (a)]
24	1/10/2019	Discussion Forum Item in Confidence - Strategic Property Matter [Item 8.1] [s90(3) (b) & (d)]
25	8/10/2019	Strategic Procurement Matter [Item 14.2.1] [s90(3) (b) & (d)]
26	15/10/2019	Expression of Interest - Activating Eighty-Eight O'Connell [Item 8.1] [s90(3) (d)]
27	22/10/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
28	22/10/2019	Appointment of Internal Auditor [Item 9.2] [s90(3) (k)]
29	22/10/2019	Recommendation of The Committee in Confidence – 15/10/2019 - Recommendation 1 Expression of Interest – Activating Eighty-Eight O'Connell [Item 18.1.1] [s90(3) (d)]
30	22/10/2019	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s90(3) (i) & (k)]
31	7/11/2019	Eighty-Eight O'Connell [Item 6.1] [s90(3) (b) & (d)]
32	12/11/2019	2019-20 Quarter 1 Commercial Operations Report [Item 8.1] [s90(3) (b)]
33	12/11/2019	EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 8.2] [s90(3) (d)]
34	12/11/2019	Capital City Committee Annual Report 2018-19 [Item 8.3] [s90(3) (g) & (j)]
35	18/11/2019	Discussion on the 2018-19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s90(3) (d)]
36	18/11/2019	Discussion Forum Item in Confidence -Eighty-Eight O'Connell [Item 4.1] [s90(3) (b) & (d)]
37	18/11/2019	Eighty-Eight O'Connell [Item 5.1] [s90(3) (b) & (d)]
38	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019-20 Quarter 1 Commercial Operations Report [s90(3) (b)]
39	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
40	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018-19 [s90(3) (g) & (j)]
41	19/11/2019	Recommendation of The Committee in Confidence – Special – 18/11/2019 - Recommendation 1 Eighty-Eight O'Connell [Item 18.1.2] [s90(3) (b) & (d)]
42	19/11/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 - Advice 1 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra(Park 18) [Item 18.1.3] [s90(3) (d)]
43	19/11/2019	Access Indenture Topham Mall 2019 [Item 18.2.1] [s90(3) (d)]
44	19/11/2019	Audit Committee Appointment of Independent Members [Item 18.2.2] [s90(3) (a)]
45	26/11/2019	Moonta Street Funding [Item 8.1] [s90(3) (j)]
46	28/11/2019	Central Market Arcade Redevelopment [Item 5.1] [s90(3) (b) & (d)]
47	28/11/2019	Discussion Forum Item in Confidence - Visitor Information Feasibility Study [Item 4.1] [s90(3) (b) & (d)]
48	28/11/2019	Recommendation of The Committee in Confidence – Special - 28/11/2019 - Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]
49	3/12/2019	Lease Adelaide Visitor Information Centre [Item 8.1] [s90(3) (d)]
50	10/12/2019	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s90(3) (j)]
51	10/12/2019	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s90(3) (d)]
52	10/12/2019	Citizen of the Year Awards [Item 18.2.1] [s90(3) (a)]
53	28/1/2020	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s90(3) (k)]
54	28/1/2020	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s90(3) (h)]
55	4/2/2020	2019-20 Planning and Development Fund Projects [Item 6.1] [s90(3) (b)]
56	4/2/2020	Partnership Proposals 2019-20 [Item 6.2] [s90(3) (b)]
57	7/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 9.1] [s90(3) (b)]
58	7/2/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s90(3) (i)]
59	11/2/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s90(3) (d) & (j)]
60	11/2/2020	Advice/Recommendations of the Audit Committee – 7/2/2020 - Audit Committee Report – 7/2/2020[Item 18.1.2] [s90(3) (b) & (i)]
61	11/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s90(3) (b)]
62	11/2/2020	2019-20 Planning and Development Fund Projects [Item 18.2.2] [s90(3) (b)]
63	11/2/2020	Partnership Proposals 2019-20 [Item 18.2.3] [s90(3) (b)]
64	11/2/2020	Capital City Committee Update [Item 18.2.4] [s90(3) (g) & (j)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
65	18/2/2020	Workshop in Confidence – 88 O'Connell [Item 6.1] [s90(3) (b) & (d)]
66	3/3/2020	Strategic Leasing Matter [Item 6.1] [s90(3) (d)]
67	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s90(3) (d)]
68	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 2 to Note – Jolley's Boathouse – Lease & Capital Works Project [Item 18.1.1] [s90(3) (d)]
69	10/3/2020	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s90(3) (d)]
70	10/3/2020	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s90(3) (h)]
71	17/3/2020	Workshop - Eighty Eight O'Connell [Item 6.1] [s90(3) (b) & (d)]
72	17/3/2020	Workshop – Telecommunications Smarthub [Item 6.2] [s90(3) (b) & (h)]
73	27/3/2020	CEO Update – Financial Impact COVID-19 [Item 5.1] [s90(3) (b) & (e)]
74	7/4/2020	Telstra SmartHub Telephones [Item 7.1] [s90(3) (b) & (h)]
75	7/4/2020	Bonython Park Kiosk EOI Results [Item 7.2] [s90(3) (d)]
76	7/4/2020	Strategic Property Review [Item 7.3] [s90(3) (b) & (d)]
77	14/4/2020	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s90(3) (b) & (h)]
78	14/4/2020	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s90(3) (b) & (e)]
79	14/4/2020	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s90(3) (d)]
80	14/4/2020	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s90(3) (b) & (d)]
81	17/4/2020	COVID-19 Update [Item 4.1] [s90(3) (b) & (e)]
82	1/5/2020	Strategic Property Review [Item 10.1] [s90(3) (b) & (d)]
83	1/5/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s90(3) (i)]
84	5/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 7.1] [s90(3) (b)]
85	12/5/2020	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s90(3) (b), (d), (e) & (i)]
86	12/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s90(3) (b)]
87	2/6/2020	Strategic Property Matter [Item 6.1] [s90(3) (b) & (d)]
88	2/6/2020	City of Music Laneway Naming [Item 6.2] [s90(3) (a) & (d)]
89	9/6/2020	Strategic Property Matter – Presented to Committee 2/6/2020[Item 12.1.1] [s90(3) (b) & (d)]
90	9/6/2020	City of Music Laneway Naming - Presented to Committee 2/6/2020[Item 12.1.2] [s90(3) (a) & (d)]
91	9/6/2020	Capital City Committee Update [Item 12.1.3] [s90(3) (g) & (j)]
92	16/6/2020	CEO Update - Litigation Update [Item 6.1] [s90(3) (h) & (i)]
93	16/6/2020	Workshop - Ongoing Commercial Service Provision [Item 6.2] [s90(3) (b) & (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
94	19/6/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s90(3) (i)]
95	19/6/2020	Litigation Update [Item 11.2] [s90(3) (i)]

Operative Confidentiality Orders 2020 - 21

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	7/7/2020	Whitmore Square Apartments [Item 6.1] [s90(3) (b) & (d)] - Item presented to Committee for Council 14 July 2020 consideration and determination
2	7/7/2020	Review of E-Scooter Permit Decisions [Item 6.2] [s90(3) (h)] - Item presented to Committee for Council 14 July 2020 consideration and determination
3	9/7/2020	Presiding Members Report – Contract Matter [Item 5.2] [s90(3) (a)]
4	14/7/2020	Advice/Recommendation of the Audit Committee – 19/6/2020 [Item 12.1.1] [s90(3) (i)]
5	14/7/2020	Whitmore Square Apartments – Presented to Committee 7/7/2020 [Item 12.2.1] [s90(3) (b) & (d)]
6	14/7/2020	City Connector Deed of Agreement [Item 12.2.3] [s90(3) (d)]
7	14/7/2020	Review of E-Scooter Permit Decisions – Presented to Committee – 7/7/2020 [Item 12.2.4] [s90(3) (h)]
8	21/7/2020	Workshop in Confidence - Eighty Eight O'Connell – Project Update [Item 6.1] [s90(3) (b) &(d)]
9	4/8/2020	Lounders Boatshed Cafe [Item 6.1] [s90(3) (d)]
10	4/8/2020	E -Scooter Mobility Services [Item 6.2] [s90(3) (d) & (h)]
11	7/8/2020	Provision of External Audit Services [Item 11.2] [s90(3) (k)]
12	7/8/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.3] [s90(3) (i)]
13	7/8/2020	Confidential Discussion with the Internal Auditor [Item 11.4] [s90(3) (b)]
14	11/8/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/8/2020 - Advice 1 – Lounders Boatshed Café [Item 12.1.1] [s90(3) (d)]
15	11/8/2020	Recommendations/Advice of the Audit Committee in Confidence – 7/8/2020 [Item 12.1.2] [s90(3) (b), (d), (i) & (k)]
16	11/8/2020	Lounders Boatshed Cafe – Presented to Committee 4/8/2020 [Item 12.2.1] [s90(3) (d)]
17	11/8/2020	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.2.2] [s90(3) (a)]
18	11/8/2020	E-Scooter Mobility Services – Presented to Committee 4/8/2020 [Item 12.2.3] [s90(3) (d) & (h)]
19	11/8/2020	Capital City Committee Update [Item 12.2.4] [s90(3) (g) & (j)]
20	25/8/2020	Central Market Arcade Redevelopment [Item 4.1] [s90(3) (b) &(d)]
21	6/10/2020	Eighty Eight O'Connell Status Update [Item 7.1] [s90(3) (b) & (d)]
22	6/10/2020	Renewal of Recycled Water Service - Award of Contract [Item 8.1] [s90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
23	6/10/2020	Initiating the Representation Review [Item 8.2] [s90(3) (k)]
24	9/10/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
25	9/10/2020	Confidential Discussion with External Auditors 2019-20 [s90(3) (b)]
26	13/10/2020	Recommendations/Advice of the Audit Committee in Confidence – 9/10/2020 [Item12.1.1] [s90(3) (i) & (b)]
27	13/10/2020	Renewal of Recycled Water Service - Award of Contract – Presented to Committee 6/10/2021 [Item 12.2.1] [s90(3) (d)]
28	13/10/2020	Initiating the Representation Review – Presented to Committee 6/10/2020 [Item 12.2.2] [s90(3) (k)]
29	13/10/2020	Adelaide Park Lands Authority - membership appointments [Item 12.2.3] [s90(3) (a)]
30	3/11/2020	Coring Works [Item 4.1] [s90(3) (i)]
31	3/11/2020	Traffic Signal Maintenance Contract Extension [Item 7.1] [s90(3) (b)]
32	3/11/2020	The Stables of Victoria Park – Leasing Matter [Item 7.2] [s90(3) (d)]
33	3/11/2020	Central Market Arcade Redevelopment Project Update [Item 7.3] [s90(3) (b) & (d)]
34	6/11/2020	Appointment of External Auditor [Item 10.1] [s90(3) (k)]
35	10/11/2020	Recommendations/Advice of the Audit Committee in Confidence – 6/11/2020 [Item 12.1.1] [s90(3) (k)]
36	10/11/2020	Traffic Signal Maintenance Contract Extension – Presented to Committee 3/11/2021 [Item 12.2.1] [s90(3) (b)]
37	10/11/2020	The Stables of Victoria Park – Leasing Matter – Presented to Committee 3/11/2020 [Item 12.2.2] [s90(3) (d)]
38	10/11/2020	Assignment of Lease [Item 12.2.3] [s90(3) (b) & (d)]
39	10/11/2020	Capital City Committee Update [Item 12.2.4] [s90(3) (j)]
40	17/11/2020	Workshop - A Place of Courage [Item 6.1] [s90(3) (d)]
41	24/11/2020	Appointment of External Auditor [Item 3.1] [s90(3) (k)]
42	8/12/2020	88 O'Connell Street [Item 4.1] [s90(3) (b) & (d)]
43	8/12/2020	Activating Eighty Eight O'Connell [Item 7.1] [s90(3) (d)]
44	8/12/2020	Unnamed public road off Tom's Court [Item 7.2] [s90(3) (h)]
45	8/12/2020	Strategic Property Action Plan [Item 7.3] [s90(3) (b) & (d)]
46	15/12/2020	Recommendation of the Special Audit Committee in Confidence – 24 November 2020 [Item 12.1.1] [s90(3) (k)]
47	15/12/2020	Activating Eighty Eight O'Connell - Presented to Committee 8/12/2020 [Item 12.2.1] [s90(3) (d)
48	15/12/2020	Unnamed public road off Tom's Court - Presented to Committee 8/12/2020 [Item 12.2.2] [s90(3) (h)]
49	15/12/2020	Contract Award Report - Moonta Street Construction [Item 12.2.3] [s90(3) (d)]
50	15/12/2020	Strategic Property Action Plan - Presented to Committee 8/12/2020 [Item 12.2.4] [s90(3) (b) & (d)]
51	28/1/2021	Contract Award Report – Supply of Sweepers [Item 12.1.1] [s90(3) (d)]
52	28/1/2021	Capital City Committee Annual Report 2019-20 [Item 12.1.2] [s90(3) (j)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
53	5/2/2021	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
54	9/2/2021	Recommendations/Advice of the Audit Committee in Confidence – 5 February 2021 [Item 12.1.1] - Recommendation/Advice 1 - Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90(3) (i)]
55	9/2/2021	Capital City Committee Update [Item 12.2.1] [s90(3) (j)]
56	9/3/2021	Cultural Investigation Report [Item 12.2.1] [s90(3) (a), (g) & (h)]
57	9/3/2021	Advice of the Adelaide Park Lands Authority in Confidence – 25 February 2021 - Advice 1 - Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra Park 12 [Item 12.1.1] [s90(3) (b)]
58	23/3/2021	Legal Advice Discussion in relation to East-West Bikeway [Item 4.1] [s90(3) (h)]
59	6/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) [Item 7.1] [s90(3) (b)]
60	6/4/2021	Additional – Confidential CEO Update [Item 7.2] [s90(3) (a)]
61	13/4/2021	Presiding Member's Report – CEO Update [Item 13.1] [s90(3) (a) & (h)
62	13/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) - Presented to Committee 6/4/2021 [Item 12.1.1] [s90(3) (b)]
65	20/4/2021	CEO Update [Item 5.1.1] [s90(3) (a) & (h)]
66	27/4/2021	CEO Update [Item 5.1.1] [s90(3) (a), (g) & (h)]
63	30/4/2021	Workshop – Service Contestability [Item 9.1] [s90(3) (e)]
64	30/4/2021	Workshop – Service Planning and Performance: Service Contestability Update and Approach [Item 9.2] [s90(3) (e)]
65	30/4/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.3] [s90(3) (i)]
66	4/5/2021	Physical Security Contract Extension [Item 7.1] [s90(3) (b)]
67	4/5/2021	City Connector Deed of Agreement [Item 7.2] [s90(3) (d)]
68	4/5/2021	2020-21 Quarter 3 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]
69	11/5/2021	Audit Committee Report in Confidence – 30 April 2021 [Item 12.1.1] [s90(3) (e) & (i)]
70	11/5/2021	Physical Security Contract Extension - Presented to Committee 4/5/2021 [Item 12.2.1] [s90(3) (b)]
71	11/5/2021	City Connector Deed of Agreement - Presented to Committee 4/5/2021 [Item 12.2.2] [s90(3) (d)]
72	11/5/2021	2020-21 Quarter 3 Confidential Commercial Operations Report - Presented to Committee 4/5/2021 [Item 12.2.3] [s90(3) (b)]
73	1/6/2021	Cycling Infrastructure Opportunities [Item 7.1] [s90(3) (g)]
74	1/6/2021	Contract Renewal - Christmas Decorations [Item 7.2] [s90(3) (b) & (d)]
75	1/6/2021	Gawler Place UPark – Priority Works [Item 7.3] [s90(3) (i)]
76	8/6/2021	Cycling Infrastructure Opportunities – Presented to Committee 1/6/2021 [Item 12.1.1] [s90(3) (g)]
77	8/6/2021	Contract Renewal - Christmas Decorations - Presented to Committee 1/6/2021 [Item 12.1.2] [s90(3) (b) & (d)]
78	8/6/2021	Gawler Place UPark – Priority Works - Presented to Committee 1/6/2021 [Item 12.1.3] [s90(3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
79	29/6/2021	Central Market Arcade Redevelopment/ Market Square [Item 6.1.2] [s90(3) (b), (d) & (h)]
80	29/6/2021	Presiding Member's Report - CEO Update [Item 6.1.3] [s90(3) (a)]

Operative Confidentiality Orders 2021 - 22

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
1	6/7/2021	Whitmore Square Tenancy [Item 7.1] [s90(3) (b) & (d)] - Presented to Committee for Council 13 July 2021 consideration and determination
2	6/7/2021	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)] - Presented to Committee for Council 13 July 2021 consideration and determination
3	13/7/2021	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.1.1] [s90(3) (a)]
4	13/7/2021	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)] – Presented to Committee 6/7/2021
5	13/7/2021	Gawler UPark Priority Works [[Item 12.1.3] [s90(3) (i)] – Presented to Committee 6/7/2021
6	30/7/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
7	30/7/2021	Confidential Discussion with the Internal Auditor [Item 10.2] [s90(3) (b)]
8	3/8/2021	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)] – Presented to Committee for Council 10 August 2021 consideration and determination
9	10/8/2021	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]
10	10/8/2021	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)] - Presented to Committee 3/8/2021
11	10/8/2021	Civic Recognition [Item 12.2.2] [s90(3) (a)]
12	10/8/2021	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]
13	11/8/2021	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]
14	11/8/2021	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]
15	7/9/2021	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)] - Presented to Committee for Council 14 September 2021 consideration and determination
16	7/9/2021	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)] - Presented to Committee for Council 14 September 2021 consideration and determination
17	7/9/2021	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)] - Presented to Committee for Council 14 September 2021 consideration and determination
18	14/9/2021	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)] - Presented to Committee 7/9/2021
19	14/9/2021	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)] - Presented to Committee 7/9/2021
20	14/9/2021	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)] - Presented to Committee 7/9/2021

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
21	5/10/2021	Contract Award - Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)] – Presented to Committee for Council 12 October 2021 consideration and determination
22	8/10/2021	Confidential Meeting with External Auditors 2020-21 [Item 9.1] [s90(3) (b)]
23	12/10/2021	Contract Award - Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)] - Presented to Committee 5/10/2021
24	12/10/2021	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]
25	19/10/2021	Park Lands License Request [Item 5.1.1] [s90(3) (j)]
26	29/10/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
27	2/11/2021	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)] – Presented to Committee for Council 2 November 2021 consideration and determination
28	2/11/2021	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)] – Presented to Committee for Council 2 November 2021 consideration and determination
29	2/11/2021	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)] – Presented to Committee for Council 2 November 2021 consideration and determination
30	9/11/2021	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]
31	9/11/2021	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)] - Presented to Committee 2/11/2021
32	9/11/2021	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]
33	9/11/2021	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)] - Presented to Committee 2/11/2021
34	9/11/2021	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)] - Presented to Committee 2/11/2021
35	25/11/2021	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]
36	7/12/2021	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)] - Presented to Committee for Council 14 December 2021 consideration and determination
37	14/12/2021	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]
38	14/12/2021	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]
39	14/12/2021	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)] - Presented to Committee 7/12/2021
40	14/12/2021	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]
41	17/1/2022	Park Lands License Request [Item 6.1] [s90(3) (j)]
42	27/1/2022	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]
43	27/1/2022	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]
45	1/2/2022	2021-2022 Quarter 2 Commercial Operations Report [Item 7.1] [s90(3) (b)] - Presented to Committee for Council 8 February 2022 consideration and determination
46	4/2/2022	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
47	8/2/2022	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the *Local Government Act 1999 (SA)* Subject Matter & Basis - Section 90(3) of the *Local Government Act 1999 (SA)*
48	8/2/2022	2021-2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)] – Presented to Committee 1/2/2022
49	1/3/2022	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)] - Presented to Committee for Council 8 March 2022 consideration and determination
50	1/3/2022	UPark Leasing Matter [Item 7.2] [s90(3) (b) & (d)] - Presented to Committee for Council 8 March 2022 consideration and determination
51	3/3/2022	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]
52	8/3/2022	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)] – Presented to Committee 1/3/2022
53	8/3/2022	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]
54	5/4/2022	Unnamed public road off Tom's Court Permit [Item 7.1] [s90(3) (d) & (j)] - Presented to Committee for Council 12 April 2022 consideration and determination
55	12/4/2022	Unnamed public road off Tom's Court Permit [Item 12.1] [s90(3) (d) & (j)] – Presented to Committee 5/4/2022
56	10/5/2022	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]
57	14/6/2022	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]
58	17/6/2022	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]
59	17/6/2022	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]
60	21/6/2022	Rymill Park / Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]
61	21/6/2022	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]

Attachment A

- External Funding 2021 - 22
- City of Adelaide Audited Financial Statements
- Associated Annual Reports
    - Adelaide Central Market Authority
    - Adelaide Economic Development Agency
    - Brown Hill Keswick Creek Stormwater Board
    - Kadaltilla / Park Lands Authority

External Funding 2021 - 22

The City of Adelaide works collaboratively with many partners. This strong partnership network will achieve a far greater impact than we could on our own. Key to these partnerships are grants and subsidies that are received from the Australian Government and South Australian Government. During the FY2021/22 the City of Adelaide's partnerships secured just over $14 million in external funding.

Description		Services ($'000)	Capital Projects ($'000)
Federal Funding			
City Deals		1,100	
Community Home Support Program		249	
Financial Assistance - Roads to Recovery			255
Local Government Financial Assistance Grants		756	550
Local Roads and Community Infrastructure Grants	*		953
State Government Funding			
Adelaide Unleashed		1,000	
Beautiful Mayhem		5	
Blackspot Funding			159
City Business Support Program		150	
CreaTech Grants Program	*	300	
EV Smart Charging			33
Event Infrastructure Incentives		50	
Friday Night Live		45	
Greening Sturt Street West	*		200
Library - Materials Grant			263
Library - Operating Grant		227	
Local Government Infrastructure Partnership Program (IPP)			100
Mainstreet & Laneway Revitalisation and Improvement Grants	*	400	
Mistletoe Park/Tainmuntilla (Park 11) Park Lands Biodiverse and water sensitive gateway and urban address project			32
Nature Film Festival	*	20	
Park Lands Related Activity		1,667	
East End Event Infrastructure Grant	*		300
ADL Unleashed $30 easts vouchers		250	
Resilient Flood Mapping	*	2,000	
Rymill Park Lake Upgrade	*		2,431
School Immunisation Program	*	136	
Shared Arts & Cultural Grants	*	50	
StreetSide Activation Grant		250	
Torrens Carp Harvest Program		2	
Urban Animal & Plant Control Partnership Program		8	
Vulnerable and Homeless People Project		42	
Water Sustainability Grant	*	15	
Other Funding Sources			
Adelaide Youth Support Program		3	
Kids on Country Partnership funding		10	
New Year's Eve 2021 Sponsorship		25	
Other		2	
Sponsorship of WellFest Business Leaders		10	
Total		8,773	5,276

**Funding received but project to be completed in later years*

City of Adelaide Audited Financial Statements

Associated Annual Reports



ADELAIDE CENTRAL MARKET AUTHORITY (ACMA)

2021/22 Annual Report

CITY OF ADELAIDE

ADELAIDE CENTRAL MARKET 18 69

ACMA Mission

To operate sustainably and successfully as a group of prosperous Traders, Board and management team that provides a diverse and exciting cultural shopping experience that enhances our precinct, city and state.

THE YEAR IN REVIEW

The 2021/22 period was the ninth full year of operation for the Adelaide Central Market Authority (ACMA) after its formal establishment in October 2012. The ACMA Charter was updated and gazetted on 8 July 2021.





SUMMARY OF FINANCIAL RESULT

$'000	2021–22
Gross Revenue	4,282
Gross Expenditure	(4,428)
Financial Result	**(146)**

FAST FACTS

OVER
150 years
of retailing fresh produce to South Australia

HOME TO OVER
70 small businesses

$1 million
worth of media coverage generated

OVER
134,000
combined followers on Facebook and Instagram

$2.2m
in capital works undertaken

OVER
1.1m
pageviews on adelaidecentralmarket.com

2
New Market entrance murals

98% **LEASED**
trader occupancy

OUR CUSTOMERS

To put our customers at the centre of all that we do to provide them with an authentic, unique and memorable shopping experience

Throughout 2021/22 ACMA continued to focus on the community, driving customer engagement, hosting free and ticketed in Market events and providing unique experiences.

Community and Customer Engagement

Community and customer engagement activities were impacted in FY21/22, with ongoing COVID-19 restrictions on gatherings and social distancing.

Reconciliation Initiatives

National Reconciliation Week and NAIDOC Week were acknowledged and included a showcase of local Aboriginal food and products and musicians.

The Market Stall

The Market Stall continued to be a key direct point of contact for customer information and services including free trolley hire and Market and tourist information.

Market Expansion Campaign

Commencement and implementation of Market Expansion campaign, 'Our Market Always', highlighting the Market is open for business as usual (funded by City of Adelaide).



Reignite + 2.0 Campaign – placement

City of Adelaide Reignite 2.0 (funded by City of Adelaide) COVID-19 recovery strategy including welcome back to CBD for corporates, cheap eats campaign, Tuesday specials and call to action to shop and two-hour free parking offer.

Live Music

Local musicians continued to perform regularly in the Market, including an ongoing partnership with Music SA.

Little Picassos Art Exhibition

Little Picassos annual art exhibition filled the Market with over 500 brightly coloured pieces in July 2021, created by students.

South Australian Country Women's Association (SACWA)

ACMA provided SACWA the Market Community Kitchen for a pop-up from 4 to 11 September due to the cancellation of the Royal Adelaide Show. SACWA received significant positive feedback from the community and made a record 9,504 scones during the 6-day period. $50,000 of positive media coverage was generated during this period.

Market Murals

ACMA identified an opportunity to engage a local artist to commission a mural that acknowledges, inspires, and celebrates our Market community. The high-profile location at the western Market entrance on Grote Street provided an opportunity to create a strong entry statement, synonymous with our Market for years to come. Due to the high number of quality submissions, ACMA revealed two completed murals in October 2021. The produce mural named 'I Think of the Colours of the Markets' by Lucinda Penn is located at the Gouger Street entrance and the face mural named 'Market Daydream' by Tiff Rysdale, Jade Harland, Ryan Turner is located at the Grote Street entrance.

Market Life Campaign

The Market Life short film was the hero campaign video for 2021/22. The short film showcased the day in the life of the Market, from the early hours of the morning to the late hours of the night, an incredible network of passionate South Australians is working around the clock to prepare what customers see every Market day.

Christmas*

The major retail campaign for Christmas 2021 was promoted across both traditional and digital media, commencing from November 2021, with the positioner 'Your Christmas, Our Market' to connect the customer from Market to home and features both aspects of the Market experience – from behind the stalls and as a shopper.

The campaign included radio, print ads, paid social media ads and SEM, In-Market signage, recipes and in Market events including live music, free craft workshops and roving entertainment.

*Christmas 2021 program was limited due to COVID-19 restrictions.

Easter

Major retail campaign for Easter 2022 was promoted across both traditional and digital media, commencing from March 2021. The campaign included radio, print ads, paid social media ads and SEM, In-Market signage, recipes and in Market events including free kids Easter Trail, gift with purchase, live music, free craft workshops and roving entertainment.

Community Partnerships

Throughout 2021/22 ACMA continued to work closely with South Australian groups and organisations that align with our core values and enrich the Market community. Key initiatives throughout the year included providing continued support to OzHarvest, Catherine House and the Australian Red Cross. ACMA also commissioned new artwork, committed to a month-long focus on sustainability and engaged with the many schools that visit.

OzHarvest food rescue

In 2021/22 16,250kg of good quality surplus food was rescued from Traders and safely delivered to South Australians in need, equating to 32,499 meals.

In the final days to Christmas 2021 the Tree of Goodness returned with each donation highlighting the number of meals contributed to South Australians experiencing food insecurity. $5,583 was raised over four days, equating to 11,166 meals.

Catherine House Christmas partnership

ACMA and traders proudly supported local charity, Catherine House, by contributing fresh produce and a range of special meal packs to women experiencing homelessness. Traders supplied produce for breakfast, lunch and dinner for up to 70 women to enjoy at the Centre on Christmas Day plus Christmas Day meal packs for women in the Catherine House outreach program who are living alone in their own accommodation, or with their children.

Ongoing monthly fruit and vegetable delivery also commenced to further support women experiencing homelessness.

National Refugee Week with the Australian Red Cross

On 24 June 2022 the Market celebrated Refugee Week, a multicultural cooking, live music and dance event by the Australian Red Cross. Migrant women from the English Through Food program shared their personal stories of coming to Australia and love for food during this free multicultural experience. Music on the day was by the Sun of Africa, cooking by the Muslim Women's Association and the event was hosted by Rosa Matto.

EVENTS

July

Bastille Day

A celebration of French culture over two days was held on Friday 9 and Saturday 10 July 2021. In market celebrations included theming in common dining areas, live music program including French Opera, cooking demonstrations, free kids' activities, pop-up activations and bunting was provided to traders.

School Holidays*

The July school holiday program, Big Market Adventures for Little Foodies, saw 920 kids participate in the Market Trail, 126 in Little Market Chefs and over 250 in free craft workshops.

*Numbers were limited due to COVID-19 restrictions.

August

Post COVID-19 lockdown, recovery initiatives.

September

Market Show Day

Due to the cancellation of the Royal Adelaide Show due to the ongoing COVID-19 pandemic, the Market celebrated 'Market Show Day' on 4 September with roving entertainment, kids' workshop, pop-up stalls, show food and showbags.

Sustainable September

Throughout the month we encouraged the Market community to consider the way they shop, cook and live. Some of the initiatives included:

- Social media competition to win a hamper of sustainable products
- The Vegan Festival cooking demonstrations with Huda Al-Sultan and Simply Sarj
- Free craft workshops every Saturday morning
- Video content with Sustainable Shopping with Laura from Love Earth Laura
- Product highlights from Market traders
- Pop up stall with Plastic Free SA, BIN SHIFT and Jeffries

October

School Holidays

The October school holiday program Big Market Adventures for Little Foodies was well received with 948 kids participating in the Market Trail, 126 in Little Market Chefs and over 250 in free craft workshops.

Chilli Crab Shack

Chilli Crab Shack returned for its fifth year; operating over two days by Sprout Cooking School and attracted over 1,300 people to the Market to enjoy a serve of chilli crab. ACMA distributed $2,000 worth of gift vouchers to customers of the event to encourage in-Market spend.

November

Adelaide Italian Festival

Radio Italiana 531 celebrated the Adelaide Italian Festival broadcasting live from our Market on three occasions during the festival. Each broadcast featured a cooking demonstration with community groups featuring food from different regions of Italy on Wednesday 17 November to Saturday 20 November 2021.



December

Christmas

The Christmas event program focused on free family activities and theming.

January

COVID-19 Recovery

Additional advertising and communications for customers continued in January 2022 with the rise of COVID-19 cases and CBD workers working from home. The campaign included free Market Book with spend and two hours free parking with spend.

February

The focus on COVID-19 recovery and planning continued in February. Live music was increased at this time to increase the ambience in-Market at this time.

March

Saturday Market Day

Saturday Market Days with family activities commenced and continued every week through to 30 June 2022. The free program included live music every Friday and Saturday, kids' activities and face painting every Saturday morning.



April

School Holidays

The April school holiday program Big Market Adventures for Little Foodies was well received with 880 kids participating in the Market Trail, 90 in Little Market Chefs and hundreds in free Lego workshops and face painting. A model of Federal Hall and Market by Lego enthusiast Micah Sarre was on display inside the Market. The design is a 360-degree model which was on display for the school holidays and included a 'Meet the Maker' session on Saturday 23 April 2022.

Tasting Australia

ACMA hosted a two-day free Tasting Australia associated event hosted by Mandy Hall on Friday 29 and Saturday 30 April. The free program of events and cooking demonstrations by some of Adelaide's best chefs including Simon Bryant, Clare Falzon, Kane Pollard, Rose Adam and Daniel Motlop, plus two fully booked free kids cooking class with Sprout, roving entertainment, face painting and live music.

May

History Festival

As part of South Australia's History Festival, customers were invited to take a journey through the iconic Adelaide Central Market to meet the colourful characters and uncover the rich history and architecture behind Australia's oldest food retail market in its original location. The ticketed guided tour saw customers discover the stories and secrets behind the stalls, meet the expert market traders and enjoy tastings of some SA's best fresh produce representing various times in history and the future foods of South Australia.

Market Minis

May 2022 saw the return of Market Minis held every Tuesday during school term (postponed due to COVID-19). The free program is targeted to parents of pre-schoolers and promoted healthy eating.

National Reconciliation Week

The Market acknowledged National Reconciliation Week 2022 with the week including:

- Live music with an Aboriginal musician, Nancy Bates
- Kids colouring in pages available at the Market Stall
- Digital including Market Lovers newsletter and social media



OUR TRADERS

To build and support a market 'family' of diverse, passionate, professional and knowledgeable customer focused traders.

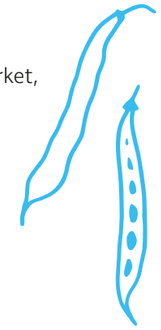
ACMA continued to achieve and maintain 98% occupancy during 2021/22 and provide resources to support traders.

Leasing

New Traders

Three new high-profile businesses in the market, investing in a full stall fit out:

- Let Them Eat (Stall 23/24)
- SiSea (Stall 76)
- Saudade Portuguese Tarts (Stall GR45)



Lease Renewals

Seven existing leases renewed within the Market their leases for a further term.

Existing Trader Investment in fit-out/ refurbishment

- The Grind (Stall 14)
- Mushroom Man's Mushroom Shop (Stall 68)
- Thompson's Fruit and Veg (26/27/28)
- McMahon's Fruit & Veg (Stall 47/48, completion in 2022/23)



Trader Engagement

Trader engagement was primarily conducted through regular e-newsletters, meetings with the Traders Representative, elected Traders Advisory Group representatives and trader briefing sessions.

- 126 Market Talk e-newsletters were issued to traders and 19 e-newsletters to Online Platform Traders
- Traders Representative Committee established, and seven meetings held from September 2021 to June 2022
- Seven Trader Advisory Group (TAG) meetings
- One 'All Trader' meeting
- One Central Market Arcade Redevelopment Trader briefing by City of Adelaide
- Training opportunities provided

Pop-Up Opportunities

The Producer in Residence stall continued to provide small, local, artisan businesses trial their products with Market customers.

- 14 businesses occupied the Producer in Residence stall over a three-week period
- The Chilli Crab Shack with Sprout Cooking School traded over two days at the South-eastern Entrance and activated Stall 12.

OUR BUSINESS

To build a business that is financially sustainable, well managed and well governed. The Adelaide Central Market Authority Charter was updated and gazetted on 8 July 2021.

Operations

ACMA continues to improve the look and feel of the trading environment and safety of the Market with key improvements completed in 2021/22. $2.2 million in capital works was undertaken including escalator replacement, main switchboard replacement and stall rebuilds.

Adelaide Central Market Online

The Adelaide Central Market Online was launched on 01 July 2021. The new service has provided customers the opportunity to shop online from over 2,000 products and 45 traders in one single transaction. ACMA manages the program which delivers to the Adelaide metro area, within a 10km radius from the Market, three times a week (Tuesday Thursday and Friday).

The online market has successfully responded to customer demand – particularly in times of COVID-19 peaks – kept the Market relevant as grocery shopping behaviours evolve and provided additional revenue for Market traders.



OUR PRECINCT

To make a valuable contribution to the economic, social and cultural wellbeing of our precinct, city and state.

Continue to work closely with the Market District including attendance at district meetings

Central Market Arcade Redevelopment

ACMA has continued to work with the City of Adelaide and project stakeholders on the Central Market Arcade Redevelopment and Market Expansion.

In the lead up to the closure of the Arcade on Monday 27 June, ACMA delivered communications and marketing activity targeting internal and external audiences. With the major milestone of the Arcade closing, ACMA actioned key activity including:

- Extensive wayfinding in Market and precinct
- Full page and half page ads in The Advertiser
- Live radio reads
- Paid social media awareness campaigns targeting shopper segments
- Proactive PR
- Organic social media and newsletters to Market audience, including social media animations explaining the Market Expansion
- Dedicated Market Expansion marketing updates for traders

ACMA looks forward to continuing working with the City of Adelaide to achieve the vision for the Market Expansion which will extend the Market offer and provide a thriving mixed-use place, complementing the vital role of the Adelaide Central Market as a hub of food and culture in the city.



COVID-19 SUMMARY

Throughout 2021/22 ACMA continued to respond to COVID-19 restrictions and remained open for business, working with the relevant authorities including City of Adelaide, SAPOL and SA Health to continue to adapt operations and inform the Market community.

7-day SA lockdown – July 2021

The announcement of a 7-day SA lockdown saw additional advertising and communications for customers, with changes to restrictions and the Market open as an essential service.

A live read radio and social campaign targeted the main grocery buyer segment and Market customers, focussed on key messaging:

- The Market is open for business Tuesday to Saturday
- Order online for home delivery
- Pantry essentials and fresh produce
- Shop local

Advertising incorporated live radio reads, targeted socials and influences sharing Market content. The lockdown saw significant increase in demand for the online home delivery service, with delivery time slots exhausted over this time.

Ongoing COVID-19 communication throughout 2021/22 included:

- **In Market measures**
  Social distancing reminders including floor decals, entry signage, regular social distancing PA announcements, POS posters for traders, hand sanitisers and wipes located at entrances. Further measures for peak trading times included floor wardens and barriers to ensure social distancing.

- **Marketing and Communications**
  Marketing activities continued through 2021/22 to reinforce the Market was open for business and encouraged South Australians to support local. Additional advertising and communications for customers continued in January 2022 with the rise of COVID-19 cases and CBD workers encouraged to work from home. Tactical marketing included increased customer communications through digital, media and in market activations.



AUDITED FINANCIAL STATEMENTS 2021/22

AEDA Annual Report

FY 2021/22





Adelaide Economic Development Agency

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2021/22 Business Plan & Budget KPIs



Adelaide Economic Development Agency acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

Section 1: About AEDA

The City of Adelaide recognised the importance of the need to accelerate economic growth in the city and North Adelaide, and as part of its 2020-2024 Strategic Plan, sought to design and implement a new citywide business model. This led to the creation of the Adelaide Economic Development Agency (AEDA).

AEDA was established as a subsidiary of the City of Adelaide (CoA) under Section 42 of the Local Government Act 1999 (SA) and formally commenced operating on 18 January 2021 .

Vision

To make Adelaide the most liveable city in the world.

Mission

To accelerate economic growth in the city by attracting investment and supporting businesses, growing the visitor economy, supporting residential growth, growing an annual events calendar and marketing the city as a whole including Rundle Mall.

Purpose

AEDA is managed by a Charter, which states that AEDA's purpose is:

- To accelerate economic growth in the city by attracting investment and supporting businesses, festivals and events, as well as visitor, student and residential growth;
- To promote the city of Adelaide as a destination and 'magnet city' and increase its visitation and use by residents, workers, visitors and the community in general;
- To position Rundle Mall as the State's premiers retail and commercial shopping precinct in order to sustain retail, business and economic viability; and
- To ensure that the Agency operates within the terms of this Charter and the Council's Strategic Plan.

AEDA Board & Membership

The AEDA Board oversees the business of AEDA. The skills-based Board includes expertise across hospitality, property development, place making, business development, investment, events and tourism.

AEDA Board members that served during the 2021/22 financial year are:

- Nikki Govan (Chair)
- Steve Maras (Deputy Chair)
- Sandy Verschoor (Lord Mayor*)
- Tammy Barton
- Oliver Brown
- Jaimee Charlton (Advisory Committee representative from 9 February 2022)
- Fairlie Delbridge (until 18 January 2022)
- Craig Holden
- Manuel Ortigosa
- Tim Last (from 1 June 2022)

*§4.4.1.1 of the AEDA Charter states one Board member must be the Lord Mayor of the Council or an elected member nominated by the Lord Mayor.

AEDA Advisory Committee

The AEDA Charter requires the AEDA Board to establish an Advisory Committee in order to provide a two-way mechanism for city businesses, main street associations, precincts and other stakeholders and the AEDA Board to exchange information and raise matters that are within the Agency's functions and powers.

On 26 October 2021 the AEDA Board appointed the following as Members of the AEDA Advisory Committee.

- Jaimee Charlton, General Manager Operations, Spendless Shoes
- Leah Grantham, Head of Stakeholder Engagement and Reputation, Babcock
- Eloise Hall, Managing Director/Co-Founder, TABOO Period Products
- Brian Parkes, Chief Executive Officer, JamFactory
- Dino Vrynios, Managing Director of Das Studio
- David West, Principal Retail Consultant, Premier Retail Marketing

These members are joined by Andrew Wallace, Program Director Interior Architecture and Creative Industries at the University of South Australia, who was chosen by the collective precinct groups within the City of Adelaide to be their representative.

Section 1: About AEDA

Annual Report Summary

This Annual Report is for the 2021/22 financial year and has been prepared by the Adelaide Economic Development Agency (AEDA) a Section 42 Subsidiary under the Local Government Act 1999 (SA). The information contained in this Annual Report has been prepared with consideration of the Caretaker Policy provisions in place during the election period for a Council general election, in accordance with Section 91A of the Local Government (Elections) Act 1999.

Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on investment attraction, growing the visitor economy, residential growth, marketing the city, and promoting Rundle Mall as Adelaide's premier shopping destination.

This Annual Report details AEDA's achievements in its first full financial year of operation, showcasing the significant progress AEDA has made in only 18 months since being established.

The progress and achievements in this report underscore AEDA's strength of being led by a skills-based board and a dedicated management group, supported by a team of committed professionals whose focussed efforts have helped realise the vision of the City of Adelaide to establish a dedicated agency to be a principal driving force of accelerating economic growth in the city and North Adelaide.

Financial Summary

To support the delivery of activities until 30 June 2022, Council approved funding for city economic development and associated marketing activities in the 2021/22 Business Plan and Budget. The total of this funding including events and festivals sponsorship and strategic partnerships funding was $8.896m.

Funding of $3.809m received in 2021/22 through the Rundle Mall Differential Separate Rate continued to be solely used to support the delivery of the 2021/22 marketing plan, actions and operation of the Rundle Mall Precinct. Supplementary revenue provided and additional $307k. The total budget for the Rundle Mall for 2021/22 was $4.117m.

The figures in this financial summary are preliminary as the annual audit has yet to be conducted, which may result in final figures being different.

Section 2: AEDA Achievements

Since becoming operational in January 2021, AEDA has led a number of initiatives in line with its core business function of driving economic activity in the city and North Adelaide.

Strategies & Actions

AEDA identified four areas of strategic focus to achieve its vision and mission. These areas of strategic focus represent the core functions and key drivers that fulfill the fundamental tenants of AEDA's Charter and advance AEDA's purpose-built leadership in driving economic activity in the city and North Adelaide.

The four areas of strategic focus are:

- City and residential growth
- Business growth
- Visitor growth
- Brand & Marketing

AEDA's management of the Rundle Mall precinct is an equally important area of focus for the Agency. AEDA's engagement with the retailers in the precinct is focussed on delivering a diverse and exciting range of events, activations and promotions aimed at attracting visitors and spend into Rundle Mall, adding vibrancy and increasing dwell time to drive retail growth and economic outcomes. AEDA is also responsible for advocating on behalf of levy payers for initiatives and outcomes that enhance Rundle Mall's position as South Australia's premier shopping destination.

AEDA's 2021/22 Business Plan & Budget defined a set of initiatives and actions for each of the areas of Strategic Focus and for Rundle Mall. Performance outcomes for AEDA and Rundle Mall are shown below. A comprehensive set of achievements against these initiatives and actions are tabulated in Appendix 1.

AEDA General Initiatives

While there were targeted initiatives for each of the four areas of Strategic Focus, some initiatives covered more than one area.

AEDA Business Summit

The inaugural AEDA Business Summit was held on 25 May 2022 and provided a unique platform for 350 city business leaders to listen to insights on the city, network and forge relationships.

Keynote speakers included The Honourable Peter Malinauskas MP, Premier of South Australia, Bernard Salt AM head of The Demographic Group, Adrian Tembel, Chair South Australian Productivity Commission and Clare Mockler Chief Executive Officer, City of Adelaide.

Comprising speaker and panel sessions, the Summit covered the economic and commercial property outlooks for Adelaide (2022 and beyond), the role of the Adelaide CBD in a post COVID-19 environment, Jobs, Workforce and Skills Attraction, tourism and events.

The Summit also provided a platform to promote the City of Adelaide's Reignite activities.

Feedback was sought from attendees to assist in event evaluation, with close to 100 people responding. Feedback showed:

- 97% thought there should be another AEDA Summit next year with 93% highly likely or likely to attend other similar events hosted by AEDA;
- 98% were extremely satisfied or somewhat satisfied with the overall event;
- 98% were extremely satisfied or somewhat satisfied with the quality of speakers;
- 94% were extremely satisfied or somewhat satisfied with the panel sessions;
- 88% were extremely satisfied or somewhat satisfied with the networking opportunities.

The Summit also promoted significant discussion about current and future economic opportunities in the city. Following the event several articles were published in The Advertiser or on Adelaidenow about announcements or comments made at the Summit including two editorials, the Premier announcing $45m to be allocated to tourism marketing, Council's upcoming release to market of the old bus station site, research commissioned by Council on return-to-work intentions of city businesses and workers and Bernard Salt's perspective on the changing role of the Adelaide CBD.



Section 2: AEDA Achievements

WellFest Adelaide

The inaugural WellFest Adelaide, held from 15 to 31 October 2021, attracted over 13,000 patrons. Core events of WellFest Adelaide included:

- the WellFest Adelaide Business Leaders Luncheon (15 October) Wellness Squared activations across Whitmore Square (17 October), Light Square (24 October) and Victoria Square (31 October) and Hounds on Hutt event on Hutt Street and in Victoria Park (23 October);
- the Business Leaders Lunch was a paid event held in the Adelaide Town Hall. The event targeted citywide business leaders and wellbeing/wellness organisations and attracted 90 guests; and
- the Wellness Squared and Hounds on Hutt events were free but ticketed events to enable contact tracing, database acquisition and compliance with SA Health requirements.

2022/23 AEDA Business Plan & Budget Stakeholder Meeting

In February 2021 we engaged with stakeholders from across business, industry, retail and sector partners to inform the key priorities for the 2021/22 AEDA Business Plan and Budget. Feedback from attendees on the initiative to consult before the business plan was developed was positive.

Building on the positive outcomes from this approach, the draft 2022/23 AEDA Business Plan and Budget was prepared following input from over 30 city stakeholders from key sectors through an in-person workshop held in February 2022.

Renew Adelaide Contract

Due to the impact of the COVID-19 pandemic on many small businesses and vacancies within the City of Adelaide, the existing contractual commitment and partnership with Renew Adelaide was extended for a further 12 months. Since July 2021, Renew Adelaide has launched 15 new ventures, supported 29 ventures (new and continuing) created 66 jobs and activated over 3,580 square metres of space in the CBD and North Adelaide.

Strategic Focus 1 – City & Residential Growth

Influence and create projects for city growth

AEDA's Proposed Initiatives to Accelerate Residential Growth

AEDA has accelerated discussion on opportunities to grow the residential population of the city. To inform this work, AEDA:

- hosted two roundtable discussions (one for developers in the private sector, the other with community housing providers);
- commissioned analysis of the economic benefit of increasing the city's population and a review of the Planning and Design Code;
- reviewed previous initiatives and work being undertaken in other capital cities; and
- Undertook discussions with State Government agencies on potential policy changes and areas of collaboration that could unlock further residential development in the city.

The Board subsequently endorsed a range of initiatives for the Council's consideration.

Council at its meeting on 9 November 2021 noted the proposed initiatives to accelerate residential growth and endorsed discussion with the Capital City Committee. The initiatives range across six general categories being:

- Increase Demand for Housing in the City;
- Financial Considerations;
- New Housing Products and Models;
- Council Processes;
- Policy and Regulatory Matters; and
- Strategic Positioning of the City.

The proposed initiatives complement the work being undertaken by the City of Adelaide in developing policy to support Council's vision of Adelaide being the most liveable city in the world with a further report to be provided to Council on opportunities to further increase residential growth in the City of Adelaide.

The discussions on these initiatives have subsequently progressed through to the Capital City Committee for consideration. AEDA staff are part of a Coordinating Group within the City of Adelaide that has responsibility for progressing the Residential Housing and Growth Action Plan approved by Council on 10 May 2022.

A consumer campaign encouraging people to consider living in the city was run in South Australia, New South Wales and Victoria from 22 May to 30 June 2022. Timing aligned with the state government's Future ADL campaign in the Eastern states to leverage their spend and join the conversation about living in Adelaide, specifically the city. The campaign was run through realestate.com.au and generated 3,883,344 impressions and 3,155 clicks on the ads as well as contributing to the 457,332 organic searches for property in the CBD and North Adelaide (buy/sell/sold).

Section 2: AEDA Achievements

Strategic Focus 2 – Business Growth

Support business growth through attraction and retention

A global city with local benefits, Adelaide in 2021 was considered the third most liveable city in the world and one of the ICF top seven smart cities. Adelaide is capitalising on future industries and technologies with the establishment of Lot Fourteen and BioMed City. Adelaide also has a strong culture of innovation and collaboration across the business community and AEDA's Business & Investment capacity specialises in supporting the business community.

A range of initiatives make up this area of strategic focus, including:

- Strategic Partnerships Program;
- Citywide Shopfront Improvement Grants;
- Welcome to Adelaide Program;
- City Business Growth Consulting;
- City Business Support Package;
- Games Plus Scholarship.

AEDA helps businesses to connect with local decision makers, to identify funding and support options and to enable growth in their success. Examples of this include:

- AEDA Business Summit (as detailed in Section 2);
- AEDA Data (Business) Analytics.

Strategic Partnership Program

The purpose of AEDA Strategic Partnership Program during the 2021/22 financial year was to provide financial support and to work with partner organisations who will focus on delivering projects and activities that:

- Respond to and deliver innovative ideas that accelerate economic growth in the city;
- Deliver initiatives that are responsive and provide solutions to challenges faced by the city in a COVID-19 environment;
- Support business growth through attraction, retention and building business capability initiatives;
- Contribute to a vibrant and dynamic city experience that grows the Visitor Economy sector (tourism, events/ festivals, international students, and business events);
- Position Adelaide as the most liveable city in the world.

Applicants that were awarded funding during FY 2021/22 were:

- Renew Adelaide to address the issue of local area activation by supporting at least 15 new business owners to establish their operations in vacant premises across the city.
- Adelaide Convention Bureau to profile Adelaide to event organisers through the Destination South Australia event and to run a series of business development events designed to inform/educate local, domestic and international event decision makers about Adelaide's strong capabilities to host successful business events.
- StudyAdelaide to increase preference for Adelaide as an international education destination by delivering a global destination campaign and to welcome international students to Adelaide by delivering StudentFest.
- Festivals Adelaide to increase the economic benefits from Festivals by delivering a range of initiatives including Festival to Business Connect, Business Forum(s), Festival City Adelaide Concierge Network, Festival City Adelaide Brand Package and the festival City Adelaide Passport.

Citywide Shopfront Improvement Grants

Funded by the City of Adelaide, the Citywide Shopfront Improvement Grant program offered up to $10,000 for businesses, organisations and property owners to get creative and enhance the street appeal of their premises. The grants provided direct support to businesses and property owners to improve the operation of their business and the experience for their patrons.

Applicants were encouraged to implement ideas that enhance the presentation of a building, attract visitors, contribute to amenity, or make a creative contribution to the area in which the business is located. Funding was available for up to 80% of the total project costs, to a maximum of $10,000 per applicant, with successful applicants required to fund at least 20% of the total project cost.

Grants were available for improvements that included:

- Improving accessibility and the level of amenity for users around the interface of elements within the public realm;
- Repainting of external shop frontage that substantially enhances the presentation of a building in a manner that attracts visitors and makes a positive and creative contribution to the area;
- Improvements to frontages to interact with the street, such as the addition of bi-fold windows or doors;
- Adding external materials or wall treatments that substantially enhance the shopfront with attractive detail;
- Replacement or renewal of outdoor dining furniture;

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- Improvements to signage if part of a broader shopfront enhancement project;
- Installation of energy efficient external lighting which increases safety, amenity, operations, and accessibility of the business; or
- Adding greening elements such as planting vines or green walls.

By the end of the 2021/22 financial year, this grant program had received 188 applications, with 92 applicants being granted either full or partial funding.

The number and quality of applications and related engagement associated with this program made it one of the more popular assistance packages provided by the City of Adelaide. Many businesses sought to engage with neighbouring businesses, Mainstreet and/or precinct representatives to inform their applications.

Other Initiatives and Activities

Welcome to Adelaide Program

The Welcome to Adelaide Program helps staff of businesses new to the city become more rapidly integrated into the community by helping them take advantage of everything the city has to offer. From introductory offers at UPark carparks, the Adelaide Aquatic Centre, Rundle Mall and North Adelaide Golf Course, to a foyer pop-up with the Adelaide Central Market, AEDA provides bespoke solutions to meet the needs of staff of each business.

A trial of the program successfully welcomed 160 staff from Accolade Wines into the city. Subsequently the program has been extended to in excess of 500 more staff from other firms moving into the city including Deloitte, Gallagher Insurance, ICM and Perks Accountants and Wealth Advisers.

Business Support

The Business and Investment Team:

- Supported more than 60 firms with potential employment of more than 2,000 staff on inward investment opportunities.
- Completed a retail brand assessment study and worked with multiple retailers on securing shopfront locations.
- Extended the Business SA partnership contract to include a contribution of $150,000 from the Government of South Australia to extend the City Business Support package to a further 300 businesses within the city and North Adelaide. More than 460 firms have been assisted through this initiative.
- Fifty businesses participated in the City Business growth Consulting package

Other Activities

- Fortnightly communications with 7,000 city business workers through the City Business Newsletter.
- Supported the Ten Gigabit Adelaide Community network including hosting the webinar “Leveraging your commercial property with Ten Gigabit Adelaide”. This event had 16 attendees and was followed with a copy of the recording and tool kit to promote Ten Gigabit Adelaide being sent to 32 commercial real estate agents.
- The Business and Investment team continued to assist businesses to connect with local decision makers to identify funding and support options to enable growth in their success.
- Continued support of seven city precinct groups through the Mainstreet Development Program and engaged with Presidents of all Precinct Groups to discuss challenges and opportunities experienced by all groups.
- Worked with other City of Adelaide staff to provide information, and in some cases, support the relocation of businesses impacted by the Central Market Arcade redevelopment.
- The delivery of a range of linked initiatives to support the growth of the video gaming sector in the city. This has included the popular Adelaide Unwind events for the gaming industry, the development of the GPS program to support new developers to enter the games industry, supporting small studios to access global opportunities and working with the Department of Trade and Investment on attracting global games firms to set up in the city.
- Deliver the Mainstreet Development program to support the local economic development work of precinct groups in the East End, Hutt Street, North Adelaide, City South, West End, Gouger Street and Grote Street precincts.

AEDA Data Analytics

Recognising the need to have a robust set of data about the city’s economic performance, in-house evaluation and economic impact skills and tailored data on which to base decision making, an Economic Research and Data Analyst was employed late in the financial year. This also responded to the KPMG Rundle Mall Performance Review that identified a need to provide levy payers with relevant and more insightful data to help them make better informed decisions about their business.

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Strategic Focus 3 – Visitor Growth

Create an enjoyable, vibrant and dynamic city experience

A range of initiatives make up this area of strategic focus, including:

- Administration of the annual Events and Festivals Sponsorship Program
- Visitor Information Centre
- Tourism

Events & Festivals Sponsorship Program: FY 2021/22

The following events and festivals received $1.3m in sponsorship funding:

- Adelaide Cabaret Festival
- Adelaide Festival
- Adelaide Fringe Festival
- Adelaide International (Tennis)
- Feast Queer Arts and Cultural Festival
- Santos Festival of Cycling
- Adelaide Festival of Ideas
- National Pharmacies Christmas Pageant
- Nature Festival of SA
- OzAsia Festival
- SALA Festival
- Tarnanthi Sunday Screenings
- Tasting Australia
- WOMADelaide

A further four events and festivals were approved for funding but did not proceed due to the impacts of the COVID-19 pandemic or organisational and resourcing issues.

- Adelaide Film Festival
- Carols by Candlelight
- Mitsubishi Motors Australian International 3 Day Event
- The Adelaide Food Fringe Festival

Events Recovery Fund

Events and festivals are an important lever to encourage people back into the city. The purpose of the fund was to provide financial support to eligible organisations to assist in the staging of events and festivals held within the City of Adelaide boundary.

The Events Recovery Fund had three funding streams designed to assist in the staging of COVID-safe events that helped drive visitation, spend and vibrancy for the city and North Adelaide:

1. New Events up to $200,000 to support new and exciting events within the city;
2. Expansion of Existing Events up to $50,000 to help existing events expand, enhance or activate additional areas of the city; and
3. Quick Response up to $10,000 to support events with costs associated with disruption caused by the impacts of COVID-19;

Applications opened on 10 September 2021 and closed on 30 April 2022.

The events that were funded through this program during the 2021/22 financial year are listed below in the three categories of the Events Recovery Fund.

New Events

This category was designed to support new city-based events and festivals Funding of $338k was provided for WellFest Adelaide and the Under the Southern Stars concert.

Expansion of Existing Events

This category was designed to support the growth and expansion of existing city-based events and festivals. Funding of $187.5k was provided for the following events:

- CheeseFest
- Gathered Design Markets
- Adelaide Fringe: Volo: Dreams of Flight
- Adelaide Festival: Skywhales: Every Heart Sings
- Gluttony at the Adelaide Fringe Festival
- Cabaret Fringe Festival

Quick Response Fund

This category was designed to support new, existing, once-off city-based events and festivals or event series with costs associated with disruption caused by the impacts of COVID-19. Funding of $202.5k was provided for the following events:

- Utopia Fashion Show
- Vegan Festival
- Solomon Street Party
- Gilbert Place Block Party
- The Garage International @ Fringe
- City Summer Dance
- Invigorate Adelaide Festival
- In the Pub Events Rob Roy Hotel
- Historian Hotel Street Party
- Adelaide Fringe Arts Theatre Hub
- Pennington Gardens Market
- National Volunteer Week Parade and Celebration
- Mikis Theorodakis Tribute Concert
- Fork at Bonython
- The Queens Live Music Friday
- The Queens Sip & Create Saturday Sessions
- Arcadia

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Visitor Information Services

The Visitor Information Services (VIS) program assisted a total of 24,878 visitor enquiries between 1 July 2021 and 30 June 2022. The VIS continued to operate and provide tourism information to local and intrastate travellers despite the ongoing border closures from New South Wales, Victoria and Western Australia from July to November 2021. Visitor numbers were also impacted by the new COVID-19 variant during December 2021 and January 2022.

These enquiries could not be serviced without the continued contribution of the seventy-five dedicated volunteers who generously gave up their time to welcome our visitors. They collectively volunteered 6,512 hours.

AEDA manages the Adelaide Visitor Information Centre (AVIC), which is supported by volunteers and co-located within the City of Adelaide Customer Centre in Pirie Street. The Centre stocks a large range of maps and brochures and event programs for Adelaide and regional South Australia. Some of the key highlights of AEDA's VIS program include:

- The Adelaide Visitor Information Centre volunteers answered more than 2,000 phone enquiries with many enquiries regarding COVID-19 restrictions, border opening/closing and also to assist people with pre-planning travel to Adelaide once borders opened. The centre is open between 9am and 5pm weekdays, excluding public holidays and despite the COVID-19 pandemic, was only closed during the July lockdown for a week.
- Mobile Visitor Information Services provide assistance and information to visitors from 10am on Saturdays and Sundays, and from 11am on public holidays. The casual staff and volunteers are located at the western end of Rundle Mall with their unmissable bike packed full of helpful maps and brochures. The mobile visitor bike and casual staff assisted with events including the Adelaide International and WOMADelaide providing interstate and intrastate visitors with maps and brochures.
- Adelaide Greeters offer free, personalised orientation walking tours of the city. These free tours last approximately two to three hours for individuals or for groups of up to six people. Tours are in English but may be available in other languages on request. The Greeters are part of the International Greeter Association (IGA) and are passionate and knowledgeable volunteers who provide a local's perspective to discover Adelaide's various iconic attractions and learn what makes Adelaide one of the most liveable, innovative, and creative cities of the world. As interstate travel resumed in November 2021, visitors resumed using this service.
- The Central Market Booth service continued to be operated by volunteers until November 2021. This booth closed when the new Market Stall operated by Adelaide Central Market Authority (ACMA) was opened.
- The Cruise Ship Meet & Greet service was not utilised as there were no cruise ships visiting Adelaide during 2021/22. They will be resuming in September 2022 and volunteers are eagerly awaiting their arrival.
- Adelaide Town Hall tours operate monthly for locals and visitors to the city and by appointment for community groups. During History Festival in May, five public tours took place and a further five tours focused on civic spaces including the Queen Adelaide Room, Council Chamber, Colonel Light Room and the architecture of the building. Monthly tours operated with some restrictions on capacity.
- Visitor Services Team distributed 19,285 A4 city maps to visitors and to hotels as they re-opened to interstate guests.

Annual VIS Program Statistics 2021/2022 – COVID-19

Service		Notes
Adelaide Visitor Information Centre	17,479	AVIC only open Monday - Friday
Central Market Information Booth	1,404	CM booth closed November 2021
City Guides	2,733	
Adelaide Greeters	46	No greeters from July to November with borders closed
Cruise Ship Meet & Greet		No Cruise ships 2021/22
MVIS	2,341	Saturday, Sunday and Public Holiday
Events Visitor Information Service	342	WOMADelaide and Adelaide International
Adelaide Town Hall Tours	533	
Brochure requests	419	
A4 city maps distributed	19,285	
TOTAL	24,878	

Section 2: AEDA Achievements

AVIC Retail

AEDA launched a new retail experience in the AVIC in August 2021. This initiative responded to the CoA Strategic Plan outcome 'Enabling Priorities' to develop new revenue opportunities for Council operations. The initial 12 month trial period tested the retail operation ahead of launching a new Experience Adelaide Visitor Centre in the next financial year, meeting another CoA Strategic Plan outcome under 'Strong Economies'.

AEDA has developed a partnership with Southern Providore to source and supply local Adelaide and South Australian produce and artisan products to AVIC. Southern Providore opened their new retail store at the Adelaide Airport earlier this year with a vision to provide a sensory tour of the very best South Australian produce. They are now extending into the heart of the city, with a selection of products available for purchase at AVIC.

The range of products include First Nations Australians-owned native ingredients by Red Centre Enterprises, organic skin care producer OmMade, Barossa Valley Chocolate Company, Ditters, Buzz Honey, Kangaroo Island Source and Coorong Candle Co. Sales for the year were just over $9K with strong sales during December.

Tourism Partnerships

Throughout the year, AEDA partnered with SATC, Luxury Escapes, Expedia Group, RAA Travel to deliver targeted promotions interstate and intrastate focussed on:

- positioning Adelaide as a must stay destination targeting high value travellers;
- promoting Adelaide hotels and city experiences; and
- increasing awareness and building excitement around exploring and discovering the city and North Adelaide throughout the year.

AEDA invested $168,700 across six tourism marketing cooperative campaigns aimed at a broad cross-section of metropolitan and intrastate people. 33,354 bed nights were generated through three of these six campaigns that had an accommodation component. More information is provided in the next section on Strategic Focus 4 – Brand & Marketing.

Strategic Focus 4 – Brand and Marketing

Position Adelaide as the most liveable city in the world

A range of initiatives make up this area of strategic focus, including:

- Digital and social media channels
- Digital Marketplace
- Promotional Activities and Campaigns

Digital and social media channels

Key Statistics - AEDA Digital

- Experience Adelaide website: 2,348,305 views from 1,133,577 users – this website only launched in June 2021
- B2C – What's on eDM: subscribers – 156,021
- B2B – City Business eDM: subscribers – 7,282

Social channels (all new):

- Facebook – 25,325 followers
- Instagram – 9,251 followers
- Twitter – 2,151 followers

LinkedIn – 2,133 followers. Both an acquisition campaign to increase followers to our social channels, along with a social media plan to engage with the International Community Communications were part of the increase in numbers to both the Experience Adelaide website and social followers.

Podcasts – Nine new Podcasts were created (as part of a previous contract with the CoA) which contributed to 6,351 listens – these podcasts highlighted businesses and experiences within the CBD and North Adelaide.

Digital Marketplace

The City of Adelaide approved $250,000 for AEDA to design and implement a Digital Marketplace for businesses within the CoA. Tenders were sought and evaluated, and negotiations with the preferred supplier concluded with Arcadier being appointed AEDA's technology partner to create the Digital Marketplace.

The primary objectives of the online Digital Marketplace are:

- An online marketplace that allows for e-Commerce purchases from consumers and provide vendor access to load in products, set prices, discounts, stock levels and control their own 'vendor store' within that marketplace.
- Provide leading marketing solutions and business support for the businesses listed on the marketplace, assisting with a marketing budget to highlight these stores.

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- Drive sales to all the businesses listed using AEDA's extensive consumer database.
- Provide world leading digital marketing capabilities to assist small and medium size businesses an option with an omni-channel approach for sales.

One of the key points of difference Digital Marketplace has compared with other platforms in market is that it is a very cost-effective platform, with zero sign-up fees, zero onboarding fees and only 5% commission taken on any sales. Some other platforms can charge up to 25% commission on sales. Digital Marketplace's commission structure means that businesses keep more of their hard-earned revenue which gets re-invested into the economy.

Adelaide has a diverse range of products and services that will be available to national and international customers, all in one place. With next day delivery within 50kms of the CBD and click and collect options, the digital marketplace will provide customers with a convenient option to shop in the city, any time of the day.

Promotional Activities and Campaigns

Go to Town Campaign

Campaign launched in September invited South Australians to enjoy all that the city has to offer through a range of city-based deals and events while supporting local business.

AEDA partnered with the Department of Premier and Cabinet, South Australian Tourism Commission and Property Council of Australia's SA Division who delivered the Go to Town campaign, including the FOMO Fridays initiative, a series of events and activations to encourage CBD workers to return to working from the office on Fridays.

The campaign launched on 3 September with a wrap around in The Advertiser. FOMO Fridays were held on 17 September, 24 September, 1 October and 8 October.

There were 67,330 visits to the campaign landing page on southaustralia.com and 5,123 visits to the FOMO Friday page. 1,000 leads were generated for UPark – the free parking offer as part of Reignite was promoted through this campaign.

Hit the Town - Winter 2021 Campaign

The digitally-led campaign 'Hit the Town' ran from 20 June to 29 August and curated more than 50 events and activities to help drive visitation to the city during the traditionally quieter winter months.

Citywide device counters indicate growth in 2021 compared to both 2020 and 2019 (i.e. pre-COVID-19). The state-wide lockdown resulted in a dip in citywide visitation, but a quick recovery followed.

A tourism partnership with RAA was integrated into this campaign which generated 492 bookings totalling $55,114 in revenue, with 50% booking growth and 80% revenue growth compared with 2019.

Dinner's On Us Voucher Campaign

A component of the winter campaign was the 'Dinner's On Us' voucher initiative.

46,000 people entered the draw to win one of 5,000 $30 vouchers for dine-in dinners at participating businesses during July and August 2021. Of these, 32,700 were new subscribers to the What's On EDM database which allows for ongoing communication. 92 businesses participated across the CBD and North Adelaide.

49% of vouchers were redeemed with a value of $72,800. An additional $152,900 was spent from customer pockets making a total of $225,700 added to the city economy. For every $1.00 of voucher redeemed, an additional $2.10 was spent by customers.

In a survey of winners who redeemed their voucher, 70% said they would not have visited or were unsure if they would have visited without the voucher.

$30 Eats Voucher Campaign

The third city stimulus voucher campaign included a contribution from the state government bringing the total voucher prize pool to 25,000 $30 vouchers.

The campaign launched on 23 February 2022 with media coverage including the front page of The Advertiser and news coverage across all Adelaide TV stations.

More than 97,700 entries were received. 61,700 new What's On subscribers and 29,700 subscribers were added to the databases.

274 businesses in the CBD and North Adelaide participated, with at least one redemption at 254 businesses. 14,800 vouchers were redeemed with $442,300 of vouchers value and $759,700 additional spend making a total of $1,202,000 spent in city businesses during the redemption period.

ADLocal Campaign

The ADLocal campaign was developed to help promote small businesses within the city and North Adelaide who have limited financial capacity and/or resourcing to market themselves at scale and were impacted by restriction relating to COVID-19.

The campaign shares city business stories of people and

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places using video, social media reels, photography and written content, publishing on AEDA and CoA's owned channels. A paid campaign run across April, May and June helped to drive traffic to the story content.

To date more than 150 businesses have been included in the promotion, with more than 690,000 video views and an average view time of 45 seconds.

ADL Unleashed

The ADL Unleashed included two components: event/ activations and tourism.

Events and Activations

Adelaide Economic Development Agency worked closely with the City of Adelaide's City Experience team on ADL Unleashed. AEDA led the marketing and promotion while the CoA team facilitated the events and activations.

The marketing campaign positioned the city as the place to experience events and activations under an umbrella campaign as well as promoting the individual activities on the calendar. The campaign included outdoor large and small format, CBD office and café screens, ads in The Advertiser, metropolitan radio, and digital advertising. PR activity resulted in 40 placements, generating viewership/readership of 8,346,900 and an Advertising Equivalent Value of $110,000.

Tourism

An intrastate advertising campaign targeted South Australians promoting Adelaide hotels and city experiences, using the ADL Unleashed umbrella campaign to leverage activity already in market.

The 'unleash' messaging was used to highlight a range of ways to experience the city: Unleash your...hunger, thirst, adventure, curiosity, style, and more. The campaign included AEDA and CoA's owned channels as well as a paid media campaign across regional print, radio, tv, small format outdoor, digital & social media (80% regional, 20% metro) and a full Adelady episode. More than 10 million impressions were delivered throughout the campaign.

The partnership with Wotif allowed a booking call to action with more than 800 room nights booked.

Rundle Mall

The AEDA as custodians of the Rundle Mall brand and resourced via a separately raised levy, has continued to deliver a diverse and exciting range of events, activations and promotions aimed at attracting visitors into Rundle Mall, adding vibrancy and increasing dwell time to drive retail growth and economic outcomes. AEDA is also responsible for advocating on behalf of levy payers for initiatives and outcomes that enhance Rundle Mall's position as South Australia's premier shopping destination.

Retail Precinct of the Year

On 3 September 2021, the National Retail Association named Rundle Mall as the Retail Precinct of the Year. This award honours shopping centres and precincts for leading the way in providing experiential and entertaining opportunities for customers and continued efforts to provide the best possible experience to retailers and customers alike.

Rundle Mall Program Performance Review

In response to the opportunities seen in the Rundle Mall Precinct, and in light of the challenging and unprecedented conditions experienced by retailers in the wake of COVID-19, the AEDA Board, on advice from the Managing Director, engaged KPMG to undertake an independent third-party review. This was done with a view to support the delivery of better services and outcomes for the Rundle Mall Precinct levy payers, including traders, Arcade and Centre managers.

The Rundle Mall Program Performance Review prepared by KPMG was presented to the Audit and Risk Committee on 4 February 2022.

High level outcomes from the review were highlighted during a Stakeholder Roundtable held on 17 December 2021. The review resulted in 28 recommendations. To date, 22 have been implemented with the remaining 6 in progress. The initiatives include:

Strategic

- Rundle Mall Strategy and Road Map
- KPI Framework and KPI Targets
- Service Review

Operational

- AEDA Roles and Responsibilities
- New Rundle Mall Manager Appointed
- Rundle Mall Program Budget
- Program Data
- Stakeholder Engagement
- AEDA Board Composition and Engagement

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Rundle Mall Marketing, Events and Activations Calendar FY 21/22

Month	Activity
July 2021	• Winter in Rundle Mall • Illuminate Adelaide – Sky Castles by ENESS • Umbrella Music Festival • 'Spend & Win' campaign • NAIDOC Week in Rundle Mall • School Holidays • Retailer support campaign
August 2021	• Winter in Rundle Mall cont. • Illuminate Adelaide – Sky Castles cont. • 'Spend & Win' campaign cont. • Retailer support campaign
September 2021	• Spring campaign • Father's Day digital campaign
October 2021	• Vogue Festival shopping weekend • School holidays and October long weekend • Retailer support campaign
November & December 2021	• Christmas decorations and window installations (5 November) • Black Friday weekend (26 Nov to 28 Nov) and Boxing Day sales shopping campaign • Choirs, Christmas carts, music performances to add vibrancy to the Mall • Tennis Australia activations • Marketing of extended trading hours
January 2022	• Post-Christmas sales • School holidays • Australia Day trading hours support • Retailer support campaign
February 2022	• Lunar New Year celebrations (Year of the Tiger) • Valentine's Day – digital campaign • Retailer support campaign
March 2022	• Adelaide Fringe Box Office • Adelaide Festival Groundswell activation • Long weekend support • ADL Unleashed Friday activations – DJs, SA Gin Trails
April 2022	• Easter: Friday 15 April – Monday 18 April • Easter partnership with Fresh FM • ADL Unleashed Friday activations – DJs, mini golf to support school holidays • Tasting Australia: Urban Kitchen • ANZAC Day trading hours support
May 2022	• Mother's Day – digital campaign • HEXADECA activation • Disney Frozen activation • Retailer support campaign
June 2022	• HEXADECA activation • Mid-year sales • World Music Day activation • New public art 'Triumphant Elephant' • Retailer support campaign

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Highlights

Winter @ Rundle Mall

- To encourage visitation to the Precinct, the Rundle Mall team partnered with Illuminate Adelaide on "Sky Castle" between 16 July and 15 August 2021.
- Centres and Arcades and public art were lit up green and fairy lights were added to the trees to create a warm and inviting space.
- Win @ Rundle Mall ran in July and August 2021. This campaign encouraged shoppers to spend $50 within Rundle Mall and go into the draw for $30,000 worth of prizes.
- A total of 6,998 entries were received with an average spend of $134 per entry.
- Over $937,000 was spent across 424 businesses within the Rundle Mall Precinct.

Vogue Festival

- Vogue Festival returned to Rundle Mall and Rundle Street on 8 October to 10 October 2021.
  - This was the fourth instalment of Vogue Festival.
  - The 2021 Vogue Festival provided a range of exclusive activations and special offers that were available throughout Rundle Mall and Rundle Street.
  - The festival generated $36.5m in sales for the city with a 12.3% increase in foot traffic in Rundle Mall compared to the median, with a significant increase in the time customers spent exploring the Mall.
  - All shoppers surveyed advised that events like Vogue Festival increases the likelihood of them choosing to shop in Rundle Mall and the city vs their suburban shopping centre.

Following the recommendations of the AEDA commissioned KPMG Performance Review, an opportunity was identified to develop a new fashion event, to be activated across the city for a longer duration, that celebrates all aspects of the industry. This has led to the creation of Adelaide Fashion Week (AFW) which will launch in October 2022.

Christmas | Black Friday | Boxing Day

- Christmas in Rundle Mall began with the arrival and unveiling of eight iconic Christmas window displays on November 5.
- Over the Christmas period the Rundle Mall team delivered an activations calendar to ensure there was something different going on every day of the week in the lead up to Christmas from DJs to Christmas carts to bands and choirs and Instagram moments.
- Black Friday was Rundle Mall's busiest day of the year. An extensive marketing campaign positioned Rundle Mall as the place to visit for the biggest range and best brands. The Mall was activated with DJs to add vibrancy and atmosphere.
- On Boxing Day despite COVID-19 challenges the start of the Boxing Day sales was celebrated with confetti canons and DJs, TV crews and photographers and shoppers lined up outside Adelaide Central Plaza and Myer Centre.

Lunar New Year

- 23 Rundle Mall retailers were involved in the Lion Dance performances.
- 1,600 red envelopes were handed out by the God of Fortune, each envelope contained two chocolate gold coins and a few lucky customers found either a Rundle Mall gift voucher or a Rundle Place gift card.
- Two competitions ran across Rundle Mall social channels giving customers the chance to win the limited edition Haigh's Chocolates LNY range, and a giveaway of a $100 Rundle Mall voucher. The competitions were run in conjunction with AEDA Marketing team and supported through the promotion in an OzAsia eDM. The competition received 4,189 entries and resulted in acquisition of over 1,200 new eDM subscribers.
- eDMs sent out to the Rundle Mall consumer database to promote the event performed incredibly high against industry standard. Rundle Mall eDM resulted in an open rate of 31.4% and CTR of 3.8% (industry standard open rate for eDMs is 12.4% - 12.6% and for click through rate 1.1% - 1.6%) demonstrating an appetite for events from our audience and high engagement in what we deliver.

Festival Season

- As part of the Adelaide Festival, Rundle Mall hosted the interactive work of public art Groundswell. This free, family-friendly activity attracted over 9,000 participants.
- Fringe Box Office came into Rundle Mall in November 2021 and stayed until the end of the festival.

Friday Activations

- Under the citywide umbrella campaign ADL Unleashed, Rundle Mall activated every Friday after the Festival season up until Tasting Australia to maintain vibrancy and support Friday night shopping.
- Every Friday saw a different activation from music DJs to South Australian Gin Trails to mini golf through South Australian iconic landmarks.

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Urban Kitchen

- The Urban Kitchen activation in Rundle Mall provided shoppers with the opportunity to meet regional producers and taste their products through a series of cooking demonstrations with Sprout. This activation included 32 sold out demonstrations with a total of 930 participants.

Other Events & Activations

- Rundle Mall hosted 425 events/activations and concessions during FY 2021/22.
- Interactive art piece HEXADECA was secured in Rundle Mall as part ADL Unleashed between 14 May and 2 June 2022.
- AEDA's partnership with Disney which celebrated Disney's Frozen the Musical led to an exciting line-up of Frozen-inspired activity in Rundle Mall to attract visitors. The Rundle Mall Fountain was 'flower-bombed', a pop-up Glitter Bar added sparkle to late night-shoppers and Shibui arrived under the Gawler Place Canopy featuring a limited-edition blue dessert. The campaign successfully leveraged 7NEWS live broadcasts and Rundle Mall promotion via Disney's social media channels.
- Rundle Mall partnered with d'Arenberg to bring Salvador Dalí's masterpiece 'Triumphant Elephant' on loan to the Precinct. The earned public relations value exceeded $1m.

Key Statistics

Digital

- B2C eDM subscribers grew by +128% vs. June 2021 to 85,508 exceeding targets of +55% growth.
  - Average open rate of 25.08% exceeded industry standard of 12.4%
- B2B subscribers grew by +13%
  - Average open rate of 23.8% again exceeding industry standard
- Increased Facebook likes by +8% to 59,584
- Increased Instagram followers by +8% to 29,846

Public Relations

- Achieved a total PR AVE of $32m, +24% vs. last FY
- Achieved a total PR value of $96.2m for the year, +32% vs. last FY



Appendix 1
2021/22 Business Plan & Budget KPIs

AEDA Performance Against 2021/22 Business Plan & Budget

City & Residential Growth Strategies	Status	Actions	Status
Residential Growth			
Promote the city living experience	C	Work with industry partners, property developers and owners to create residential growth	C
Work with CoA and State Government to develop incentives to stimulate residential growth	C	Create a campaign to attract ex-pats back to Adelaide	A[1]
	C	Work with CoA to upgrade public realm and infrastructure projects to support residential growth	A[2]
Student Growth			
Grow student numbers that live, visit, and experience the city	C	Develop economic development relationships with city universities	A[3]
Work with CoA to support the wellbeing of international students	C	Identify opportunities for international student traineeships	A[4]
Advocacy			
Deliver innovative market solutions through 'Test Bed 5000' program	C	Deliver the 'Digital Marketplace' platform	A
Identify and actively seek supplementary revenue and funding	C	Explore digital signage opportunities for revenue generation	A
Work with Australian and State Governments and business/ industry groups to further the growth of the city	C	Work with businesses and State Government on trading hours legislation	C
Ensure the 'Adelaide City Deal' funding supports key city projects	C	Leverage Lot 14 opportunities	C
		Support CoA to secure Australian Government funding for 'Adelaide City Deal' projects including Adelaide Free Wi-Fi, CCTV, Smart Visitor Experience Centre and City Digital Experience	A
Business Growth Strategies			
Major City Developments			
Work with CoA and private industry to support major city developments	C	Support the successful delivery of key city projects e.g., 88 O'Connell and Central Market Arcade	C
Support CoA to deliver the 'Strategic Property Review'	C		
Business Support			
Provide business support services to assist city business growth	C	Work with industry partners to support business growth	C
Create opportunities for new business attraction and investment	C	Continue partnership with Business SA	C
Work with CoA to grow opportunities for 10 Gig Adelaide	C	Identify new businesses and retail brands to attract to the city	C
Work with CoA to support and promote parking and transport campaigns	C	Work with leasing agents/property owners to support business attraction	C
Support city precinct groups and CoA to deliver mainstreet activation	C	Work with TPG to connect new businesses to 10 Gig Adelaide network	C
Support business recovery from COVID-19	C	Collaborate with businesses on 10 Gig Adelaide opportunities	C
		Commission research to understand flexible working trends	A[5]
Business Sustainability			
Support city businesses to achieve CoA's sustainability objectives	C	Support businesses to conduct energy efficiency audits	C

[A1] AEDA worked extensively with the State Government who have taken the lead on this action from a state wise perspective. AEDA invited to build in an Adelaide component.

[A2] Council adopted the Residential Growth Action Plan which includes investigate mechanisms to fund public realm improvements in vicinity of residential and mixed use developments

[A3] AEDA participating in Lord Mayor Vice Chancellor roundtables as well as funding StudyAdelaide who bring Universities and wider education sector together. AEDA partner with StudyAdelaide on a range of initiatives and participate in their Board meetings.

[A4] AEDA fund StudyAdelaide which includes support for the new Job Shop Program.

[A5] CoA commissioned research on flexible working by city workers including extensive interviewing of employers and employees. CoA and AEDA actively distributing this information.

KEY C = Complete A = Active P = Partially Complete

AEDA Performance Against 2021/22 Business Plan & Budget

Business Growth Strategies (cont.)	Status	Actions	Status
Business Events			
Create new, and leverage existing business events in the city	C	Secure more business events	C
		Drive initiatives for business conference delegates to linger longer	A[6]
Rundle Mall			
Promote Rundle Mall as the state's premier retail destination	C	Develop and execute a marketing plan and budget for Rundle Mall	C
Support CoA to deliver Rundle Mall operations	C	Create a 12-month calendar of activity and events for Rundle Mall	C
		Deliver supplementary income opportunities for Rundle Mall	C
		Bring new retail experiences and brands to Rundle Mall	C
		Work with CoA and contractors to ensure Rundle Mall is safe, clean and delivered to a premium operational standard	C

Visitor Growth Strategies	Status	Actions	Status
Events, Activations & Experiences			
Create an event and activation plan	C	Develop and deliver a 12-month event and activation calendar	C
Leverage and expand industry partnerships, magnet events and activations across the city	C	Create a campaign to stimulate night-time activation	C
Deliver the 'Events and Festivals Sponsorship Program'	C	Work with industry partners to support city events and festivals	C
		Deliver new, and expand existing city based events through partnerships	C
		Work with funded partners to deliver sponsorship agreements	C
Tourism Initiatives			
Operate the Visitor Information Centre, Visitor Services, and provide ongoing support to the volunteer program	C	Support CoA's heritage tourism plan	C
Scope a new innovative 'Smart Visitor Experience Centre'	C	Secure a multi-year partnership with SA Tourism Commission	A[7]
Create and deliver a 'Greater Adelaide' tourism alliance	A[8]	Leverage SA Tourism Commission's 'Adelaide' campaigns	C
Deliver ongoing tourism programs and activity	C	Create an interstate marketing campaign	C
Create a tourism marketing campaign to promote Adelaide	C	Curate and promote city experiences through digital channels	C

Brand & Marketing Strategies	Status	Actions	Status
'Designed for Life' brand			
Grow and develop the 'Adelaide. Designed for Life.' brand	C	Collaborate with stakeholders to promote the city brand	C
Deliver positive stories and outcomes to grow the city's reputation	C	Continue to create content for Adelaide Living channels	C
Collaborate with State Government and industry partners on joint marketing initiatives	C	Engage PR and media agencies, and social media influencers	C
Communication & Engagement			
Develop and implement an annual marketing plan including the promotion of events and activations	C	Develop content for digital and social media channels	C
	C	Support all AEDA program and deliverables	C
Digital & Social Media			
Develop and grow the AEDA website, social media channels and digital assets	C	Launch the 'Experience Adelaide' website	C
Further develop a Customer Relationship Management tool	C	Grow and maximise electronic databases	C
Marketing Campaigns & Promotions			
Create and deliver new and ongoing marketing campaigns	C	Deliver tourism, residential, student, city worker and business attraction marketing campaigns	C

[A6] AEDA's funding of the Adelaide Convention Bureau contributing to this initiative.

[A7] Engaging with the Tourism sector on opportunities to partner in the new Experience Adelaide Visitor Centre.

[A8] Leveraged South Australian Tourism Commission's campaigns. Greater Adelaide Tourism Alliance an ongoing project.

KEY C = Complete A = Active P = Partially Complete

Rundle Mall Performance Against 2021/22 Business Plan & Budget

Information Strategies	Actions	Status
Collect and analyse key performance data to: • Inform marketing strategy • Measure success • Inform advocacy; and • Educate stakeholders	Continue to capture and analyse information including: • Precinct foot traffic trends • Spend data • Dwell time • Shopping behaviour • Customer experience; and	C
	Continue to work with data analyst to review and analyse information and prepare information for sharing	C
	Create and implement reports based on the data captured	C
Provide regular communications to all Precinct Businesses	Create segmented groups in the Customer Relationship Management (CRM) tool to support communication	A
	Create communications calendar for all stakeholder engagement	C
	Send monthly stakeholder communications via electronic direct mail and quarterly printed communications	C
	Meet regularly with Arcades/Centres, property owners, and retailers	C
	Deliver stakeholder information and education sessions	C
	Connect Businesses to key support packages including Business SA, State Government and CoA information	C
Visitor Experience Strategies	**Actions**	**Status**
Stage and support engaging activities	Create a 12-month event and activation plan and calendar	C
	Drive income from sponsorship in line with 2021/22 Budget	P[9]
	Drive brand partnerships aligned with the Rundle Mall brand values and event and marketing plan objectives	C
Advocate for innovative solutions to support visitor experience	Work with CoA to deliver solutions and use Rundle Mall to trial citywide initiatives	C
Support a safe and attractive public space	Update the 'Operating Agreement' with CoA to define service levels to the Rundle Mall Precinct	A
	Work with CoA to implement Emergency & Crisis Management plans	A
	Review Rundle Mall Security requirements and contract to define service levels including reporting	C
	Work with SA Police to support a safe precinct	C
	Continue to monitor busking standards and busking locations with CoA	C
Advocacy Strategies	**Actions**	**Status**
Advocate for future Council investment in the delivery of upgrade works to ensure high-quality amenity and public realm	Engage with CoA to inform this approach	C
	Engage with CoA to secure commitment and funding for future years where relevant	C
Work with State Government to provide positive outcomes for the Rundle Mall Precinct	Work with State Government on Trading Hours legislation	C
	Work with State and Local Government on infrastructure and capital projects that impact the Rundle Mall Precinct	C
Continue to advocate for ongoing capital investment in the Rundle Mall Precinct	Work with State and Local Government and private property owners to deliver new retail experiences and support investment and minimise vacancy rates	C
Support AEDA strategies that drive the overall economic growth in the city and marketing the city as a whole	Support business growth through attraction and retention and marketing the overall city including the Rundle Mall Precinct	C

[P9] While the forecast income derived from the Rundle Mall levy was achieved through FY 2021/22, two COVID-19 lockdowns and state border closures reduced the additional income able to be generated through sponsorship.

KEY C = Complete A = Active P = Partially Complete

Rundle Mall Performance Against 2021/22 Business Plan & Budget

Brand Strategies	Actions	Status
Create, implement and deliver an annual Marketing Plan	Develop and deliver a 12-month major events and activations calendar including Winter, Spring Fashion, Christmas, Food and Festival Season	C
	Support key retail and public holiday trading periods	C
	Develop year-round campaigns to support all retail categories during the year	C
	Increase social media engagement, including Facebook and Instagram	C
	Update website and grow consumer EDM database	C
	Engage with State Government and AEDA to support relevant tourism initiatives	C
Develop the Rundle Mall brand	Continue to develop the Rundle Mall brand and complement the citywide 'Adelaide. Designed for Life.' brand positioning	C
	Proactively drive positive PR stories based on campaign implementation	C
	Engage all agencies in marketing campaign planning and business operations	C
Position Rundle Mall as a retail industry leader	In consultation with the corporate PR agency, create and implement a proactive public relations strategy in relation to industry positioning	C
	Identify relevant industry awards and submit applications	C

KEY C = Complete A = Active P = Partially Complete

Kadaltilla
2021/22
Annual Report









CITY OF ADELAIDE

Kadaltilla

Adelaide Park Lands

Acknowledgement of Country

The Kadaltilla/Park Lands Authority (Kadaltilla) acknowledges the Kaurna people as the traditional owners of the Adelaide Plains and pays respect to Elders past and present. Kadaltilla recognises and respects the cultural heritage, beliefs and relationship which the Kaurna people have with the land and acknowledges that they are of continuing importance to the Kaurna people living today.

Kadaltilla extends that respect to other Aboriginal Language Groups and other First Nations.

Kadaltilla is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Kadaltilla is a traditional Kaurna word meaning Green place/Green lands/Parklands.

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Message from the Chief Executive Officer

The Adelaide Park Lands are the jewel in the crown of the City of Adelaide. They are a much-loved and iconic feature of Adelaide as the world's only city within a park.

Our unique 760 hectares of Park Lands surround our city in a leafy figure of eight and form part of Colonel William Light's vision to design a city that enriches people's wellbeing and quality of life. We have seen the wisdom of this more than ever during the past couple of years as our magnificent open green space has provided continued physical and mental health benefits for our community.

I spend a great deal of time enjoying our beautiful Park Lands, walking the many paths and picturesque trails, including the 20km dedicated Park Lands Trail, which loops around the city and takes in forests, Kaurna heritage, wetlands, public art, play spaces, a golf course and sports ovals.

During this term of Council, there has been no net loss of Park Lands and we will continue to passionately advocate for the protection and preservation of our city's most loved asset – just as we did during the former State Government's recent bid to rezone more than 70 hectares of Park Lands with its Riverbank Precinct Code Amendment.

This year, our Park Lands have supported community health and wellbeing through continued hosting of multiple Covid testing facilities operated by SA Health and supported our First Nations community through the Puti on Park Lands trial.

We have also seen our bid for Adelaide to be recognised as a National Park City succeed and progressed the creation of an Adelaide Park Lands Foundation.

Towards the end of this year, Kadaltilla began talks with neighbouring councils to engage with them on the review of the Adelaide Park Lands Management Strategy. We know that the Park Lands are beloved by the whole of Adelaide, with 93% of Park Lands users coming from outside of the City of Adelaide. Collaboration with neighbouring councils and other stakeholders will ensure a wide range of inputs and the best outcomes for our Park Lands. We encourage members of the community to share their thoughts at the Annual Community Forum being held on 20 August 2022 and through ongoing consultations.

I want to thank outgoing members of Kadaltilla; Mr Stephen Forbes, Ms Jessica Davies-Huynh, and Councillor Alex Hyde, for their valued contributions over the past 12 months. I'd also like to extend my thanks to the Presiding Member, The Right Honourable The Lord Mayor of Adelaide, Sandy Verschoor, and the Deputy Presiding Member, Kirsteen McKay, and the members of Kadaltilla who have provided valuable insight and discussion over the past 12 months.

As a Board, we provided advice to both the City of Adelaide and the State Government on some high – profile and significant matters affecting the Park Lands.

I will also take this opportunity to welcome incoming members of Kadaltilla; Mr Ashley Halliday and Councillor Helen Donovan, who I'm sure will both make significant contributions to the advice Kadaltilla will provide over the coming year.

Our Park Lands are to be treasured and as the custodians, there is a tremendous sense of pride as we continue our work to preserve this magnificent asset for future generations of South Australians to enjoy.



Clare Mockler
Chief Executive Officer, City of Adelaide

Purpose of the Annual Report

This Annual Report details the advice and operations of the Kadaltilla/Park Lands Authority (Kadaltilla) against its Business Plan and Budget 2021–2022 and incorporates the audited financial statements of Kadaltilla for the year ended 30 June 2021 (Attachment A). This document relates to the financial year from 1 July 2021 through 30 June 2022.

The business of Kadaltilla has also been reported against the following five Outcomes of the Adelaide Park Lands Management Strategy:

Dynamic, active and tranquil places

Places of activity, creativity and tranquillity for everyone that support our changing lifestyles, health and wellbeing, addressing:

- Facilities and infrastructure that encourage outdoor recreation and sport
- Destinations and attractions in the Park Lands
- Creation of activity hubs to support a diverse range of recreational needs
- The Park Lands as a visitor and tourist attraction
- Management of activities and events
- Enhancement of buildings.

Connected places and spaces

A system of connected and legible places and spaces enabling safe movement via paths and trails linking the city to the suburbs, hills and coast, addressing:

- Greater connection of places and spaces through a network of shared paths for walking, cycling and running
- A hierarchy of path networks which link all parks, places and spaces within parks
- Connections linking the city and suburbs with the Park Lands
- Lighting of pathways, ovals and key recreational hubs to improve safety and increase use
- Improved wayfinding and interpretive signage
- Management of car parking on and around the Park Lands.

Welcoming and attractive places

Places of diverse landscapes and natural beauty providing a range of recreational, sensory and stimulating experiences of discovery, addressing:

- Establishment of a cohesive Park Lands identity
- Landscaped entry points and edges to welcome and draw people into the Park Lands
- Enhancement of natural, ornamental and cultural landscapes.

Sustainable and enduring places

Places that thrive in the face of a changing climate, addressing:

- Management of biodiversity
- Improved management of water and watercourses in the Park Lands
- Sustainable use of water
- Resilience in the face of changing climate
- Role of Park Lands in broader city carbon neutral targets and in managing Urban Heat Island effect.

Memorable and distinctive places

Places celebrating Adelaide's unique natural and cultural heritage, addressing:

- Protection and preservation of the Park Lands
- World Heritage nomination for the Park Lands
- Identification, protection and interpretation of Kaurna cultural and heritage sites
- Protection and interpretation of the cultural and environmental values of the Park Lands
- Protection and preservation of the National Heritage-listed Park Lands.

The Role of Kadaltilla in the Governance of the Park Lands

The Adelaide Park Lands Authority was established by the *Adelaide Park Lands Act 2005 (SA)* as a subsidiary of the City of Adelaide under the provisions of the *Local Government Act 1999 (SA)*. The inaugural meeting of the Authority was held on 7 February 2007 and its first full financial year of operation was 2007–2008. In October 2021, the Minister approved a change to the Authority's Charter so that it would be branded as the 'Kadaltilla/Park Lands Authority' (Kadaltilla). The governance framework for the Adelaide Park Lands within which Kadaltilla operates is shown on the following page.

Kadaltilla and its Board are the same entity.

The City of Adelaide manages about 75% of the Adelaide Park Lands. The State Government manages the remaining 25% which is predominantly comprised of the educational, institutional and biomedical precinct along North Terrace, but also includes the Adelaide Botanic Gardens and Botanic Park/ Tainmuntilla.

Kadaltilla is the principal advisor to both the City of Adelaide and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Within the Governance and Planning Framework, Kadaltilla was established to undertake the following Functions, as set out in the *Adelaide Park Lands Act 2005 (SA)*:

1. To undertake a key policy role with respect to the management and protection of the Adelaide Park Lands
2. To prepare, and as appropriate, to revise the Adelaide Park Lands Management Strategy in accordance with the requirements of the *Adelaide Park Lands Act 2005 (SA)*
3. To provide comments and advice on any management plan prepared by the Adelaide City Council or a State Authority under the *Adelaide Park Lands Act 2005 (SA)* or the *Local Government Act 1999 (SA)* that relates to any part of the Adelaide Park Lands; and to monitor and, as appropriate, to provide comments, advice or reports in relation to the implementation or operation of any such plan
4. To provide comments or advice in relation to the operation of any lease, licence or other form of grant of occupation of land within the Adelaide Park Lands
5. On the basis of any request or on its own initiative, to provide advice to the Adelaide City Council or to the Minister on policy, development, heritage or management issues affecting the Adelaide Park Lands
6. To promote public awareness of the importance of the Adelaide Park Lands and the need to ensure that they are managed and used responsibly
7. To ensure that the interests of South Australians are taken into account, and that community consultation processes are established, in relation to the strategic management of the Adelaide Park Lands
8. To administer the Adelaide Park Lands Fund
9. To undertake or support other activities that will protect or enhance the Adelaide Park Lands, or in any other way promote or advance the objects of the *Adelaide Park Lands Act, 2005 (SA)*



Kadaltilla Board Members

Membership

Pursuant to section 6 of the *Adelaide Park Lands Act 2005 (SA)*, membership of the Kadaltilla/Park Lands Authority comprises:

- The Lord Mayor (as Presiding Member) or, if the Lord Mayor chooses not to be a member of Kadaltilla, a person appointed by the City of Adelaide (as the Presiding Member)
- Four other members appointed by the City of Adelaide
- Five members appointed by the Minister (one of whom will be the Deputy Presiding Member).

In addition to the Lord Mayor, Sandy Verschoor as Presiding Member, the City of Adelaide appointees (expiring 31 December 2022) are:

- Councillor Helen Donovan (with Councillor Arman Abrahimzadeh as Deputy)
- Ms Allison Bretones
- Mr Rob Brookman AM
- Kaurna representative: Vacant.

Current Ministerial appointees to the Board (expiring 01 April 2025) are:

- Ms Kirsteen Mackay (Deputy Presiding Member)
- Mr Ashley Halliday
- Mr Craig Wilkins
- Ms Stephanie Johnston (with Professor Emeritus Damien Mugavin as Deputy)
- Mr Ben Willsmore.

Change in Membership

- Councillor Helen Donovan's appointment to Kadaltilla commenced on 5 May 2022.
- Mr Ashley Halliday's appointment to Kadaltilla commenced on 1 April 2022.
- Ms Jessica Davies-Huynh resigned from Kadaltilla on 30 December 2021.
- Councillor Alex Hyde resigned from Kadaltilla on 31 December 2021.
- Mr Stephen Forbes's appointment to Kadaltilla concluded on 31 March 2022.



Sandy Verschoor
Lord Mayor
Presiding Member



Kirsteen Mackay
Deputy Presiding Member



Ben Willsmore



Craig Wilkins



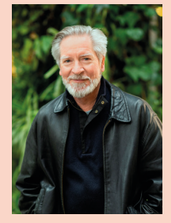
Helen Donovan



Ashley Halliday



Allison Bretones



Rob Brookman AM



Stephanie Johnston



Highlights for the year

In 2021–2022 Kadaltilla has continued to follow the high-level aspirations for the future of the Park Lands as outlined in the Adelaide Park Lands Management Strategy (APLMS). The vision of the APLMS is to achieve a balanced approach to a diverse range of environmental, cultural, recreational and social values, activities and developments, whilst protecting and enhancing all resources. The APLMS aims to ensure that the Adelaide Park Lands will continue to provide a myriad of recreational and sporting opportunities and events for everyone to enjoy, enhancing physical and mental well – being and cementing Adelaide's place as one of the planet's most liveable cities.

The following highlights for the year deliver on the five key outcomes from the APLMS.

1. Dynamic, active and tranquil places
2. Connected places and spaces
3. Welcoming and attractive places
4. Sustainable and enduring places
5. Memorable and distinctive places

Dynamic, active and tranquil places

Birds in the City

The City of Adelaide featured 'Birds in the City' during the 10-days Nature Festival held on 25 September to 4 October 2021. Birds in the City aimed to create awareness of bird species in the Park Lands through bird rambles, bird sketching tours, bird photography workshops, augmented reality experiences and self-learning tools. Approximately 2,000 Birds in the City Booklets were distributed during the festival and 60 participants joined Bird Rambles, 30 participants joined a Pigeon Workshop, 77 participants partook in the Bird sketching tours at the Art Gallery, and 50 participants joined the photography workshop at the SA Museum.

New Community Sports Clubrooms

The Head Lessee Prince Alfred College (PAC) for Bundey's Paddock/Tidlangga (Park 9) received Development Approval on 15 July 2022 to commence the construction of new community sports clubrooms in Bundey's Paddock/Tidlangga (Park 9). The development will support the establishment of a fit for purpose local community sport clubroom facility to replace the existing changerooms and maintenance shed. The building includes public amenities and will complement the previous enhancements made to Bundey's Paddock/Tidlangga in creating a diverse community activity hub.

Park Lands Lease and Licence Policy

The Park Lands Lease and Licence Policy outlines the City of Adelaide's approach to managing its leasing and licensing arrangements on Community Land under its care and control within the Adelaide Park Lands for the benefit of the community. Kadaltilla supported a draft Park Lands Lease and Licence Policy for the purpose of community consultation that occurred in June 2022. The key areas of difference include commercial activity within community lease and licence settings, tenure and break clauses, selection of lessees/licensees, community lease and licence fees and sub-letting and casual hire fees, Council's responsibilities, temporary signage, vehicle permits, Gaming Machines, events and delegations.

Quentin Kenihan Inclusive Playground (QKIP) in Rymill Park/Murlawirrapurka (Park 14)

City of Adelaide, in close consultation with his family and close friends, implemented the Quentin Kenihan Inclusive Playground (QKIP) in Rymill Park/ Murlawirrapurka (Park 14). The playground was upgraded in late 2021 to comply with the *Disability Inclusion Act 1998 (SA)* and become accessible to children with disabilities. A key action from the Rymill Park Masterplan was to create a playground that is welcoming to children of all abilities. QKIP is a successful playspace, popular with the community, and commemorates Quentin through meaningful artwork and playful interpretive signage.

Connected places and spaces

Adelaide Park Lands Management Strategy

One of Kadaltilla's principal responsibilities is to undertake a comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) at least once in every five years. The APLMS is the key document which guides the City of Adelaide and the State Government in their management and enhancement of the Adelaide Park Lands. Kadaltilla's review of the APLMS commenced in April 2022 with the approval of a Project Plan.

Mistletoe Park/Tainmuntilla (Park 11)

City of Adelaide with funding support from Green Adelaide, delivered an urban address and gateway at Hackney Road Bridge. A small 50m2 stormwater retention basin and approximately 1,200m2 of Park Lands was revegetated with over 5,000 local native plants to improve water quality and attract local biodiversity such as woodland birds and native bees. Interpretive signs on Water Sensitive Urban Design have been installed at the basin's edge and a directional sign at the intersection of three paths provides information recognising Kaurna cultural heritage and the River Red Gum Woodland.



Basin site – looking west. The ephemeral stormwater retention basin with students from Pulteney Grammar School assisting staff with planting local native species. Tree guards from other local native revegetation plantings can be seen in the background. At the project's completion, all the bare/grass ground will be planted with local native species.

Welcoming and attractive places

Community Land Management Plan

Kadaltilla has a responsibility to provide comments and advice on management plans relating to the Adelaide Park Lands. At its November 2021 meeting, Kadaltilla supported a new set of General Provisions (management provisions which apply to all Parks) as part of the review of the Community Land Management Plan for the Adelaide Park Lands. The community engagement for the draft CLMP General Provisions closed on 10 September 2021 after seven weeks with a total of 131 submissions received. The General Provisions were adopted by Council on 14 December 2021.

Rymill Park/Murlawirrapurka (Park 14) Master Plan

The Rymill Park/Murlawirrapurka (Park 14) Master Plan was co-funded by the City of Adelaide and the State Government. The development of the Master Plan took place over several years and in that time a number of the actions outlined have been completed or are already underway. The final Master Plan was supported by Kadaltilla and adopted by Council. The Master Plan provides a vision and sets out the objectives to guide developments and projects into the future. It defines how the character and quality of the Park can be conserved, improved and enhanced to benefit the wider community.

Whitmore Square/Iparrityi Master Plan – Stage 1 Greening

A Master Plan for Whitmore Square/Iparrityi was endorsed in 2019 to establish a high-level vision for the Square and sets a framework for future planning and design. Stage 1 and 2 of the Master Plan's implementation is jointly funded by the City of Adelaide and State Government. The first stage of the Whitmore Square Masterplan was completed in December 2021 and saw about 32 new trees planted and a perimeter path and plantings, improving access and connections, and providing a welcoming and safe pedestrian-friendly edge to the park.

Sustainable and enduring places

Rymill Park/Murlawirrapurka (Park 14) Lake Renewal

The Rymill Park/Murlawirrapurka (Park 14) lake renewal is a joint City of Adelaide and State Government Grant Funded project. The Rymill Park Master Plan identified Rymill Lake as the jewel in the crown of Rymill Park. Kadaltilla supported the sustainable lake option for the renewal of the Lake, at its meeting held October 2021. The project combines management of the ornamental lake with a sustainable water source.

Brown Hill Keswick Creek Project – South Park Lands

The Brown Hill Keswick Creek (BHKC) Stormwater Project is a major collaborative effort between the Brown Hill Keswick Creek Stormwater Management Authority and five councils (Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens) that largely make up the Brown Hill and Keswick Creek catchment. The South Park Lands section of the BHKC project is comprised of the Victoria Park/Pakapakanthi (Park 16) wetland which can retain and treat up to 115 megalitres and the Blue Gum Park/Kurangga (Park 20) drainage works. In November 2021, Kadaltilla supported an alternative tree planting design for Victoria Park/Pakapakanthi (Park 16). Over 100,000 native plants, including over 160 native trees were planted in the 3.2 hectare wetland site. The wetland was officially opened on 6 May 2022.

In addition to aiding the management of flooding in Park Lands Creek and downstream residential areas, the wetland will improve water quality, enhance native biodiversity and create amenity for park users. The works in Blue Gum Park/Kurangga (Park 20) involved realignment of the existing creek lines to better manage flooding and includes rehabilitation works and landscaping.

Memorable and distinctive places

Victoria Park/Pakapakanthi Master Plan

Kadaltilla has a responsibility to provide advice on policy, development, heritage or management issues affecting the Adelaide Park Lands. This advice can be provided on the basis of any request or on its own initiative. At its meeting in February 2022, in response to a request from Council, Kadaltilla supported the commencement of a Master Plan for Victoria Park/Pakapakanthi (Park 16) to enhance the environmental qualities of the park. Development of the master plan began in May 2022.



Opening day of the wetlands in Victoria Park/Pakapakanthi (Park 16). Shown here are the steppingstone bridge across the wetlands to a path through a collection of regulated trees and a bridge to the southwestern bank of the wetlands (Beaumont Road is behind the bank).

Riverbank Precinct Code Amendment – Advice and Submission

Kadaltilla played a role in providing advice to the City of Adelaide and feedback to the State Government on the proposed rezoning of land within the Riverbank Precinct of the Adelaide Park Lands. The submission identified the importance of careful consideration of zoning changes in this area to ensure the values of the Adelaide Park Lands are maintained. Kadaltilla encouraged the finalisation and release of a master plan for the entire Riverbank Precinct to provide clear vision for the future. Kadaltilla formed a view that the Code Amendment released for consultation required changes particularly regarding the opportunity being enabled through policy change for increased built form on the Adelaide Park Lands.

World Heritage Bid for the Adelaide and Rural Settlement Landscapes

Over the last financial year progress was made on preparation of a nomination to seek World Heritage listing for Adelaide and its Rural Settlement Landscapes, which includes the area of the Adelaide Park Lands. The project team that includes City of Adelaide, Department of Environment and Water, and Mount Lofty Ranges Group of Councils, have developed a work plan to progress through the project. The nomination is an opportunity to recognises the systematic colonial settlement model, including the impact of settlement on Aboriginal people. Truth-telling and reconciliation are an important and necessary part of the nomination. The designation will recognise the nominated area as a living landscape that will change and evolve over time whilst ensuring the heritage values are respected for present and future generations. Figure 1 below shows the project is at the initial stage of the nomination process.

Figure 1: Work plan to progress through the World Heritage Bid, the project is currently at step 1.



Place of Reflection in Rymill Park/ Murlawirrapurka (Park 14)

The Place of Reflection in Rymill Park/ Murlawirrapurka (Park 14) is one of the actions outlined in the Rymill Park Master Plan. The Rymill Park/Murlawirrapurka (Park 14) Master Plan was co-funded by the City of Adelaide and the State Government. Now in detailed design, the Place of Reflection will address one of the actions in the APLMS for a gathering space committed to reconciliation and will provide a place for contemplation with an artwork that commemorates the Stolen Generation.

National Park City (Adelaide) Charter

Kadaltilla supported the State Government's bid for Adelaide to become a National Park City, with Adelaide declared the first Australian National Park City 10 December 2021, and second globally to London. In recognition of the declaration, Adelaide National Park City Month was held in June 2022 with more than 75 events held. The City of Adelaide launched two events with the aim of involving as many people as possible in a diverse range of activities that celebrate nature throughout our urban environment.

Deliberations by Kadaltilla

Matters affecting the Park Lands can be complex in nature.

When deliberating on proposals and policies for the Park Lands, Kadaltilla Board Members consider and balance competing interests and reference the principles contained in the *Adelaide Park Lands Act 2005 (SA)*, and the Adelaide Park Lands Management Strategy, including, in no particular order:

- Meeting the needs of modern day recreational and sporting activity while minimising built form on the Park Lands
- Enhancing the liveability of a growing and diversifying city
- Balancing sporting use, event activity, general recreation needs and access for the general community
- Accommodating biodiversity and other natural values
- Enhancing the landscape amenity of the Park Lands
- Ensuring sustainable practices are followed and climate change impacts are minimised and addressed
- Preserving the heritage and integrity of the Park Lands and protecting the Values which underpin their National Heritage Listing.

Meeting Attendance Summary

Kadaltilla held 12 meetings between 1 July 2021 and 30 June 2022, compromising of ten ordinary meetings and two special meetings.

Attendances at meetings was recorded as follows:

Meetings Attended Member	No. Meetings Eligible to Attend	No. Meetings Attended
Lord Mayor Sandy Verschoor (Presiding Member)	12	12
Ms Kirsteen Mackay (Deputy Presiding Member)	12	6
Ms Allison Bretones	12	11
Mr Rob Brookman AM	12	9
Ms Jessica Davies-Huynh	7	1
Mr Stephen Forbes	9	9
Councillor Alexander Hyde	7	7
Ms Stephanie Johnston	12	11
Mr Craig Wilkins	12	11
Mr Ben Willsmore	12	12
Councillor Helen Donovan	2	1
Mr Ashley Halliday	3	2
Deputy Lord Mayor Arman Abrahimzadeh OAM (proxy for Councillor Alex Hyde and Councillor Helen Donovan)	1	0
Professor Emeritus Damien Mugavin (proxy for Ms Stephanie Johnston)	1	1

Performance against the objectives of the 2021–2022 Business Plan and Budget

Performance Target	Performance Measures	Achievements
Provide advice as required to Council and the State Government on key matters relating to the Adelaide Park Lands.	At least 10 ordinary meetings of Kadaltilla held per year. Advice provided to Council and State Government in a timely manner. Receive at least two presentations on Park Lands planning and management related matters per year. Undertake at least one Park Lands field trip per year to facilitate greater understanding of Park Lands projects, facilities and landscapes.	Kadaltilla held 10 ordinary meetings and two special meetings. Advice is provided to Council at the meeting of Council held immediately after the meeting of Kadaltilla, and to the State Government as required. Kadaltilla received 38 reports and 18 presentations throughout the year. Kadaltilla is provided the opportunity to request the inclusion of items in agendas which it wishes to consider. Kadaltilla undertook two Park Lands field trips – one to Riverbank Arena, and Bonython Park, and the second to Pityarilla/Pelzer Park (Park 19), Victoria Park/Pakapakanthi (Park 16), Denise Norton/Pardipardinyilla Park (Park 2), and Gladys Elphick Park/Narnungga (Park 25).
Conduct of a Community Forum	The Community Forum meets its requirements as stated in the Charter.	The Community Forum was held on 23 October 2021 in accordance with requirements stated in the Charter. The theme of the 2021 Community Forum was 'Connect with and to the Park Lands'.
Promotion of the Park Lands which focuses on: • Raising public awareness of their values and importance • Increased, appropriate use • Responsible management. Promotion of the work of the Authority.	Review existing marketing activities. The public can explore the work of Kadaltilla through a website.	Kadaltilla has a website presence identifying its responsibilities, membership and Annual Reports. All meeting agendas and minutes of Kadaltilla are publicly available.
Operation of General Purpose Accounts.	Council's accounting procedures met.	Kadaltilla's General Purpose Accounts are managed by the City of Adelaide.
Business Plan and Budget is in place.	New Business Plan and Budget is adopted prior to the expiry of that currently in operation.	Kadaltilla adopted its 2022/2023 Kadaltilla/ Park Lands Authority Business Plan and Budget on 31 March 2022, which is prior to the expiry of the previous Business Plan and Budget in operation.
Quarterly Financial Reports.	Reports adopted and presented to Council.	Quarterly Financial Reports are provided through the City of Adelaide's quarterly budget review process.
Operation of the Adelaide Park Lands Fund which currently contains $1,000.00.	Monies are received and expended according to the provisions of the Kadaltilla's Charter.	The Adelaide Park Lands Fund operates and contains $1,400.
Auditing required by the Authority's Charter.	Council's external auditor and Audit Committee is satisfied the requirements are met.	The Authority's accounts are audited annually by Council's external auditor and Audit Committee.
Preparation of Annual Report.	Annual Report is submitted to Council each financial year.	The Annual Report for 2020/2021 was submitted to Council on 12 October 2021.
Insurance Requirements.	The Local Government Mutual Liability Scheme insures the Authority.	Quarterly payments ensure insurance cover is in place.

The Year in Summary

During 2021–2022 Kadaltilla considered a range of matters relating to its core responsibility of providing advice to City of Adelaide and the State Government on Park Lands policy, management, and projects as summarised below.

2021–2022 Annual Business Plan and Budget

In July 2021, Kadaltilla finalised its 2021–2022 Annual Business Plan and Budget to be consistent with the Adelaide Park Lands Management Strategy, and Kadaltilla's Strategic Plan and Charter and set the performance expectations of the Authority. The performance of Kadaltilla against the objectives of the 2021–2022 Business Plan and Budget is reported in this Annual Report.

Parking in Josie Agius Park/Wikaparntu Wirra (Park 22)

In July 2021, Kadaltilla supported a request from Royal Agricultural and Horticultural Society (RA&HS) for parking to accommodate an SA Health COVID Vaccination Hub in Josie Agius Park/Wikaparntu Wirra (Park 22) on a temporary basis.

SAPOL Horse Agistment in Bonython Park/Tulya Wardli (Park 27)

In August 2021, Kadaltilla provided advice regarding a comprehensive rehabilitation and maintenance program aimed at the long-term preservation of the Olive Grove plantation by SA Police.

Adelaide Park Lands Management Strategy

In August 2021, Kadaltilla reviewed progress toward the Adelaide Park Lands Management Strategy (APLMS). The APLMS identifies the actions, projects and 'big moves' that set the future direction of the Park Lands.

Biodiversity Monitoring

In September 2021, Kadaltilla received a presentation regarding Key Biodiversity Areas in the Park Lands which represent four distinct vegetation communities:

1. Grey Box/SA Blue Gum Woodland
2. SA Blue Gum/River Red Gum
3. River Red Gum Woodland
4. Mallee Box Woodland.

Carbon Abatement and Sequestration

In September 2021, Kadaltilla received a presentation regarding carbon abatement and sequestration. A second biodiverse carbon offset planting site in Reservoir Park/Kangatilla (Park 4) was planted in May 2021 and co-funded by City of Adelaide and Green Adelaide.

Adelaide Park Lands Authority Annual Report

In September 2021, Kadaltilla adopted the Adelaide Park Lands Authority Annual Report for the 2020–2021 financial year. The Annual Report details Kadaltilla's achievements against the aims and objectives of its Business Plan and Budget for that year and describes the work and operations of Kadaltilla during 2020–2021.

Exemptions from EOI Process

In September 2021, Kadaltilla supported the granting of an exemption to the requirements of Section 13 of the Adelaide Park Lands Leasing and Licensing Policy to select a new tenant by way of an Expression of Interest. The granting of an exemption to the requirement to select a tenant via an EOI process did not alter any other legislative provisions and process related to the granting of leases and licenses within the Park Lands.

Riverbank Precinct Projects

In September 2021, Kadaltilla provided advice to the State Government and City of Adelaide on proposed projects in the Riverbank Precinct of the Adelaide Park Lands including the proposed new Women's and Children's Hospital, Riverbank Precinct Code Amendment and proposed Riverbank Arena.

Kate Cocks Park (Park 27)

In September 2021, Kadaltilla considered a request by the Department for Health and Wellbeing to transfer a section of the Adelaide Park Lands known as Kate Cocks Park (Park 27), currently in the care and control of the City of Adelaide, to the Minister for Health and Wellbeing to facilitate the construction of the proposed multi-storey car park for the new Women's and Children's Hospital.

Riverbank Precinct Code Amendment

In a Special Meeting on 14 October 2021, Kadaltilla provided advice on the Riverbank Precinct Code Amendment and the proposal for a new Women's and Children's Hospital.

Cycling Infrastructure Projects Update

In September 2021, Kadaltilla received a presentation on cycling infrastructure projects. The City of Adelaide, in partnership with the State Government, is progressing bikeways through the city and Park Lands.

Cycling Infrastructure Projects



Figure 2: Map of the Cycling Infrastructure Projects in the Adelaide Park Lands.

Rymill Park/Murlawirrapurka (Park 14) Lake

In October 2021, Kadaltilla supported the renewal of the Rymill Park Lake with a sustainable water sources, and the finalisation of the Rymill Park Master Plan and the Community Land Management Plan.

Birds in the City

In October 2021, Kadaltilla received a presentation of the 'Birds in the City' event as part of the Nature Festival.

National Park City (Adelaide) Charter

In October 2021, Kadaltilla provided advice regarding the State Government's bid for Adelaide to become a National Park City.

The Community Garden in Mary Lee Park (Park 27b)

In November 2021, Kadaltilla heard a deputation from the Park Terrace Community Garden Inc on a proposal for the Park Terrace Community Garden.

General Provisions of the Adelaide Park Lands Community Land Management Plan (CLMP)

In November 2021, Kadaltilla supported the revised draft General Provisions of the Adelaide Park Lands Community Land Management Plan (CLMP).

Brownhill Keswick Creek Stormwater Project

In November 2021, Kadaltilla supported an alternative design for Blue Gum Park/Kurangga (Park 20) and the proposed planting of over 120 trees in Victoria Park/Pakapakanthi (Park 16) and at least 40 in Blue Gum Park/Kurangga (Park 20).

Urban Heat and Tree Canopy

In November 2021, Kadaltilla received a presentation on Urban Heat and Tree Canopy that provided data and insights on the heat mapping and metrics relating to percentage of tree canopy, which is outlined as a priority in Kadaltilla's Strategic Plan.

Adelaide Park Lands Management Strategy – Update of the Audit of Actions

In November 2021, Kadaltilla received a presentation on the Audit of Actions of the 2015–2025 Adelaide Park Lands Management (APLMS). The audit will inform a mid-point review of the APLMS.

Review of the Adelaide Park Lands Lease and Licence Policy

In November 2021, Kadaltilla received a presentation on the review of the Adelaide Park Lands Lease and Licence Policy and in April 2022, Kadaltilla supported the draft Park Lands Lease and Licence Policy. A key action of Kadaltilla's Strategic Plan (2020–2025) is to review Park Lands policies relating to leasing and licensing.

CLMP Objectives, Targets and Measures

In February 2022, Kadaltilla supported ongoing review of the objectives, targets and measures in the Adelaide Park Lands Community Land Management Plans (CLMP).

Victoria Park/Pakapakathi (Park 16) Landscape Concept Plan

In February 2022, Kadaltilla supported the development of a new Landscape Concept Plan for Victoria Park/Pakapakanthi (Park 16), in line with the Adelaide Park Lands Management Strategy.

Heritage Listing of the Adelaide Motor Sport Circuit in Victoria Park/Pakapakathi (Park 16)

In February 2022, Kadaltilla noted that the Adelaide motor sport street circuit (the circuit) in Victoria Park/Pakapakanthi (Park 16), as a stand-alone section, is unlikely to satisfy the requirement for entry into the South Australian Heritage Register as a State Heritage Place as it does not meet at least one of the required criteria identified in the *Heritage Places Act 1993 (SA).* Further consideration of values is to be given through the State Heritage listing proposal.

Art Prize Sponsorship for Adelaide Park Lands Association

In March 2022, Kadaltilla received a presentation from the Adelaide Park Lands Association in relation to the 2023 Adelaide Park Lands Art Prize and requested funding and other support.

2022–2023 Annual Business Plan and Budget

In March 2022, Kadaltilla endorsed its 2022–2023 Kadaltilla/Park Lands Authority Business Plan and Budget, which identifies the performance targets of Kadaltilla, sets the performance measures that are to be used to monitor and assess performance and achievement of targets, and specifies the financial and other resource and internal processes required to achieve the performance targets.

2021 Community Forum Consultation Results

In March 2022, Kadaltilla reviewed feedback regarding the Adelaide Park Lands received during the Community Forum held on Saturday 23 October 2021 and the associated on-line Your Say community consultation conducted between 1 October and 8 November 2021.

Street Numbering

In March 2022, Kadaltilla supported Council revising the City of Adelaide Street Numbering Policy to remove the exclusion of the Park Lands on North Terrace (northern side), for the allocation of street numbering, where development is approved and established, subject to there being no impact to the heritage value of the Park Lands.

New Ministry

In March 2022, Kadaltilla noted that a new Minister for Planning, Hon Nick Champion MP, was sworn into office following the South Australian state election.

Adelaide Botanic High School Expansion

In April 2022, Kadaltilla received a presentation from Department for Education regarding the expansion of the Adelaide Botanic High School.

Project Plan for Review of Adelaide Park Lands Management Strategy

In April 2022, Kadaltilla approved the project plan for the review of the Adelaide Park Lands Management Strategy 2015–2025 (APLMS) pursuant to the *Adelaide Park Lands Act 2005 (SA)*, which requires Kadaltilla to undertake a comprehensive review of the APLMS at least once in every five years.

Kadaltilla/Park Lands Authority Logo

In April 2022, Kadaltilla approved the interim use of the 'Kadaltilla' wordmark whilst the administration and Council undertake the necessary steps to reinstate the dual naming branding, and also supported the use of the abbreviated form 'Kadaltilla' for the Kadaltilla/Adelaide Park Lands Authority.

Gladys Elphick Park/Narnungga (Park 25) – Eastern Mound Redevelopment

In April 2022, Kadaltilla supported the proposed Eastern Mound Redevelopment at Gladys Elphick Park/Narnungga (Park 25) by the South Australian Cricket Association (SACA) subject to the incorporation of shade structures, the incorporation of Universal Design and Disability Access principles, consultation with Kaurna Yerta Aboriginal Corporation (KYAC) and the Gladys Elphick family regarding the incorporation of cultural and interpretation opportunities, the installation of gates at the base of the access stairs, and all works being funded by SACA.

City of Adelaide Park Lands Budget

In April 2022, Kadaltilla noted the budget for the Park Lands and Open Space service in the City of Adelaide draft budget for the 2022–2023 financial year.

Mini Golf in Possum Park/Pirltawardli (Park 1)

In May 2022, Kadaltilla reviewed a proposal to develop Mini Golf on the existing Par 3 course footprint within Possum Park/Pirltawardli (Park 1).

Adelaide Park Lands Management Strategy Review – Consultation

In May 2022, Kadaltilla received presentations from the City of Burnside, the City of Unley, and the City of Prospect following the commencement of the comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) 2015–2025 in April 2022.

Adelaide Park Lands Management Strategy Review – Consultation

In June 2022, Kadaltilla received presentations from Green Adelaide and the State Planning Commission following the commencement of the comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) 2015–2025 in April 2022.

Illuminate Adelaide Public Artwork

In June 2022, Kadaltilla supported the location of a public artwork by Ouchhh Studio within Light Square/Wauwi, based on the concept design, and recommended further consideration be given to design aspects.

Adelaide 500

In June 2022, Kadaltilla received a presentation regarding consultation on the Adelaide 500 Declaration 2022 and provided advice to Council for consideration in their communications and response to consultation with the South Australian Motorsport Board.

Updated Rymill Park/Murlawirrapurka (Park 14) Master Plan

In June 2022, Kadaltilla supported the final Rymill Park/Murlawirrapurka (Park 14) Master Plan. The 'reimagining' of Rymill Park/Murlawirrapurka (Park 14) was identified as one of the 'Big Moves' in the Adelaide Park Lands Management Strategy 2015–2025 (APLMS).

Bonython Park/Tulya Wardli Informal Car Park

In June 2022, Kadaltilla supported the closure of the informal car park on the former netball courts in Bonython Park/Tulya Wardli (Park 27) at such time administration commences work on the return of the area to Park Lands or until such time as Volleyball SA develops the site for beach volleyball purposes.

Kadaltilla/Park Lands Authority Annual Community Forum

In June 2022, Kadaltilla approved the day, time, location, and theme of the 2022 Annual Community Forum to be Saturday 20 August from 10.00am to 3.00pm at the Plane Tree Centre, Adelaide Zoo with the theme of 'Future Directions for Our Park Lands'.



ATTACHMENT A
Audited Financial Statements

Brown Hill Keswick Creek
STORMWATER PROJECT



2021/22
Annual Report

Brown Hill and Keswick Creeks Stormwater Board

For the cities of Adelaide, Burnside, Mitcham, Unley and West Torrens

CITY OF ADELAIDE
City of Burnside
CITY OF MITCHAM
THE CITY of Unley
City of West Torrens
Between the City and the Sea

Acknowledgment of Country

The Brown Hill and Keswick Creeks Stormwater Board acknowledges that the project and our Constituent Councils are located on the traditional Country of the Kaurna People of the Adelaide Plains and pays respect to Elders past and present.

We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

We also extend that respect to other Aboriginal Language groups and other First Nations.

The Brown Hill and Keswick Creeks Stormwater Board tampendi, ngadlu Kaurna yertangga banbabanbalyarnendi (inbarendi). Kaurna meyunna yaitya mattanya Womma Tarndanyako.

Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kaurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi.

Kumarta yaitya miyurna iyangka yalaka ngadlu tampinthi.

Kaurna people play a key role in the design and delivery of the Brown Hill Keswick Creeks Stormwater Project and we value the input and guidance of representatives of the Kaurna Nation Cultural Heritage Association (KNCHA) and RAW SA.

Willawilla - Brown Hill Creek



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Brown Hill Keswick Creek
STORMWATER PROJECT

1
Chairperson's Report

This is the fifth annual report of the Brown Hill and Keswick Creeks Stormwater Management Board, a regional subsidiary established in February 2018 under the Local Government Act 1999 (SA).



The report canvasses the achievements of the Board over the preceding 12 months in implementing the Stormwater Management Plan and provides updates on the progress of continuing projects. Of particular note are:

- completion of the construction of the new wetland at the southern end of Victoria Park / Pakapakanthi (Park 16), which was opened to the public on 6 May 2022. The wetland is a substantial component of the flood mitigation strategy developed in the Stormwater Management Plan. The wetland has been designed to integrate the system with the existing natural environment, protect existing significant trees, substantially increase native plant species and provide passive recreational opportunities, enhanced by educational information and Kaurna cultural artwork. The Board is pleased to note the delivery of the wetland on time and within budget and wishes to recognise the significant contribution of all stakeholders;
- continuation of the Blue Gum Park / Kurangga (Park 20) creek works in the South Park Lands, due for completion in September 2022;
- preparation for the delivery of a package of Upper Brown Hill Creek works in Millswood, due to commence in 2023.

On behalf of the Board, I wish to thank retiring independent Audit and Risk Committee member Justin Humphrey for his valuable contribution and good counsel. I also wish to thank the Federal government for awarding a grant of $10m, our many stakeholders for their ongoing support and contribution and in particular, the CEOs, members and staff of the 5 Constituent Councils, the Federal and State governments, the Stormwater Management Authority and Green Adelaide.

Judith Choate

2
Project Director's Report



The Board continues to make significant progress in the delivery of the capital works program with flood detention works nearing completion. The Victoria Park/ Pakapakanthi (Park 16) wetland opened to the public on May 6 2022 and the official opening was well attended by over 100 guests. The site was put to the test shortly after opening with 2 significant rainfall events in quick succession and it performed as designed- detaining water on site and releasing flows downstream in a controlled manner. It was remarkable to see how quickly water levels rose within the flood basin and then receded over a number of hours following the event. The wetland has been a significant drawcard to this southern area of Victoria Park and it really has been wonderful to see the number of visitors it has attracted, both human and the 4-legged kind.

Works just downstream of the wetland in Blue Gum Park/ Kurangga (Park 20) are due for completion in the coming weeks and will mark the end of stage 1 flood detention works. Stage 2 has us moving to the downstream Adelaide Airport end of lower Brown Hill Creek and working our way back upstream to Anzac Highway with the majority of the channel requiring capacity increase. Federal Government funding of $10m has been committed under the Preparing Australian Communities Program and allows for acceleration of Packages 1-3 of the lower Brown Hill Creek upgrades over the coming 3 years.

The reference design process has involved progressing the design for all remaining works to the preliminary 30% gateway, providing greater clarity regarding the extent and cost of works to be delivered. The reference design allows for early input from key stakeholders and ensures we will be ready to move quickly to shovel-ready stage should additional project funding be secured.

Our engagement with local professionals continues and is integral to the successful delivery of the project. I take this opportunity to personally thank those I have worked with over the past 12 months – from suppliers, engineers, project managers, landscape architects, construction personnel and everyone in between. Delivery of this project really is a collaborative effort and I am proud of the relationships that have been formed between like-minded professionals to ensure successful outcomes.

I once again thank the Stormwater Management Authority Board and their General Manager David Trebilcock for their continued commitment to our project. The success of the project is reliant upon support from our member Councils – the cities of Adelaide, Burnside, Mitcham, Unley and West Torrens – and I recognise the contributions made by each of the Councils, their elected members and staff, including representatives of the Owners Executive Committee, technical, finance and support staff.

Finally, I acknowledge the significant contribution of the Board and Audit and Risk Committee who, under the leadership of Chairperson Judith Choate, continue to provide the direction and encouragement required to ensure the continued success of the project.

Peta Mantzarapis

DRAFT

3
Strategy

DRAFT

Our Purpose

To effectively and efficiently deliver infrastructure works to mitigate serious flood risks and help safeguard properties across the Brown Hill Keswick Creek catchment.

Our Vision

To create a flood safe Brown Hill Keswick Creek catchment for residents and the public.

The cities of Adelaide, Burnside, Mitcham, Unley and West Torrens aim to become water sensitive cities. This vision is underpinned by six key objectives, the first of which is protection from flooding.

Our Values

The values that underpin the operations of the Board include:

- ***Integrity*** – acting ethically, doing what is right and doing what we say we will do
- ***Collaboration*** – respectful and insightful engagement with all stakeholders
- ***Excellence*** – striving for the best in all that we do and stretching our capabilities
- ***Progressive*** – thinking outside the box to innovate and improve
- ***Simplicity*** – focussing our efforts on the things that are important

Strategic Focus Areas

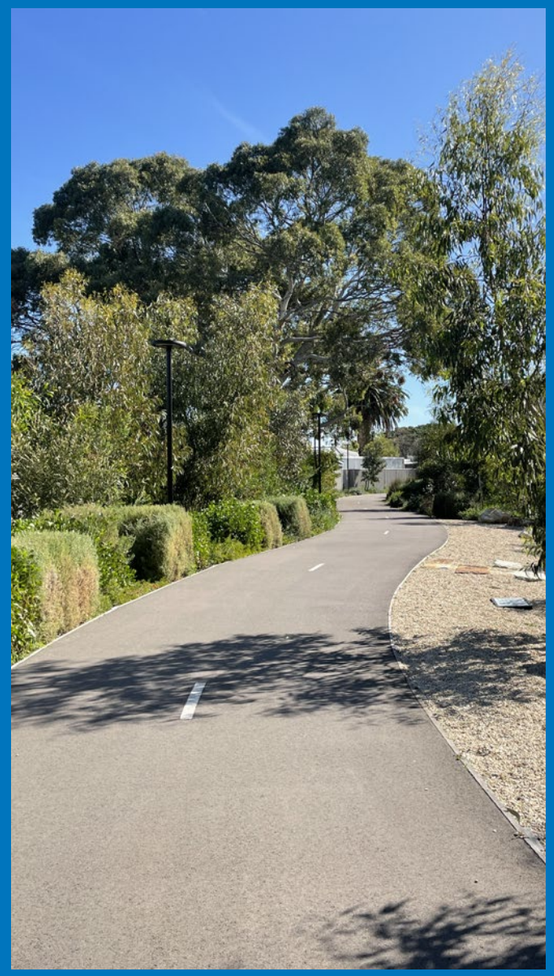
- Effective and efficient delivery of the Stormwater Management Plan
- Pursue opportunities for accelerated delivery
- Maximise the utility of our assets
- Enhance our partnerships and engagement
- Strengthen organisational performance

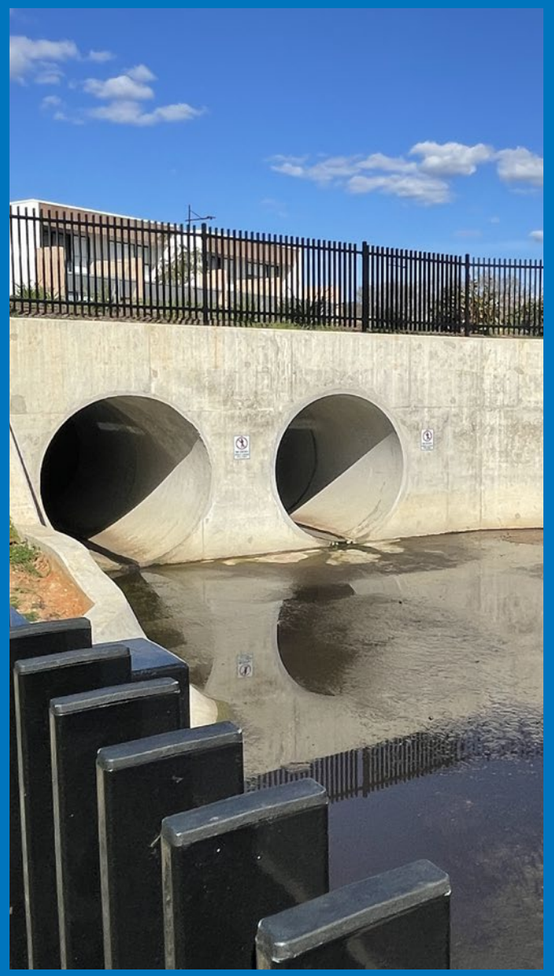
4
Establishment

The Brown Hill Keswick Creek Stormwater Project is the culmination of many years of investigation and planning. The Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens have worked collaboratively to develop a comprehensive Stormwater Management Plan to mitigate serious flood risk and help safeguard properties across the catchment.

From its inception in 2007 until February 2018, the project was conducted as a joint arrangement between the Constituent Councils. The Plan was developed during this phase, leading to its subsequent approval by the Stormwater Management Authority and gazettal of its adoption in February 2017. A condition of the Stormwater Management Authority approving the Plan was that a regional subsidiary be established within 12 months to implement the plan and manage its works. The Brown Hill and Keswick Creeks Stormwater Board was established in February 2018 as a regional subsidiary pursuant to section 43 of and schedule 2 to the Local Government Act 1999. Initially, the Owners Executive Committee, comprising a representative from each Constituent Council, acted as interim Board.

The Board is governed by a Charter prepared by the five Constituent Councils and subsequently approved by the Minister for Local Government. The inaugural Board was appointed in August 2018 and is responsible for the administration of the affairs of the regional subsidiary.







5
The Project

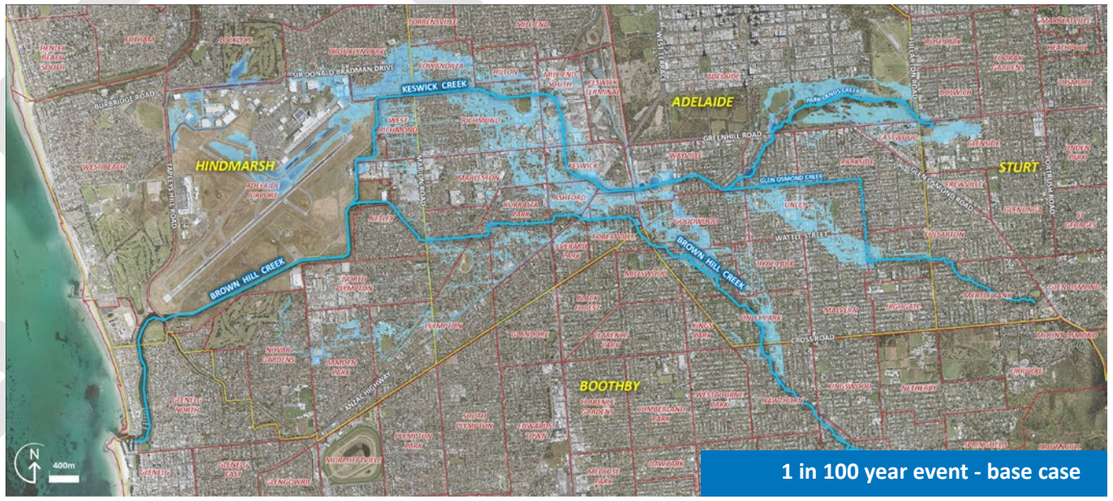
The Brown Hill Keswick Creek Stormwater Project is a collaborative effort between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens to mitigate significant flood risks arising from four major watercourses in metropolitan Adelaide; Brown Hill, Keswick, Glen Osmond and Park Lands Creeks. The catchment is largely contained within the Constituent Council local government areas, which are home to more than 200,000 residents. The Brown Hill Keswick Creek Catchment Stormwater Management Plan outlines a comprehensive program of flood mitigation works to be delivered across the catchment.

The plan is designed to provide flood protection to the community in the event of a 100 year average recurrence interval (ARI) flood event which would impact over 2,000 properties and result in significant impact to the Adelaide Airport, Ashford Hospital, major arterial roads and freight corridors. Whilst a flood event of this magnitude has not occurred in the catchment since 1930, the high flow events of 2005 and 2016 have provided recent reminders of the impact a significant event would have.

The flood mitigation works outlined in the plan comprise detention storages in the upper reaches of the catchment, diversion of high flows away from flooding hotspots, and upgrades to the flow capacity of the channels. Fundamental to the successful delivery of this program of flood mitigation works is the principle of constraining flows from upstream and then 'working progressively in an upstream direction' to ensure that the downstream reaches of the creek system are ready to cater for the ultimate design flow before the works in the upper catchment are undertaken.









6
Governance

The Brown Hill Keswick Creek Stormwater Project is administered by a Board in accordance with the requirements of the Local Government Act 1999, the Board Charter, and various other policies.

The Board is comprised of 5 independent members, appointed following recommendations made by a Nominations Committee of representatives from each of the Constituent Councils. Each Board member contributes a unique set of skills and experience, particularly covering:

- Corporate financial management
- Corporate governance
- Project management
- General management
- Engineering
- Economics
- Environmental management

Current Board Members



Judith Choate
Chair since August 2018, appointed August 2018



Geoff Vogt
Appointed August 2018



Rachel Barratt
Appointed August 2018



Rob Gregory
Appointed August 2020



Howard Lacy
Appointed August 2021

Independent Member of Audit and Risk Committee



Justin Humphrey
appointed
November 2018

The Board's Audit and Risk Committee comprises nominated Board members along with an independent member and meets quarterly.

We thank outgoing independent member of the Audit and Risk Committee, Justin Humphrey for his contribution to the project.

Project Director



Peta Mantzarapis
appointed
January 2019

The Board appoints a Project Director who is responsible for implementing the decisions of the Board and managing the operational requirements of the project.

Owners Executive Committee

The Owners Executive Committee is comprised of a representative from each of the Constituent Councils. Meetings between the Board and the Owners Executive Committee are scheduled quarterly and three meetings were held in the 2021/22 financial year.

Current membership of the committee is as follows:

Tom McCready	Director, City Services	City of Adelaide
Chris Cowley	Chief Executive	City of Burnside
Daniel Baker	General Manager Engineering & Horticulture	City of Mitcham
Aaron Wood	Manager Assets & Operations	City of Unley
Terry Buss	Chief Executive	City of West Torrens

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Board Member Meeting Attendance 2021/22

Date	Judith Choate	Geoff Vogt	Rachel Barratt	Rob Gregory	Howard Lacy
1 Sep 2021	✓	✓	✓	–	✓
22 Sep 2021	✓	✓	✓	✓	✓
17 Nov 2021	✓	✓	✓	✓	✓
8 Dec 2021	✓	✓	✓	–	✓
18 Jan 2022	✓	✓	✓	✓	✓
15 Mar 2022	✓	✓	✓	✓	✓
12 Apr 2022	✓	✓	–	✓	✓
14 Jun 2022	✓	✓	✓	✓	✓

Audit and Risk Committee Meeting Attendance 2021/22

Date	Judith Choate	Geoff Vogt	Rachel Barratt	Justin Humphrey	Howard Lacy*
25 Aug 2021	✓	✓	✓	✓	n/a
20 Oct 2021	✓	✓	✓	✓	n/a
1 Mar 2022	✓	✓	✓	✓	✓
24 May 2022	–	✓ (Chair)	✓	✓	✓

** Howard Lacy joined the Audit and Risk Committee in March 2022*

Working within the Community

The Brown Hill and Keswick Creeks Stormwater Project is pleased to engage with our local communities to provide project updates and educational opportunities.

Project Director Peta Mantzarapis and wetland designer Robin Allison toured the wetland site with Year 7 geography students from Christian Brothers College in November 2021.

Students heard about water sensitive urban design, stormwater management and the wetland project, before visiting the site to see the construction works underway.

"Thank you for allowing us to come and learn more about the wetlands which you and your team are working on each and every day. It was a really good experience to see the wetlands construction first hand and being one of not many schools to see it. A few of our classes favourite things about the day were seeing the construction, walking around Victoria Park and being able to see the wetland and going on site where all the machinery and construction were."

CBC Student



Brown Hill Keswick Creek STORMWATER PROJECT



7
Key Stakeholders

The Brown Hill and Keswick Creeks Stormwater Board works to deliver successful project outcomes in an efficient and professional manner. We interact with a diverse range of internal and external stakeholders and value the contribution they make.

- Constituent Councils
- Stormwater Management Authority
- Green Adelaide
- Adelaide Park Lands Authority
- Kaurna Community
- Residents
- Community Groups
- Suppliers
- Consultants

Funding Acknowledgement

The Brown Hill Keswick Creek Stormwater Project is jointly funded by five Constituent Councils and the Stormwater Management Authority.

Government of South Australia
Stormwater Management Authority

Brown Hill Keswick Creek STORMWATER PROJECT

8
Project Partners

Constituent Councils

The Brown Hill Keswick Creek Stormwater Project is the result of a collaborative effort over many years from our 5 Constituent Councils – the cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. The majority of the Brown Hill and Keswick Creek catchments are contained within these local government areas, which are home to more than 200,000 residents.

Support is offered to the project from every level of Council, whether it be CEO or delegate involvement in the Owners Executive Committee, technical staff providing design input, finance staff liaison regarding project contributions and budgets, planning and environmental input to construction delivery, and everything in between. Regular project updates and briefing sessions are provided to Council Mayors, Elected Members and audit committees to ensure our member Councils are fully informed.

The project works in close liaison with our Constituent Councils to ensure we are working together to achieve successful project outcomes and identify opportunities to maximise the utility of our assets.



Council Mayors at Wetland Opening

CITY OF ADELAIDE

City of Burnside

CITY OF MITCHAM

THE CITY of Unley

City of West Torrens
Between the City and the Sea

Stormwater Management Authority

Continuing the collaborative approach adopted by the five Constituent Councils, the Stormwater Management Authority provides a key role in the delivery of the Project. Beyond the initial role the Authority played in the review and approval of the Plan, the Board's Project Director is in regular contact with the Authority's General Manager to ensure a well-informed and consistent approach to delivery. Through the Authority, the State Government has committed to providing 50% of capital funding up to $70m over a 20 year timeframe and this funding is vital to ensuring the Project is delivered. Board representatives have established a strong working relationship with the Authority and work in partnership to deliver the works set out in the approved Stormwater Management Plan.





9
Delivering with Local Industry

Integral to the success of the Brown Hill Keswick Creek Stormwater Project are the relationships established with local suppliers, consultants and organisations. The Board places particular emphasis on ensuring a collaborative approach, bringing together a team of professionals who are leaders in their field and are equipped to deliver results.

Our focus is on providing a pipeline of work to build capacity and capability in the local market, with flow-on benefits for the local economy. The construction scheduling and packaging of works has been specifically developed to maximise participation from local tier 2 and tier 3 contractors. These are businesses that do not compete with the larger contractors for major road transport projects.

The project is supported by the knowledge and expertise of a wide range of professionals, providing services including project management, surveying, engineering, legal, environmental, cultural heritage, civil construction and arboral assessments.

"Leed is an award-winning, privately-owned engineering and construction company founded in South Australia and now delivering projects in metropolitan, regional and remote areas across the country.

Leed was proud to be the head contractor on the Blue Gum Park/Kurangga (Park 20) Drainage Works. This important project mitigates flood risk through the construction of a low-level mound and the realignment of existing creek lines in the south of the park. New open channels bring the existing creeks to a common point to enable controlled flows to discharge under Greenhill Road and downstream. The project also featured numerous concrete structures, pathways, a new footbridge and extensive landscaping.

We enjoyed an excellent, collaborative working relationship with the BHKC Stormwater Board, ProcurePM, and our subcontractors, most notably LCS Landscapes."

Leed Engineering and Construction

Focus on Safety

The Brown Hill and Keswick Creeks Stormwater Board places great importance on the health and safety of our employees, our consultants and the communities within which we operate. Our extensive health and safety management systems ensure we partner with likeminded organisations and are subject to regular review and improvement.

Victoria Park/Pakapakanthi (Park 16) Wetland

47,980	0	0	3	1
Total Site Hours	Incidents	Lost Time Injuries	Property Damage	Near Misses

Blue Gum Park/Kurangga (Park 20) Creek works

12,918	0	0	5	0
Total Site Hours	Incidents	Lost Time Injuries	Property Damage	Near Misses

"WGA is a leading local multi-disciplinary Engineering and Project Management company that prides itself on solution excellence. Founded in South Australia, a local team of 220+ provide engineering excellence across the region.

Supporting the Brownhill Creek conservation and restoration, WGA has worked in partnership with the State Government and associated organisations to deliver civil and structural engineering services. Most recently, the team led the design of the undergrounding of the channel into a culvert at Everard Park, along with creating a green corridor above with landscaping and a shared bikeway. Several technical challenges were overcome during the project, including working within a narrow corridor with a high-density development under construction directly adjacent. WGA is currently working with the Board to prepare the reference design for 7kms of the Upper Brownhill Creek to provide a basis for planning future works. WGA looks forward to a long-standing contribution to the local community and is passionate about revitalising the natural environment for generations to come."

WGA

"Ecodynamics is a landscape construction company with over 30 years' experience in the civil infrastructure sector. We were privileged to be a part of delivering such a significant piece of stormwater infrastructure, in which we could our apply our extensive knowledge of aquatic horticulture and general landscape construction. We look forward to watching the space develop to 'green the community' of Adelaide for decades to come."

Ecodynamics

"TCL are a Landscape Architecture firm with strong local roots, and significant national and international standing.

Our 25 year journey is reflected in our approach to the South Park Lands flood management projects.

To begin locally with a detailed exploration of context, site and community, and translate this into a poetic expression of landscape and contemporary culture.

Working collaboratively with a strong team of committed consultants has been an ongoing highlight.

Our role as landscape architects has been to work closely with the project team to:

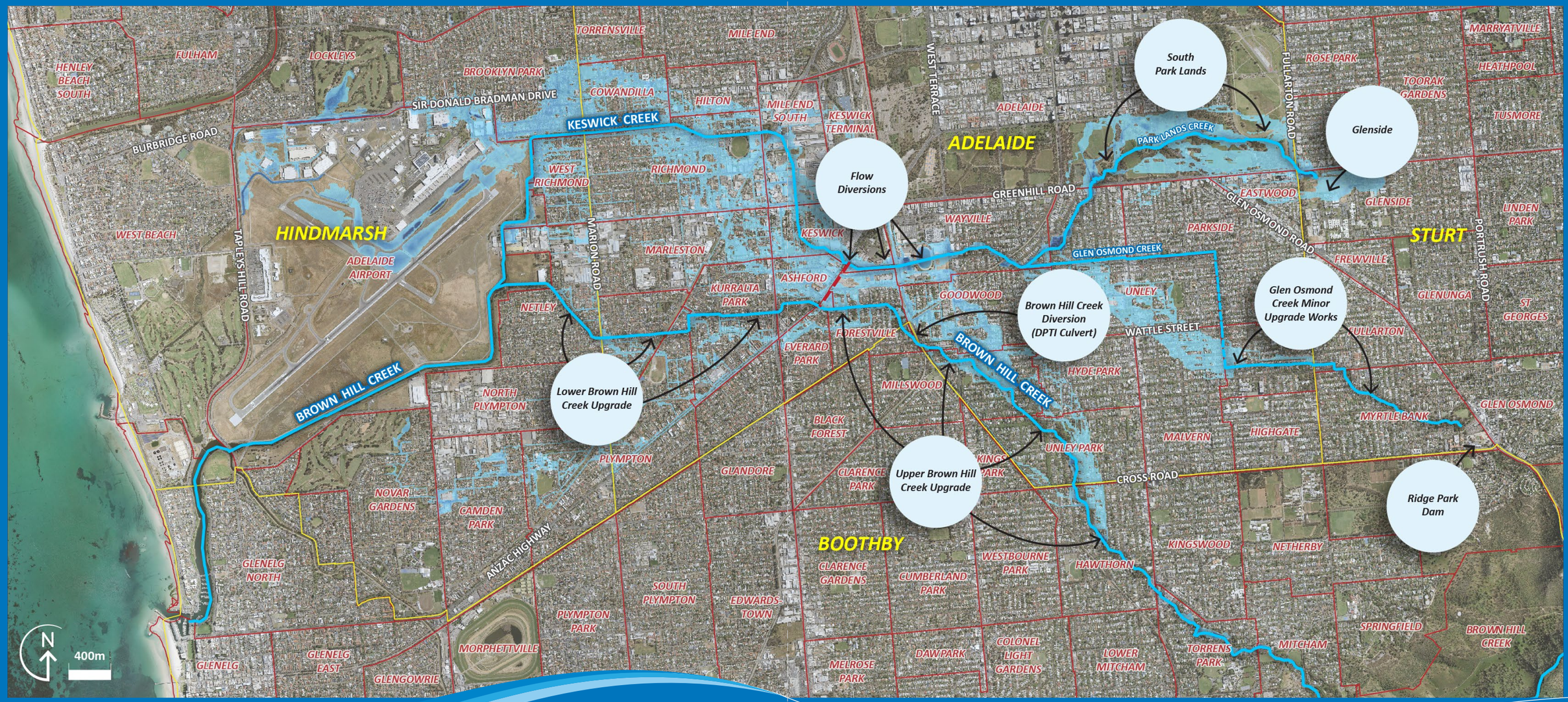
- *sensitively integrate the wetland development within the parklands context,*
- *retain significant trees and develop an immersive day one experience*
- *provide spaces for community recreation and amenity*
- *deliver flood mitigation whilst enhancing water quality, ecological value and appreciation of site*
- *upgrade the city's long term ecological and social resilience."*

T.C.L.



Brown Hill Keswick Creek STORMWATER PROJECT

10
Project Map



11
Project Schedule

The project works required to successfully meet the objectives of the Stormwater Management Plan are best described in 4 key stages. There is a logical progression in which the works should be delivered with consideration to:

- The relative effectiveness of the individual works.
- The requirement to ensure the staging of works does not result in the temporary transfer of a flood problem elsewhere.
- Works involving temporary detention of flood waters can proceed at any time. They provide benefit even if other works are not completed.
- Channel upgrades should progress from downstream to upstream and should follow the construction of flood detention works, because channel upgrades are sized for reduced outflows from upstream detention systems.
- The completion of flow diversions from Keswick Creek to Brown Hill Creek must be staged to follow the Lower Brown Hill Creek upgrade.

There is an opportunity for works to be delivered out of schedule in instances where there is overwhelming justification for expedition. This justification may include access to a site that will no longer be available in the future or contribution to the cost of works by an interested party.



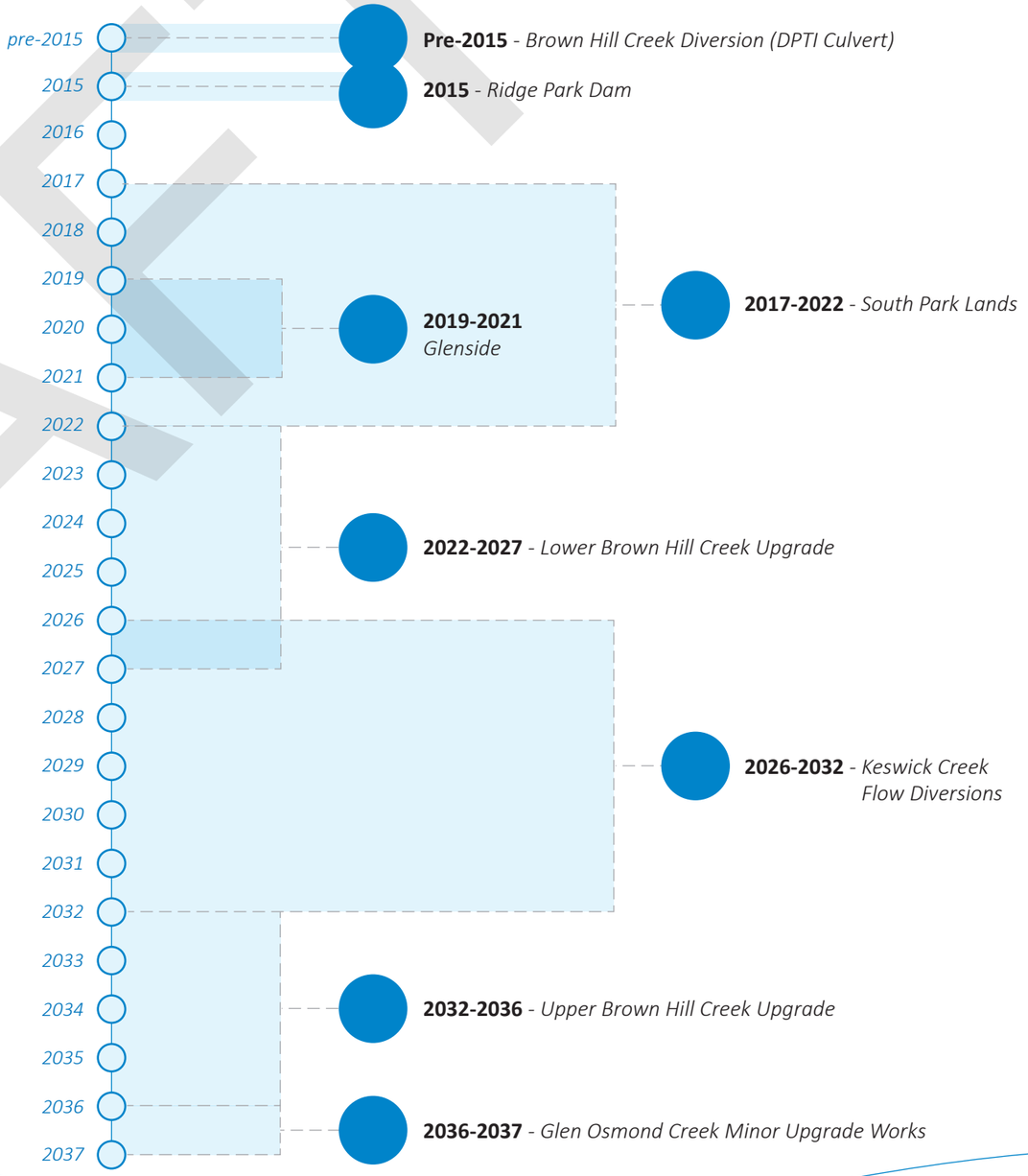
Stage 1
Flood Detention - Ridge Park dam, Glenside and South Park Lands

Stage 2
Lower Brown Hill Creek Upgrades - Adelaide Airport to Anzac Highway

Stage 3
Keswick Creek Flow Diversions - to Brown Hill Creek

Stage 4
Upper Brown Hill and Glen Osmond Creek Upgrades

Indicative Timeline



12
Completed Sub-projects

Brown Hill Creek Diversion (DPTI Culvert)

A section of Brown Hill Creek in Forestville was diverted by the Department of Planning, Transport and Infrastructure in 2013 as part of the Goodwood Junction Rail Upgrade project. The works, delivered in collaboration with and funded by the Brown Hill Keswick Creek Stormwater Project, involved diverting the creek into a new underground culvert constructed generally along the eastern side of the railway corridor from the southern side of Victoria Street, Goodwood to the northern side of the Glenelg tramway. The culvert discharges into the existing Brown Hill Creek within Forestville Reserve.

Ridge Park Flood Control Dam

A flood control dam was constructed on Glen Osmond Creek in Ridge Park Reserve, Myrtle Bank to reduce peak stormwater flow in Glen Osmond Creek and reduce the risk of flooding in downstream areas along Glen Osmond and Keswick Creeks.

Commissioned in July 2015, the Ridge Park flood control dam also collects stormwater for the City of Unley's managed aquifer recovery (MAR) scheme. Under the MAR, harvested stormwater is stored in an underground aquifer for irrigation of Unley's parks during periods of dry weather.



Constructed Culvert



Flood Control Dam

Upper Brown Hill Creek, Hawthorn Reserve

The Hawthorn Reserve works comprise a component of the Upper Brown Hill Creek Upgrade sub-project, initially earmarked for completion in the second half of the project's delivery program. Grant funding was sought and obtained by the City of Mitcham to upgrade the Hawthorn reserve precinct and the creek works associated with this community space were therefore expedited. The works involved creek widening and upgrade and were delivered by the City of Mitcham. The site was officially opened on May 9th 2019.

The creek has been widened to ensure sufficient capacity to endure a significant flood event. The banks have been laid back in the area of the creek adjacent the Mitcham library to retain a natural setting with native plantings within the creek channel and on the banks. These plantings have been established using a surface material that provides bank stability and allows plant growth. Stepping boulders and logs have also been installed to create an active nature play space for use when the creek is dry or not flowing. Further downstream, rock filled gabions have been installed. In addition, a floodwall has been constructed at George Street to protect properties from flooding and contain creek flows.



Rock filled gabions



Natural creek setting

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Upper Brown Hill Creek, Area 1 (Everard Park)

Comprising portion of the Upper Brown Hill Creek Upgrade sub-project, these works are located between Anzac Highway, Everard Park and Third Avenue, Forestville. The works were expedited to take advantage of access to the site that would be significantly restricted following completion of an adjoining high density residential development. The project involved replacement of an existing open concrete channel with an increased capacity underground covered culvert. Subsequent to installation of the culvert, the City of Unley extended Wilberforce Walk to Anzac Highway, with a shared use path for pedestrians and cyclists traversing the culvert.

Culvert construction works commenced in April 2020 and were completed in August 2020, at which point the site was handed over to City of Unley for the shared use path works to be delivered.



After



Excavation progress



Before

Glenside

This project involved enlargement of an existing detention basin from a capacity of 18ML to 37ML, to limit flow to the existing capacity of the culvert under the Fullarton and Greenhill Roads intersection. The detention basin, together with other works in the South Park Lands, is intended to reduce the peak stormwater flows along Park Lands Creek and further downstream. Excavation of approximately 25,000m³ of material was required to form the detention basin and primary water quality treatment is provided via 3 new large gross pollutant traps.

The site accommodating the detention basin and associated stormwater infrastructure has been vested to City of Burnside as part of Council's open space and has been developed as a community reserve with playground and associated facilities.

The Glenside project works were delivered by Cedar Woods as part of their residential development and the site was opened to the public on July 2nd 2021.



Concrete swale and fencing



Concrete swale



Open Space

Lower Brown Hill Creek - Daly Street Bridge

The Daly Street bridge is located just downstream of Grassmere Reserve, Kurralta Park. The upgrade of this bridge was delivered by City of West Torrens in conjunction with an adjoining road realignment, with funding contribution from the Federal Government's Local Roads and Community Infrastructure Program.

Previously, the bridge comprised a corrugated domed tunnel of 2.3m in height and 3.7m in width with concrete headwalls on the upstream and downstream faces. This bridge, constructed circa 1950, had one of the lowest capacities of all existing bridges along Brown Hill Creek and especially through the lower reaches. It is known from the 2003 SMP flood modelling that a substantial flood plume was anticipated to escape from the creek in this location in the event of higher flows due to the restrictive capacity. Modelling also showed that this was the first location along lower Brown Hill Creek where creek surcharge would occur in a flood event.

The new bridge comprises twin concrete culverts of 1.8m in height and 4.2m in width, providing a total traversable width of 8.4m. Upstream and downstream transitions comprise gabion basket wall elements, in keeping with the requirements for future channel upgrade through this section of lower Brown Hill Creek.



Before



After

South Park Lands – Victoria Park/ Pakapakanthi (Park 16) Wetland

This project involved construction of a wetland at the southern end of Victoria Park/ Pakapakanthi (Park 16), adjacent Park Lands Creek. Flows from approximately 600 hectares of urban land and 100 hectares of hills face land travel down Park Lands Creek, through the Glenside site and beneath the Fullarton and Greenhill Roads intersection into the Park Lands. The wetland is of approximately 3.2 hectares in area and provides 100 million litres of flood storage. It comprises areas of permanent water, areas that become inundated with stormwater during regular flow events and a broader area that will only become inundated during more significant flow events. The system provides regional benefits of flood detention, stormwater pollutant removal, amenity and recreational enhancement, and biodiversity creation with over 120 new trees and over 100,000 new plantings, including aquatic species.

The wetland design incorporates 4 main components-

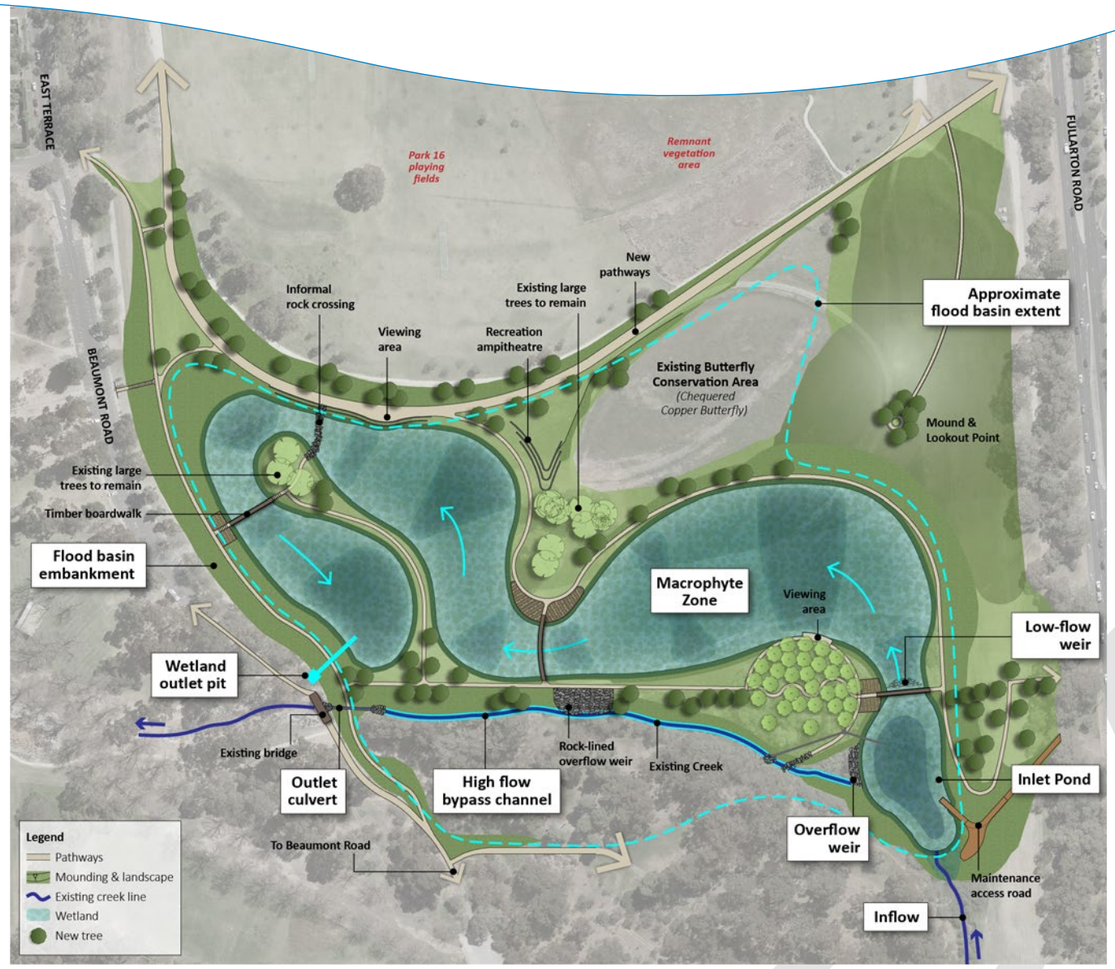
1. Inlet pond- stormwater enters the site via a deeper pool known as the inlet pond which removes any course sediment and slows flow velocities into the vegetated area of the wetland. The pond has a cement treated base that makes it suitable for access by earthmoving equipment and it will need to be cleaned every 5-10 years.
2. Macrophyte zone – the main area of the wetland supports a diverse range of water plants that provide the majority of the stormwater treatment by filtering, collecting and processing stormwater pollutants. This area is designed as a series of deeper pools and marsh zones that will hold permanent water. Marsh zones are typically 100-350mm deep and become more inundated during regular flow events. The macrophyte zone is designed to increase by up to 250mm in depth during storm events before overflowing from the inlet pond along Park Lands Creek. It takes 2-3 days to drain back down to permanent water levels.
3. Flood basin embankment – a vegetated embankment to the west of the wetland is designed to retain water during a significant storm event. During significant flow events, water levels in the wetland will rise and, once full, flow will overtop the inlet pond and continue along Park Lands Creek. A 1500mm x 1200mm box culvert is located at the downstream end of the wetland and controls outflows from Park 16. Once the capacity of the culvert is exceeded, water will pool behind the flood embankment and spread out over the area, including the wetland. Water will continue to flow through the culvert and, once the flood event has ceased, water levels will recede over a number of hours.
4. Landscape integration – the wetland design ensures integration of the system with the existing natural environment with a focus on protection of the butterfly conservation area and existing significant trees. The wetland creates a natural habitat with significantly increased native plant species and passive recreation opportunities including walking paths, wetland crossing points, viewing areas and extension of the Victoria Park running track.

Government of South Australia
Green Adelaide

The South Park Lands wetland project was supported by funding from Green Adelaide.

Brown Hill Keswick Creek STORMWATER PROJECT

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Operation of the wetland

Normal rain events

- Flows enter the inlet pond from Park Lands Creek
- A low-flow weir transfers flows under a boardwalk into the shallow vegetated area of the wetland
- Flows take one to two days to reach the wetland outlet pit
- The outlet pit regulates the outflow rate and transfers water back into Park Lands Creek on the western side of the flood basin embankment

High flow or longer duration events

- During high flow or long duration events, water will begin to flow over the overflow weirs from the inlet pond and wetland directly into Park Lands Creek
- These higher flows will travel along the vegetated high flow bypass channel to the outlet culvert
- The outlet culvert controls flows downstream through the flood basin embankment

Significant flood events

- During significant flood events, the outlet culvert will choke flows and water levels will rise within the flood basin, inundating the wetland area
- Following the flood event, water levels will recede to permanent levels over a number of hours

Victoria Park/ Pakapakanthi (Park 16) Wetland Opening

The Victoria Park/ Pakapakanthi (Park 16) wetland was officially opened to the public on 6 May 2022. The opening was attended by over 100 guests.













Brown Hill Keswick Creek STORMWATER PROJECT

13
Current Works

South Park Lands - Blue Gum Park/ Kurangga (Park 20) Creek Works

Together with the recently completed wetland, the creek works in Park 20 are aimed at reducing the peak stormwater flows from the Park Lands into downstream areas.

Works include construction of a low-level mound and the realignment of existing open channels in the southern section of the park. The mound is constructed to the south and west of the existing playing fields and stretches for a total distance of approximately 600metres. The works integrate with existing users of this space, including TreeClimb.

The Park 20 component of the South Park Lands sub-project has been delivered in 2 stages: excavation and construction works in late 2021/early 2022 and landscaping works in Autumn/Winter 2022, to take advantage of ideal planting weather.

The project is due for completion in September 2022.

Our Project Team

Project Delivery	ProcurePM
Design Team	Tonkin + T.C.L
Construction	Leed Engineering and Construction
Landscape	LCS Landscapes
Plant Supply	ecoDynamics
Stakeholder Engagement	URPS
Cultural Heritage	Kaurna Nation Cultural Heritage Association & RAW
Legal and Planning	Botten Levinson



Park 20 fencing and new planting



Park 20 new culvert and swale

Upper Brown Hill Creek – Millswood

A package of works is being delivered in Millswood, between Avenue Street at the upstream end and Regent Street at the downstream end. This section of upper Brown Hill Creek is located solely within privately owned property and road reserve. Hydraulic modelling has confirmed the channel characteristics required to meet flood mitigation objectives and the following upgrades are proposed:

- A rectangular channel that is up to 4.2 metres wide at the Avenue Street end, widening to 4.8 metres downstream of this point.
- A rectangular culvert that is 4.8 metres wide by 2.4 metres high at the Regent Street crossing.

Construction is due to commence in 2023.



Upper Brown Hill Creek - Millswood

Reference Design

The Stormwater Management Plan (SMP) provides a general description of the remaining infrastructure works to be delivered to meet flood mitigation objectives. The majority of the sub-projects had not yet progressed beyond the initial concept plans included in the Stormwater Management Plan, which are considered to represent the achievement of a 5-15% design gateway.

The over-arching objective of the reference design process has been to sufficiently detail the major features and functionality of the designs and to demonstrate how the designs will achieve the specified project requirements prior to advancing to the detailed design phase. Existing design work has been interrogated, a detailed gap analysis has been undertaken and new designs have been developed to ensure all remaining works meet the objectives of the SMP in the most cost-effective and preferred manner. Being at reference design stage means all remaining works are at the 30% design gateway and can be progressed to shovel-ready stage should additional project funding be secured or the need to accelerate works arises.

Inputs to the reference design process have included flood modelling, engineering design, engineering and boundary survey, service location and depthing, geotechnical and environmental investigations, arboreal assessments, cultural heritage services, constructability reviews and planning advice.

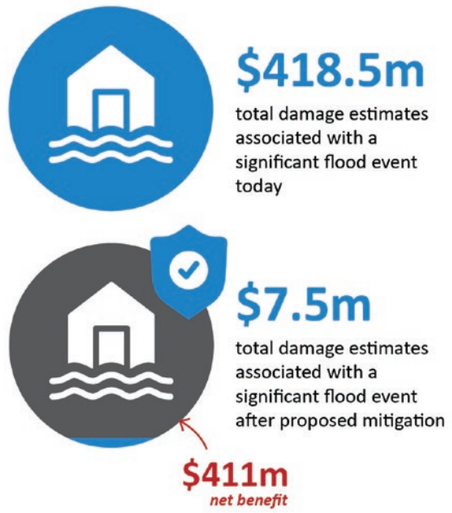
Reference designs are complete for the Lower Brown Hill Creek capacity upgrades and Keswick Creek Flow Diversions and are nearing completion for the Upper Brown Hill Creek and Glen Osmond Creek capacity upgrades.

14
Business Case

In recent months, the Board has been particularly focussed on pursuing opportunities for the project to secure additional funding to accelerate delivery of the project. Detailed economic and benefit cost analysis has been undertaken and a business case has been prepared with inputs including more intensive consultation with key stakeholders, revised flood damage estimates and updated cost estimates for project delivery. A $10m grant has been secured toward delivery of the Lower Brown Hill Creek upgrades as part of the Federal Government's Preparing Australian Communities Program and a commitment of up to $5m has been made as part of the Federal Government's Urban Rivers and Catchments Program.

Key findings

- Acceleration of the project will create:
  - $145.5m in economic benefits
  - 1,200 jobs over the remaining construction period 2022-2032
- Adelaide Airport (leased to Adelaide Airport Limited), Keswick Army Barracks (Department of Defence), Ashford Hospital, interstate rail lines and the major arterials roads across the south-western suburbs, including the North South Corridor are all high risk assets that would be devastated by a flood
- 57% of the damage estimates are direct property damage, but indirect impacts such as business interruption, traffic disruption, social and environmental impacts add significantly to the total.
- The impacts of a major flood would extend far beyond the duration of the event, which itself could occur over several days, and it would be many months (or even years) before a return to 'business as usual' in the catchment.



15
Financial Snapshot

The activities of the Board are funded by the five Constituent Councils and the Stormwater Management Authority.

Operational expenditure is funded equally by the Constituent Councils.

2021/22 Operational Funding		
City of Adelaide	20%	$97,177
City of Burnside	20%	$97,177
City of Mitcham	20%	$97,177
City of Unley	20%	$97,177
City of West Torrens	20%	$97,177
Total		**$485,885**

Capital expenditure is funded 50% by the Stormwater Management Authority and 50% by Constituent Councils. Grant funding is also sought for individual work packages.

2021/22 Capital Funding		
City of Adelaide	8%	$320,000
City of Burnside	12%	$480,000
City of Mitcham	10%	$400,000
City of Unley	21%	$840,000
City of West Torrens	49%	$1,960,000
Stormwater Management Authority		$5,000,000
Total		**$9,000,000**



Brown Hill Keswick Creek STORMWATER PROJECT

16
Audited Financial Statements

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Brown Hill & Keswick Creeks Storm Water Board

Financial Statements for the year ended - 30 June 2022

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Brown Hill & Keswick Creeks Storm Water Board
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As at 30 June 2022

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Statement of cash flows	5
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Brown Hill & Keswick Creeks Storm Water Board
Statement of comprehensive income
For the year ended 30 June 2022

	Note	2022 $	2021 $
Income			
Contributions	3	485,885	472,005
Investment income	4	59,621	25,483
		545,506	497,488
Total income		545,506	497,488
Expenses			
Employee Costs	5	(316,967)	(285,618)
Materials, Contracts & Other Expenses	6	(471,641)	(198,850)
Depreciation	8	(86,279)	(62,157)
Finance costs	7	(220)	(293)
Total expenses		(875,107)	(546,918)
Operating deficit		(329,601)	(49,430)
Capital Funding / Grants for New / Upgraded assets	9	5,000,000	9,876,755
Physical resources received free of charge		463,605	-
Net surplus for the year		5,134,004	9,827,325
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss			
Gain on the revaluation of land and buildings		129,175	279,477
Other comprehensive income for the year		129,175	279,477
Total comprehensive income for the year		5,263,179	10,106,802

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The above statement of comprehensive income should be read in conjunction with the accompanying notes

Brown Hill & Keswick Creeks Storm Water Board
Statement of financial position
As at 30 June 2022

	Note	2022 $	2021 $
Assets			
Current assets			
Cash and cash equivalents	10	9,502,569	12,135,273
Trade and other receivables	11	421,783	270,819
Other assets	12	19,521	-
Total current assets		9,943,873	12,406,092
Non-current assets			
Infrastructure, property, plant and equipment	13	25,786,423	13,634,383
Total non-current assets		25,786,423	13,634,383
Total assets		35,730,296	26,040,475
Liabilities			
Current liabilities			
Trade and other payables	14	537,080	117,054
Provisions	15	25,407	18,791
Total current liabilities		562,487	135,845
Total liabilities		562,487	135,845
Net assets		35,167,809	25,904,630
Equity			
Capital contributions of constituent councils	16	17,869,907	13,869,907
Asset revaluation reserve		408,652	279,477
Capital funding and grants	17	16,638,521	11,638,521
Accumulated surplus		250,729	116,725
Total equity		35,167,809	25,904,630

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The above statement of financial position should be read in conjunction with the accompanying notes

Brown Hill & Keswick Creeks Storm Water Board
Statement of changes in equity
For the year ended 30 June 2022

	Capital Contributions of Council $	Capital Funding and Grants $	Asset Revaluation Reserve $	Accumulated Surplus $	Total equity $
Balance at 1 July 2020	8,231,343	1,761,766	-	166,155	10,159,264
Net surplus for the year	-	-	-	9,827,325	9,827,325
Other comprehensive income for the year	-	-	-	-	-
Total comprehensive income for the year	-	-	-	9,827,325	9,827,325
Capital contribution of Councils	5,638,564	-	-	-	5,638,564
Transfer to capital funding / grants	-	9,876,755	-	(9,876,755)	-
Revaluation of infrastructure and land improvements	-	-	279,477	-	279,477
Balance at 30 June 2021	13,869,907	11,638,521	279,477	116,725	25,904,630

	Capital Contributions of Council $	Capital Funding and Grants $	Asset Revaluation Reserve $	Accumulated Surplus $	Total equity $
Balance at 1 July 2021	13,869,907	11,638,521	279,477	116,725	25,904,630
Net surplus for the year	-	-	-	5,134,004	5,134,004
Other comprehensive income for the year	-	-	-	-	-
Total comprehensive income for the year	-	-	-	5,134,004	5,134,004
Capital contribution of Councils	4,000,000	-	-	-	4,000,000
Transfer to capital funding / grants	-	5,000,000	-	(5,000,000)	-
Revaluation of infrastructure and land improvements	-	-	129,175	-	129,175
Balance at 30 June 2022	17,869,907	16,638,521	408,652	250,729	35,167,809

DRAFT

The above statement of changes in equity should be read in conjunction with the accompanying notes

Brown Hill & Keswick Creeks Storm Water Board
Statement of cash flows
For the year ended 30 June 2022

	Note	2022 $	2021 $
Cash flows from operating activities			
Operating receipts from constituent councils		366,372	581,487
Payments to employees		(291,623)	(285,618)
Payments to suppliers		(503,546)	(417,837)
Interest received		59,621	25,483
Interest paid		(212)	(293)
Net cash used in operating activities	25	(369,388)	(96,778)
Cash flows from investing activities			
Payments for New / Upgraded assets		(11,263,316)	(5,395,595)
Net cash used in investing activities		(11,263,316)	(5,395,595)
Cash flows from financing activities			
Contributions from Constituent Councils	16	4,000,000	5,638,564
SMA Funding for New / Upgraded assets	9	5,000,000	6,821,233
NRM Board Water Sustainability Funding		-	165,000
Net cash from financing activities		9,000,000	12,624,797
Net increase/(decrease) in cash and cash equivalents		(2,632,704)	7,132,424
Cash and cash equivalents at the beginning of the financial year		12,135,273	5,002,849
Cash and cash equivalents at the end of the financial year	10	9,502,569	12,135,273

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The above statement of cash flows should be read in conjunction with the accompanying notes

Note 1. Significant accounting policies

New or amended Accounting Standards and Interpretations adopted

The Board has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and relevant South Australian Legislation. These financial statements comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The Brown Hill and Keswick Creeks Stormwater Board (the Board) is a Local Government Regional Subsidiary established under Section 43 of and Schedule 2 to the Local Government Act 1999. The Regional Subsidiary is under the control of City of Adelaide, City of Burnside, City of Unley, City of Mitcham and City of West Torrens.

The Board was established by a Gazettal dated 27 February 2018. The Board has been established to implement the construction and maintenance of infrastructure and other measures for the purposes of a stormwater management plan prepared by the constituent councils and approved by the Stormwater Management Authority. Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of these financial statements are presented below and have been applied consistently unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on 13 September 2022 by the members of the Board.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Board's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 2.

(a) Revenue recognition

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Board expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.
None of the revenue streams have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

All revenue is stated net of the amount of goods and services tax (GST).

Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Board are:

Note 1. Significant accounting policies (continued)

Operating revenue from constituent councils
Operating revenue from constituent councils is recognised as income as and when the Board becomes entitled to receive the funds. This is outlined within the Boards Annual Budget which is agreed with all constituent councils.

Government grants

Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Grant revenue
When grant revenue received meets the "enforceability" and "sufficiently specific" criteria in accordance with AASB 1058 and AASB 15, the grant revenue is recognised in the statement of financial position as a liability until the performance obligations have been met and delivered to the contributor.

Otherwise the grant is recognised as income in the statement of comprehensive income when the Board obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the Board and the amount of grant can be measured reliably.

Interest revenue
Interest revenue is recognised using the effective interest method, which for all floating rate financial assets is inherent in the instrument.

Other income
Other income is recognised on an accruals basis when the Board is entitled to it.

(b) Equity
Capital contributions

Capital contributions from constituent councils are recorded directly against equity as and when the Board becomes entitled to receive the funds. This is outlined within the Boards Annual Budget, which is agreed with all constituent councils.

(c) Income tax
The activities of the Board are exempt from taxation under the Income Tax Assessment Act.

(d) Goods and Services Tax ('GST')
Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

(e) Cash and cash equivalents
Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(f) Trade and other receivables
Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Board has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Note 1. Significant accounting policies (continued)

(g) Financial instruments

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the Board has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, it's carrying value is written off.

Financial instruments are recognised initially on the date that the Board becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Board classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through profit or loss - FVTPL
- fair value through other comprehensive income - equity instrument (FVOCI - equity)
- fair value through other comprehensive income - debt investments (FVOCI - debt)

Financial assets are not reclassified subsequent to their initial recognition unless the Board changes its business model for managing financial assets.

Financial assets at amortised cost

A financial asset is measured at amortised cost only if both of the following conditions are met: (i) it is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and (ii) the contractual terms of the financial asset represent contractual cash flows that are solely payments of principal and interest.

The Board's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Impairment of financial assets

Impairment of financial assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Board has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

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Note 1. Significant accounting policies (continued)

Financial liabilities

The Board measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Board comprise trade payables.

(h) Property, plant and equipment
Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or nominal consideration, cost is determined as fair value at the date of acquisition. All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held 'ready for use'. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees, engineering design costs and all other costs incurred.

The cost of non-current assets constructed by the Board includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. The Board considers that it controls the infrastructure assets in accordance with its Charter. The constructed infrastructure assets may be located on land owned by constituent councils.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds the materiality thresholds set by the Board within the capitalisation policy. In determining (and in annually reviewing)) such thresholds, regard is had to the nature of the asset and its estimated service life. Current thresholds applicable to Board assets are as follows:

Stormwater infrastructure - $2,000
Computer equipment - $1,000
Office equipment - $1,000

Subsequent Measurement

Stormwater infrastructure is subsequently measured at fair value less accumulated depreciation and impairment. Fair value is determined with regard to the asset's highest and best use (considering legal or physical restrictions imposed on the asset, public announcements or commitments made in relation to the intended use of the asset) and is determined using the current replacement cost method.

In line with the Board's capitalisation policy a valuation of infrastructure and land improvements has been undertaken as at 30 June 2022. The valuation was undertaken by Tina-James Freeman, Asset Consultant at Tonkin. Refer to Note 19 for additional information on fair value determination of stormwater infrastructure.

Computer equipment and office equipment are carried at cost less accumulated depreciation and impairment.

Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the assets useful life to the Board, commencing when the asset is ready for use.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Land improvements	1-10%
Office equipment	10%
Computer equipment	10-33%
Stormwater infrastructure	1-2%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

Note 1. Significant accounting policies (continued)

(i) Impairment of non-financial assets
Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

(j) Trade and other payables
These amounts represent liabilities for goods and services provided to the Board prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

(k) Employee benefits

Short-term employee benefits
Provision is made for the Board's liability for employee benefits arising from services rendered by employees to the end of the reporting period.

Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in comprehensive income.

No accrual is made for sick leave. The Board does not make payment for untaken sick leave.

Superannuation
All superannuation schemes to which the Board makes contributions on behalf of employees are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Board.

(l) Economic dependence
Brown Hill and Keswick Creeks Stormwater Board is dependent on its constituent councils and other funding bodies for the majority of its revenue used to achieve its objectives. At the date of this report, the Board believe that the Member Councils and other bodies will continue to support the Board.

(m) New Accounting Standards and Interpretations not yet mandatory or early adopted
Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Board for the annual reporting period ended 30 June 2022. The Board has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 2. Critical accounting judgements, estimates and assumptions

The Board makes estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Note 2. Critical accounting judgements, estimates and assumptions (continued)

Allowance for expected credit losses
The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. Level 3 inputs are unobservable inputs. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs. For further information relating to fair value measurement, refer to Note 19.

Impairment of property, plant and equipment
The Board assesses impairment of property, plant and equipment at each reporting date by evaluating conditions specific to the Board and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Key estimates fair valuation of stormwater infrastructure and land improvements
Stormwater infrastructure assets are carried at fair value. As there is no market for the Board to use to determine fair value, all assets have been valued as Level 3 inputs using a cost approach. Level 3 inputs are unobservable inputs. For further information relating to fair value measurement refer to Note 19.

Note 3. Contributions

	2022 $	2021 $
City of Mitcham	97,177	94,401
City of Burnside	97,177	94,401
City of West Torrens	97,177	94,401
The Corporation of the City of Adelaide	97,177	94,401
The Corporation of the City of Unley	97,177	94,401
	485,885	472,005

In accordance with the Charter of the Brown Hill and Keswick Creeks Stormwater Board Schedule 1, operating contributions are received equally from each of the constituent councils at an agreed rate. The total value of operating contributions to be received is agreed in the annual budget prepared by the Board.

Note 4. Investment income

	2022 $	2021 $
Bank Interest	59,621	25,483

Note 5. Employee Costs

	2022 $	2021 $
Salaries and Wages - Board	82,000	82,000
Salaries and Wages - Employee	197,086	178,184
Superannuation contributions	27,909	23,952
Workers compensation	3,356	1,482
Employee entitlement costs	6,616	-
Total Employee costs	316,967	285,618

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Note 6. Materials, Contracts & Other Expenses

	2022 $	2021 $
Contractor & Consultant Services	13,602	2,250
Meeting Room Hire and Teleconference	1,142	443
Financial Services	40,391	21,955
Insurance - Mutual Liability Scheme	46,649	33,321
IT Services	2,398	3,115
Legal Services	13,878	12,630
Office expenses, Printing and Postage	1,516	2,312
PR, Website and Graphic Design	9,683	11,241
Professional Development	1,129	3,695
Administration	-	13,245
Asset Operating Costs & Maintenance	71,345	420
Asset Valuations	-	9,350
Asset Management Plan & Valuations	21,654	5,760
Business Case & Funding Campaign	203,497	72,787
Cyber security cost	38,995	-
Human Resources	-	550
Prescribed Expenses - Audit Remuneration	5,150	5,000
Sundry	612	776
Total Materials, Contracts & Other Expenses	471,641	198,850

Note 7. Finance costs

	2022 $	2021 $
Bank fees	213	238
Interest expenses	7	55
Total finance costs	220	293

Note 8. Depreciation

	2022 $	2021 $
Depreciation	86,279	62,157

Note 9. Capital Funding / Grants for New / Upgraded assets

	2022 $	2021 $
Stormwater Management Authority	5,000,000	6,821,233
NRM Water Sustainability Grant	-	165,000
Gifted Infrastructure - Glenside Park	-	2,890,522
	5,000,000	9,876,755

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Note 10. Cash and cash equivalents

	2022 $	2021 $
Current assets		
Cash at bank and in hand	9,502,569	12,135,273

As at 30 June 2022, cash held includes an amount of $1,920,000 (2021: $7,235,798) which is restricted for the purpose of approved capital development projects.

Note 11. Trade and other receivables

	2022 $	2021 $
Current assets		
Trade receivables	230,802	104,500
GST receivable	190,981	166,319
	421,783	270,819

The carrying value of trade receivables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable in the financial statements.

Note 12. Other assets

	2022 $	2021 $
Current assets		
Accrued revenue	7,276	-
Prepayments	12,245	-
	19,521	-

Note 13. Infrastructure, property, plant and equipment

	2022 $	2021 $
Non-current assets		
Infrastructure and Land Improvements - at independent valuation	21,226,430	8,779,900
Infrastructure and Land Improvements - accumulated depreciation	(148,436)	(62,157)
	21,077,994	8,717,743
Computer equipment - at cost	4,493	4,493
Less: Accumulated depreciation	(4,493)	(4,493)
	-	-
Capital works-in-progress	4,708,429	4,916,640
	25,786,423	13,634,383

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Note 13. Infrastructure, property, plant and equipment (continued)

Reconciliations
Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Capital Works in Progress $	Infrastructure and Land Improvements $	Office Equipment $	Total $
Balance at 1 July 2020	3,438,255	2,971,964	-	6,410,219
Additions	4,116,322	2,890,522	-	7,006,844
Transfers	(2,637,937)	2,637,937	-	-
Revaluation increments	-	279,477	-	279,477
Depreciation expense	-	(62,157)	-	(62,157)
Balance at 30 June 2021	4,916,640	8,717,743	-	13,634,383
Additions	11,645,539	463,605	-	12,109,144
Revaluation increments	-	129,175	-	129,175
Transfers in/(out)	(11,853,750)	11,853,750	-	-
Depreciation expense	-	(86,279)	-	(86,279)
Balance at 30 June 2022	4,708,429	21,077,994	-	25,786,423

Valuations of land and buildings
In line with the Board's capitalisation policy a valuation of completed infrastructure and land improvements was undertaken as at 30 June 2022. The valuation was undertaken by Tina-James Freeman, Asset Consultant at Tonkin. Refer to Note 19 for additional information on fair value measurement of stormwater infrastructure.

	2022 $	2021 $
Capital works-in-progress		
South Parklands Stormwater (Park 16 Wetland now complete; Park 20 creek works ongoing)	3,806,423	4,764,314
Reference Design - Capital	744,629	138,114
Lower Brown Hill Creek - Area 1-3	3,135	-
Upper Brown Hill Creek - Area 3 Millswood	93,415	14,212
Upper Brown Hill Creek -- Area 1C Forestville	46,873	-
Upper Brown Hill Creek - Area 3a Millswood Land	13,954	-
	4,708,429	4,916,640

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Note 14. Trade and other payables

	2022 $	2021 $
Current liabilities		
Trade payables	180,862	108,646
Accrued expenses	341,129	-
Credit card	(837)	(79)
PAYG payable	8,899	4,256
Superannuation payable	7,027	6,765
Wages payable	-	(2,534)
	537,080	117,054

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

Note 15. Provisions

	2022 $	2021 $
Current liabilities		
Provision for employee benefits	25,407	18,791

Note 16. Capital contributions of constituent councils

	2022 $	2021 $
City of Mitcham	1,786,991	1,386,991
City of Burnside	2,144,389	1,664,389
City of West Torrens	8,756,254	6,796,254
Corporation of the City of Adelaide	1,429,593	1,109,593
Corporation of the City of Unley	3,752,680	2,912,680
Total Contributions by Owners	17,869,907	13,869,907

	2022 $	2021 $
City of Mitcham Movement Table		
Opening balance	1,386,991	823,134
Contributions	400,000	563,857
	1,786,991	1,386,991

	2022 $	2021 $
City of Burnside Movement Table		
Opening balance	1,664,389	987,761
Contributions	480,000	676,628
	2,144,389	1,664,389

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Note 16. Capital contributions of constituent councils (continued)

	2022 $	2021 $
City of West Torrens Movement Table		
Opening balance	6,796,254	4,033,358
Contributions	1,960,000	2,762,896
	8,756,254	6,796,254

	2022 $	2021 $
Corporation of the City of Adelaide Movement Table		
Opening balance	1,109,593	658,508
Contributions	320,000	451,085
	1,429,593	1,109,593

	2022 $	2021 $
Corporation of City of Unley Movement Table		
Opening balance	2,912,680	1,728,582
Contributions	840,000	1,184,098
	3,752,680	2,912,680

Capital contributions of Constituent Councils are payments received for investing in infrastructure. The rates of contributions are agreed in the Charter of the Board.

Note 17. Capital funding and grants

	2022 $	2021 $
Opening balance	11,638,521	1,761,766
Transfer from accumulated surplus	5,000,000	9,876,755
	16,638,521	11,638,521

Capital funding and grants are received from the funding providers for capital works and these funds are set aside until the construction projects are delivered.

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Note 18. Financial instruments

Financial risk management objectives
The Board is exposed to a variety of financial risks through its use of financial instruments. The most significant financial risks to which the Board is exposed to are described below:

Specific risks
- Liquidity risk
- Credit risk

Financial instruments used

The principal categories of financial instrument used by the Board are:
- Trade receivables
- Cash at bank
- Trade and other payables

Objectives, policies and processes

The Board of Directors have overall responsibility for the establishment of the Board's financial risk management framework. This includes the development of policies covering financial governance and the identification and management of financial risk in accordance with the Board's risk management policy.

Details of significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instruments are disclosed in note 1 Summary of Significant Accounting Policies.

Mitigation strategies for specific risks faced are described below:

Credit risk
Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Board.

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposure to customers, including outstanding receivables and committed transactions.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties. There is no collateral held by the Board securing trade and other receivables.

Liquidity risk
Liquidity risk arises from the management of working capital. It is the risk that the Board will encounter difficulty in meeting its financial obligations as they fall due.

The Board manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

At the reporting date, the Board has sufficient liquid resources to meet its obligations under all reasonably expected circumstances. The following table depicts the categorisation of financial instruments held by the Board, noting that due to the nature of the balances held, carrying value is equal to fair value:

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Note 18. Financial instruments (continued)

	2022 $	2021 $
Financial assets		
Held at amortised cost		
Cash and cash equivalents	9,502,569	12,135,273
Trade and other receivables	421,783	270,819
Total financial assets	9,924,352	12,406,092

	2022 $	2021 $
Financial liabilities		
Held at amortised cost		
Trade and other payables	537,080	117,054

Remaining contractual maturities
The table below reflects the undiscounted contractual maturity analysis for financial liabilities:

2022	Weighted average interest rate %	1 year or less $	Between 1 and 2 years $	Between 2 and 5 years $	Over 5 years $	Remaining contractual maturities $
Non-derivatives						
Non-interest bearing						
Trade and other payables (excluding estimated annual leave)	-	537,080	-	-	-	537,080
Total non-derivatives		537,080	-	-	-	537,080

2021	Weighted average interest rate %	1 year or less $	Between 1 and 2 years $	Between 2 and 5 years $	Over 5 years $	Remaining contractual maturities $
Non-derivatives						
Non-interest bearing						
Trade and other payables (excluding estimated annual leave)	-	117,054	-	-	-	117,054
Total non-derivatives		117,054	-	-	-	117,054

The timing of expected outflows is not expected to be materially different from contracted cashflows.

Note 19. Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

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Note 19. Fair value measurement (continued)

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

Fair value hierarchy

Infrastructure and land improvements are carried at fair value. AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:
Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date
Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
Level 3: Unobservable inputs for the asset or liability

In determining fair values for infrastructure and land improvements there is no known market for these assets, and they are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience, or on industry construction guides where these are more appropriate; and

- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by the Board.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, the fair value of all assets within the infrastructure and land improvements class are considered Level 3 in the fair value hierarchy.

Note 20. Contingent liabilities

In the opinion of the Directors, the Board is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report at 30 June 2022 (30 June 2021 : None).

Note 21. Commitments

	2022 $	2021 $
South Park Lands		
Park 16 - Wetland	600,000	6,414,058
Park 20 - Creek works	1,000,000	-
Project management	100,000	-
	1,700,000	6,414,058

Note 21. Commitments (continued)

	2022 $	2021 $
Upper Brown Hill Creek - Area 3 Millswood		
Project Management	-	11,287
Engineering	-	85,460
	-	96,747

	2022 $	2021 $
Reference design		
Engineering Services	144,000	466,420
Consultant Services	24,000	258,573
Geotech	36,000	-
Legal	4,000	-
Project management	12,000	-
	220,000	724,993

	2022 $	2021 $
Total contracted commitments	1,920,000	7,235,798

All contracted commitments noted above are expected to be paid within the next twelve months.

The Authority was awarded a $10 million grant from the Department of Industry, Science, Energy and resources (Commonwealth Government) for the Lower Brown Hill Creek Upgrades project which is due to commence construction during FY23. Per the agreed terms of the grant, the Authority is required to make a financial contribution to the project totalling $10,353 million and will receive a financial contribution from the South Australian Government totalling $10,353 million. As at the time of preparing the financial statements, construction works for the project had not commenced and no income has been recognised and/or received from funding parties.

Note 22. Related parties

Key management personnel of the Board include the Project Director and members of the Board appointed under section112 of the Local Government Act 1999.

Payments made to key management personnel were as follows:

	2022 $	2021 $
Salaries and Wages	262,115	252,132

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members. There were no transactions with other related parties for the year ending 30 June 2022 (2021: Nil).

Note 23. Statutory Information

The registered office and principal place of business of the Board is:
Brown Hill & Keswick Creeks Stormwater Board
PO Box 124 Unley SA 5061

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Note 24. Events after the reporting period

No matter or circumstance has arisen since 30 June 2022 that has significantly affected, or may significantly affect the Board's operations, the results of those operations, or the Board's state of affairs in future financial years.

Note 25. Reconciliation of net surplus to net cash used in operating activities

	2022 $	2021 $
Net surplus for the year	5,134,004	9,827,325
Adjustments for:		
Depreciation and amortisation	86,279	62,157
Capital funding / grants	(5,000,000)	(9,876,755)
Physical resources received free of charge	(463,605)	-
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	(150,964)	54,303
Increase in accrued revenue	(7,276)	-
Increase in prepayments	(12,245)	-
Increase/(decrease) in trade and other payables	37,803	(171,860)
Increase in employee benefits	6,616	8,052
Net cash used in operating activities	(369,388)	(96,778)

DRAFT

Brown Hill & Keswick Creeks Storm Water Board
Certification of financial statements
For the year ended 30 June 2022

In the Boards' opinion the attached financial statements comprising of the statement of comprehensive income, statement of financial position, statement of changes in equity, statement of cash flow and notes to the financial statements

- Presents a true and fair view of the financial position of Brown Hill and Keswick Creeks Stormwater Board as at 30 June 2022 and its performance for the year ended on the date in accordance with Accounting Standards and other mandatory professional reporting requirements;

- At the date of this statements there are reasonable grounds to believe that the Board will be able to pay its debts as and when they become due and payable.

On behalf of the Board

Judy Choate
Judy Choate (Sep 14, 2022 18:44 GMT+9.5)

Judith Choate
Board Member
14 September 2022

G. T. Vogt
G. T. Vogt (Sep 14, 2022 16:48 GMT+9.5)

Geoff Vogt
Board Member
14 September 2022

DRAFT

Brown Hill & Keswick Creeks Storm Water Board
Certification of auditor independence
For the year ended 30 June 2022

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Brown Hill and Keswick Creeks Stormwater Board for the year ended 30 June 2022, the Board's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

Judy Choate
Judy Choate (Sep 14, 2022 18:44 GMT+9.5)

Judith Choate
Board Member
14 September 2022

G. T. Vogt
G. T. Vogt (Sep 14, 2022 16:48 GMT+9.5)

Geoff Vogt
Board Member
14 September 2022

DRAFT

3 FY22 Financial Statements

Final Audit Report 2022-09-14

Created:	2022-09-14
By:	Paula Foy (paula.foy@bhkcstormwater.com.au)
Status:	Signed
Transaction ID:	CBJCHBCAABAAN8MWXLAKjmi7IF4DHbofxl_atW37YRO-

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Agreement completed.
2022-09-14 - 9:14:04 AM GMT

DRAFT

Brown Hill Keswick Creek
STORMWATER PROJECT

P 1800 934 325

E info@bhkcstormwater.com.au

PO Box 124 Unley SA 5061

www.bhkcstormwater.com.au

Election of LGA President

Tuesday, 11 October 2022
Council

Strategic Alignment - Enabling Priorities

Program Contact:
Jessica Dillon, Acting Manager Governance

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

Clinton Jury, Chief Executive Officer of the Local Government Association of South Australia (LGA) has written to the Chief Executive Officer to advise of nominations received for the position of LGA President and requests that Council casts its vote.

Nominees are:

- Mayor Keith PARKES (Alexandrina Council)
- Mayor Caroline PHILLIPS (District Council of Karoonda East Murray)
- Mayor Brett BENBOW (Port Augusta City Council)
- Mayor Bill O'BRIEN (Light Regional Council)
- Mayor Erika VICKERY OAM (Naracoorte Lucindale Council)

The completed ballot form must be received by the LGA by 5:00pm Monday 17 October 2022.

RECOMMENDATION

THAT COUNCIL

1. Approves that the ballot paper be marked in accordance with Council's resolultion to vote for one of the following nominees:
    1.1. Mayor Keith PARKES (Alexandrina Council)
    1.2. Mayor Caroline PHILLIPS (District Council of Karoonda East Murray)
    1.3. Mayor Brett BENBOW (Port Augusta City Council)
    1.4. Mayor Bill O'BRIEN (Light Regional Council)
    1.5. Mayor Erika VICKERY OAM (Naracoorte Lucindale Council)

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities This report supports the Strategic Plan action of building on effective advocacy and partnerships locally, nationally and globally.
Policy	Not as a result of this report
Consultation	In preparation for voting, Council members have been advised of the election and provided with candidate information via E-news.
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	Participation in the election of the LGA President for the next two year term provides an opportunity for Council to contribute to decision making on matters relevant to the local Government sector.
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. Clinton Jury, Chief Executive Officer of the Local Government Association of South Australia (LGA) has advised that nominations have been received for the following candidates for the position of LGA President:
    1.1. Mayor Keith PARKES (Alexandrina Council)
    1.2. Mayor Caroline PHILLIPS (District Council of Karoonda East Murray)
    1.3. Mayor Brett BENBOW (Port Augusta City Council)
    1.4. Mayor Bill O'BRIEN (Light Regional Council)
    1.5. Mayor Erika VICKERY OAM (Naracoorte Lucindale Council)
2. A copy of each of the candidate's profiles can be viewed at Link 1 view here.
3. Correspondence seeking Council's support has been received from the following candidates:
    3.1. Mayor Keith PARKES (Alexandrina Council) [Link 2 view here].
    3.2. Mayor Erika VICKERY OAM (Naracoorte Lucindale Council) [Link 3 view here].
    3.3. Mayor Bill O'BRIEN (Light Regional Council) [Link 4 view here].
4. In accordance with the LGA Constitution the casting of the vote by Council must be conducted as follows:
    4.1. Council shall determine by resolution the candidate it wishes to elect.
    4.2. Council's appointed delegate (the Lord Mayor) or, in the absence of the delegate, the person chairing the Council meeting shall mark the ballot paper with an "X" next to the candidate that Council wishes to be elected.
    4.3. The marked ballot paper must be sealed in the envelope labelled 'Ballot Paper' and then placed inside the second envelope labelled 'Returning Officer'. Before sealing the second envelope the delegate must write City of Adelaide on the inside flap of the envelope. The second envelope may then be sealed and delivered to the Returning Officer.
5. The completed ballot paper must be delivered to the LGA by 5:00pmn on Monday 17 October 2022.
6. The counting of votes will take place on Tuesday 18 October 2022 commencing at 9:30 am and will be broadcast via Zoom.
7. The successful candidate will take office from the conclusion of the LGA's 2022 Annual General Meeting for a term ending at the conclusion of the 2024 LGA Annual General Meeting.

DATA AND SUPPORTING INFORMATION

Link 1 – Candidate profiles
Link 2 – Correspondence from Mayor Keith Parkes seeking support
Link 3 – Correspondence from Mayor Erika Vickery OAM seeking support
Link 4 – Correspondence from Mayor Bill O'Brien seeking support

ATTACHMENTS

Nil

- END OF REPORT -

Election of LGFA Board Members

Tuesday, 11 October 2022
Council

Strategic Alignment - Enabling Priorities

Program Contact:
Jessica Dillon, Acting Manager Governance

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

Davin Lambert, Chief Executive Officer of the Local Government Finance Authority (LGFA) has written to the Chief Executive Officer advising of nominations received for the position of representative members on the LGFA Board of Trustees and requesting that Council casts its vote.

Nominees are:

- Nathan Cunningham (Chief Executive Officer, District Council of Yankalilla)
- Dr Nigel Graves (Manager Finance, Light Regional Council)
- Mark Gray (Manager Finance, City of Port Adelaide Enfield)
- Annette Martin (Manager Financial Services, City of Charles Sturt)
- Michael Sedgman (Chief Executive Officer, Rural City of Murray Bridge)
- John Smedley (Deputy Mayor / Councillor, City of Holdfast Bay)

The completed ballot form must be received by the LGFA by 5:00pm on Friday 14 October 2022.

RECOMMENDATION

THAT COUNCIL

1. Approves that the ballot paper be marked in accordance with Council's resolution to vote for up to two of the following nominees:
    1.1. Nathan Cunningham (Chief Executive Officer, District Council of Yankalilla)
    1.2. Dr Nigel Graves (Manager Finance, Light Regional Council)
    1.3. Mark Gray (Manager Finance, City of Port Adelaide Enfield)
    1.4. Annette Martin (Manager Financial Services, City of Charles Sturt)
    1.5. Michael Sedgman (Chief Executive Officer, Rural City of Murray Bridge)
    1.6. John Smedley (Deputy Mayor / Councillor, City of Holdfast Bay)

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities This report supports the Strategic Plan action of building on effective advocacy and partnerships locally, nationally and globally.
Policy	Not as a result of this report
Consultation	In preparation for voting, Council Members have been advised of the election and provided with candidate information via E-news.
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	Participation in the election of LGFA Board Members provides an opportunity for Council to contribute to decision making on matters relevant to the Local Government sector.
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. Davin Lambert, Chief Executive Officer of the Local Government Finance Authority (LGFA) has advised that nominations have been received from the following candidates for two representative Board Member positions on the LGFA Board of Trustees:

    1.1. Nathan Cunningham (Chief Executive Officer, District Council of Yankalilla)

    1.2. Dr Nigel Graves (Manager Finance, Light Regional Council)

    1.3. Mark Gray (Manager Finance, City of Port Adelaide Enfield)

    1.4. Annette Martin (Manager Financial Services, City of Charles Sturt)

    1.5. Michael Sedgman (Chief Executive Officer, Rural City of Murray Bridge)

    1.6. John Smedley (Deputy Mayor / Councillor, City of Holdfast Bay)

2. A copy of each of the candidate's profiles can be viewed at Link 1 view here.

3. Casting of the vote by Council must be conducted as follows:

    3.1. Council must by resolution determine which candidates (being not more than two) they wish to elect.

    3.2. The Lord Mayor (or the person chairing the Council meeting) shall mark the ballot paper in their own handwriting with an "x" next to the candidate/s that Council wishes to be elected.

    3.3. The marked ballot paper must then be inserted into the small white envelope labelled 'Confidential Ballot Paper'. The sealed envelope must then be placed in the middle-sized envelope addressed to the Returning Officer. Council's name must be recorded on the envelope along with the signature of the Lord Mayor (or person chairing the Council meeting). The second envelope must then be placed in the large A4 envelope and delivered to the Chief Executive Officer of the LGFA.

4. The completed ballot paper must be delivered to the LGFA by 5:00pm on Friday 14 October 2022.

DATA AND SUPPORTING INFORMATION

Link 1 – Candidate profiles

ATTACHMENTS

Nil

- END OF REPORT -

End of Term Report

Tuesday, 11 October 2022
Council

Strategic Alignment - Enabling Priorities

Program Contact:
Chief Executive Officer

Public

Approving Officer:
Clare Mockler, Chief Executive Officer

EXECUTIVE SUMMARY

The purpose of this report is to summarise the activities and achievements of Council during the 2018 – 2022 term of office. The report is structured to align with Council's Strategic Plan.

- COVID-19 and future proofing our city
- City Shaping
- Civic and Governance
- Thriving Communities
- Strong Economies
- Dynamic City Culture
- Environmental Leadership
- Enabling Priorities

This report is appropriate for Council to receive during the caretaker period as it is a requirement of the City of Adelaide Standing Orders (June 2019) which state:

"At the last ordinary meeting of the Council for the municipal term, the Chief Executive Officer shall present an End-of-Term Report to Council on Council's activities and achievements during the Term of Office, which shall be received and recorded in the minutes of the meeting of Council at which it is presented."

No decision is sought on the matters within the report, it is presented for receipt and noting only as per the Standing Orders.

RECOMMENDATION

THAT COUNCIL

1. Notes the attached End of Term Report 2018 – 2022, Attachment A to Item 10.5 on the Agenda for the meeting of the Council held on 11 October 2022.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	This report is in line with Council's Standing Orders (June 2019) which state that: "At the last ordinary meeting of the Council for the municipal term, the Chief Executive Officer shall present an End-of-Term Report to Council on Council's activities and achievements during the Term of Office, which shall be received and recorded in the minutes of the meeting of Council at which it is presented."
Opportunities	Not as a result of this report
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

ATTACHMENTS

Attachment A – End of Term Report 2018 – 2022

- END OF REPORT -

City of Adelaide

End of Term Report
2018 - 2022





Adelaide. The most liveable city in the world.

City of Adelaide 2020 – 2024 Strategic Plan

Introduction

In 2020, the City of Adelaide endorsed a new Strategic Plan, with a vision 'Adelaide. The most liveable city in the world'.

To deliver on Council's vision to be the world's most liveable city, four community outcomes were identified, supported by enabling priorities:

- Thriving Communities
- Strong Economies
- Dynamic City Culture
- Environmental Leadership

These outcomes reflect the aspirations of the community and Council and have provided the focus of our work, partnerships and advocacy activities during this term of Council.

Our priorities, projects and delivery of service, programs and activities have all been guided by these outcomes.

Council's Long Term Financial Plan, Strategic Asset Management Plan and other key strategies and plans, have all supported the Strategic Plan and have also guided activities undertaken during this term.

The following document provides a summary of just some of the many achievements of this Council during the 2018–2022 term of office, under the headlines of:

- COVID-19 and future proofing our city
- City Shaping
- Civic and Governance
- Thriving Communities
- Strong Economies
- Dynamic City Culture
- Environmental Leadership
- Enabling Priorities

Further detail can be found in the Business Plan and Budget and Annual Reports for each Financial Year, available online www.cityofadelaide.com.au/budget

COVID-19 recovery

The COVID-19 pandemic had a significant impact on the city, our communities and the organisation during much of this term.

Council worked hard to ensure our service delivery continued, a clean, safe and welcoming city was provided, and our business and resident communities were supported through these challenging times. This included an increase in the cleansing of public spaces, automation of traffic light pedestrian crossings, facilitating access to vaccinations and testing, and the provision of a range of grants and fee waivers to support the attraction of people back into the city.

Importantly, Council worked in partnership with businesses and the State Government on the Reignite Adelaide Program. This initiative was a key component of Council's response and our business planning and budgeting was refocused to prioritise targeted support for businesses and the community, aid the revitalisation of the cultural and economic roles of the city and to ensure efficient and sustainable service delivery.

The range of initiatives to support the city, community and businesses to recover from the impacts of the pandemic included:

- A City Business Saver cash grant to small businesses in the City of Adelaide
- Rates hardship provisions available to ratepayers experiencing financial difficulty
- Dining vouchers to spend in city and North Adelaide hospitality venues
- Adelaide Unleashed - a city-wide street activation program, funded by the State Government, with temporary street closures, expanded outdoor dining, music, art and entertainment
- Expanded temporary parklets scheme, optimising outdoor capacity at hospitality venues
- Removing fees for permit and development applications for temporary activations
- Free on-street parking from 6pm weeknights and all weekend in key locations, plus UPark discounts and free public transport Friday-Sunday during Festival season thanks to the State Government
- Launch of ADLocal and additional funding to promote small businesses
- Market research to help us understand what would motivate city workers and visitors to spend more time and money in the city and North Adelaide
- Public Art Partnership to match artists with business owners to enliven city buildings
- Streetside Activation Grant to help businesses 'pop up' outside their location
- Shopfront improvement Grant for businesses to attract new and repeat customers
- Tourism campaign to inspire South Australians to book out Adelaide hotels and city experiences
- A Digital Marketplace for city and North Adelaide businesses



Artist impression of Market Square

City Shaping

Adelaide Economic Development Agency (AEDA)

AEDA has been established as a subsidiary of the City of Adelaide under Section 42 of the *Local Government Act 1999 (SA)* and commenced operating in January 2021. Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on investment attraction, growing our visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide's premier shopping destination.

Establishment of AEDA was initiated as the City Wide Business Model. A feasibility study was scoped, expert consultancy engaged and numerous stakeholder engagements and meetings were undertaken to inform this project.

Adelaide City Deal

In March 2019 the Adelaide City Deal was signed by the Prime Minister of Australia, Premier of South Australia and the Lord Mayor of Adelaide. The $699 million Adelaide City Deal provides $10 million in direct investment from the Federal Government to support smart infrastructure across the City of Adelaide, including an allocation of $4 million for a new state of the art 'Experience Adelaide' Visitor Centre an upgrade to the City Safe CCTV Network and provides a focus on growing the city's innovation economy, supporting population growth in the city, and boosting Adelaide's cultural and tourism sectors.

The Experience Adelaide Visitor Centre will provide immersive experiences to excite visitors and encourage increased visitation, length of stay and spend by consumers. The preferred location is the State Library of South Australia and lease negotiations are currently underway with the Libraries Board of South Australia.

The State Government led redevelopment underway at Lot14 is also a major component of this partnership.

Market Square

Also known as the Central Market Arcade Redevelopment, Market Square has been a key focus of activity as Council works toward ensuring a mixed-use place with expanded and complementary retail and market activities for the adjoining Adelaide Central Market.

A multi-stage expression of interest process led to a Heads of Agreement being reached with ICD Property in early 2019–20. Launch of the project and signing of the Project Delivery Agreement between the City of Adelaide and ICD Property took place in December 2019. The $400 million redevelopment will secure the long-term future of the market district and Adelaide Central Market and development started in mid-2022.

88 O'Connell

Since taking ownership of the former Le Cornu site at 88 O'Connell Street, Council has undertaken extensive community consultation and stakeholder engagement around the future of the site. In December 2020, Council selected Commercial & General to undertake the $250 million development as a catalyst to revitalise the O'Connell Street precinct which will deliver a mix of residential, retail and commercial uses, new public open space, and publicly accessible car parking. During the period of ownership, prior to development being initiated, a variety of activations and events were held on-site to further revitalise the area and O'Connell mainstreet.

Mainstreets

With a focus on Hindley Street, Hutt Street, Melbourne Street and O'Connell Street, Council delivered curated programs and activities that supported local businesses and provided opportunities for the community and city users to connect. The Mainstreets Revitalisation and Improvement Grants scheme supported improved street amenity, pedestrian permeability and drove visitation to businesses, ensuring the city's identified mainstreets are a must-visit destination for residents, workers and visitors. As part of Mainstreet revitalisation projects, Council has worked with the State Government on infrastructure improvements in Hutt Street (Hutt Street Gateway under development) and Melbourne Street while various design works will be undertaken for other Mainstreets.

Carbon Neutral Adelaide

Implementation of the Carbon Neutral Council Roadmap 2019–2025 has progressed through ten key projects to reduce our emissions and as a result, the City of Adelaide became the first South Australian local government certified as a Carbon Neutral Organisation under the Australian Government's Climate Active program. In February 2020, Council signed a landmark electricity contract with Flow Power for the City of Adelaide operations to be met by renewable electricity from 1 July 2020. This 100% renewable power purchase agreement was a first for a South Australian council. The switch to 100% renewable electricity is estimated to have reduced emissions by 50%, reduced the city's electricity costs by around 20% and will support South Australia's energy transition and foster the growth of new renewable energy generation and jobs growth in our State.

Gawler Place redevelopment

As one of the busiest streets in Adelaide with around 25,000 people moving between Grenfell Street and North Terrace every day, Gawler Place is a key link to Rundle Mall and a destination where people shop, visit and spend time. In 2018–19 Council approved an upgrade design for Gawler Place between North Terrace and Grenfell Street and the works were completed in December 2019.

The upgraded space includes wider footpaths to create a shared-use environment for pedestrians and vehicles. Other improvements include lighting, an innovative shade structure, integrated public art and new outdoor dining areas.

Ten Gigabit Adelaide

The City of Adelaide partnered with TPG Telecom as the Official Network Provider to implement the first and most visible element of Ten Gigabit Adelaide – the delivery and installation of a fibre optic network across the City of Adelaide, 10Gbps data transfer capability and a range of high-performance services for the business community. Being the first city in Australia to offer a city-wide network of this kind, Ten Gigabit Adelaide provides key infrastructure, supporting innovation, attracting investment and future-proofing Adelaide in the digital age.

City Plan

Preparation of a City Plan commenced during 2022 to facilitate and guide future growth and development within the City of Adelaide. The City Plan is an opportunity for an integrated and collaborative plan that addresses the unique characteristics of Adelaide and facilitates Council's vision to become the most liveable city in the world.



Civic Recognition

125th Anniversary of Women's Suffrage

To celebrate the 125th Anniversary of Women's Suffrage in South Australia, the City of Adelaide launched an Honour Roll in December 2019, to recognise women who have achieved significant firsts, delivered extraordinary outcomes, and who have helped shape our city. Council endorsed the Women Leaders in Chamber initiative and unveiled the first two portraits of extraordinary women – former Lord Mayor Wendy Chapman AM and Dame Roma Flinders Mitchell, AC, DBE, CVO, QC.

Civic and Community Events

Over 180 Civic events were hosted at the Adelaide Town Hall, recognising a range of achievements, projects and milestones. The Lord Mayor participated in over 5,000 meetings, 1,200 external events and delivered 540 speeches.

International Promoters Program

The City of Adelaide International Promoters Program was launched in January 2020 to build and foster links between Adelaide's business community, Sister Cities and key international markets through the creation of a network of Adelaide residents with connections to help us advocate for Adelaide as a great place to live, study, invest and visit.

International Relations

Numerous diplomatic visits were hosted demonstrating Adelaide as a location of choice for international collaboration, which included furthering Council's international Sister City and Friendly City Connections. Highlights during this Council term included celebrations with Qingdao (5 years), Himeji (40 years), Penang (45 years) and Christchurch (50 years).

International outbound connections were undertaken including a two-week staff exchange with Edinburgh in Scotland and the Lord Mayor visiting our Siter City, Christchurch, New Zealand.

Other international activity included:

- Hosting high school students and delegations from numerous countries at the Town Hall
- Support to Ukraine through diplomatic meetings and community support
- Support of the 70th Anniversary of the Founding of the People's Republic of China Dinner hosted by the South Australia Chinese Community Culture
- Support of the visit of over 500 people from the Perfect China company
- Support of the World Fringe Congress hosted by Adelaide Fringe to commemorate their 60th anniversary
- Participating in a teleconference hosted by the Department of Foreign Affairs and Trade with local diplomatic representatives and Honorary Consuls to outline the measures taken by City of Adelaide to assist businesses overcome challenges associated with COVID-19.



Thriving Communities

Council will create a city that is welcoming, inclusive and accessible to all

---

Key highlights since 2018:

Adelaide Town Hall hosted over **1200 events**

Over **2 million attendees** at City of Adelaide culture, live music and lifelong learning programs and events and almost **1.5 million visits to our Libraries**

$1 million distributed in **arts and cultural grants supporting over 200 projects**

Over $2 million in **community development and recreation and sports grants** provided

Over **500,000** trips on the **Frome Street Bikeway**

Kaurna Kardla Parranthi / Cultural Burn

On 14 May 2021, the Kaurna community and the City of Adelaide collaboratively delivered the Kaurna Kardla Parranthi Cultural Burn project in Carriageway Park/Tuthangga (Park 17) in the south Park Lands. This project carries significant cultural importance for the Kaurna community, the traditional owners of the Adelaide region. The Cultural Burn was an historic, occasion. It was the first time Kaurna people were able to publicly practice cultural burning techniques since many of their customs were displaced following European colonisation. It is also the first time a cultural burn has been undertaken in a capital city in Australia.

Quentin Kenihan Inclusive Playspace

In December 2020, the City of Adelaide in partnership with the State Government opened the Quentin Kenihan Inclusive Playspace). This followed a $1 million State Government commitment to the City of Adelaide to build an inclusive playspace to honour the late and much-loved disability advocate Quentin Kenihan. Located in Rymill Park / Murlawirrapurka (Park 14), the inclusive playspace includes a wheelchair trampoline, sound and sensory garden, water play, swings and a carousel. Other features include accessible toilets (including an accredited Changing Places facility), accessible paths, barbecues, shelter and seats and a fully fenced playspace.

City Skate – Gladys Elphick Park/ Narnungga (Park 25)

Launched in September 2022, the new City Skate park has created an inviting, family-friendly community hub, offering a broad range of recreational and social experiences for all skill levels and disciplines. This project was delivered with funding support from both the State and Federal Governments.

Adelaide Town Hall

An upgrade to the Adelaide Town Hall's lighting and staging facilities took place as well as the implementation of new event software that has improved event planning and administrative efficiencies. The Adelaide Town Hall Community Activation Fund was developed and implemented and has increased community utilisation of the venue and overall visitation. The Adelaide Town Hall Community Activation Fund (CAF) continued to provide in-kind support to community groups to host their events at the Adelaide Town Hall.

Events held at the Adelaide Town Hall included live music, community events, fundraisers, school formals, gala dinners, awards nights, festivals, graduations, conferences, receptions and art exhibitions. A new Organ Concert Series program was launched and continues to attract large numbers and the Adelaide Town Hall partnered with Government House to also undertake an Open Day in 2018, in which over 2,000 people were estimated to have attended.

Adelaide Zero Project

The City of Adelaide has been a major partner with the Don Dunstan Foundation and State Government, of the Adelaide Zero Project since its inception. Through the Adelaide Zero Project, the city became the first outside of North America to be certified by Functional Zero pioneers, Community Solutions, for achieving quality data in the By Name List – an initiative that helps inner city homelessness services to know the names and needs of those sleeping rough.

This Strategic Partnership concluded on 31 December 2020. The City of Adelaide continues to be a major partner of the Adelaide Zero Project, now delivered by the Australian Alliance to End Homelessness.

Community Development

Council launched the Adelaide Community Leaders program, the Wellbeing Dashboard, Wellbeing Month and WellFest Adelaide (through AEDA) and also developed a new Disability Access and Inclusion Plan and formed the Wellbeing of Adelaide Youth (WAY) project, both of which include continual work alongside people with disabilities, young people, local stakeholders, universities, businesses, service providers and Government.

Neighbourhood Development Projects have been supported in a variety of locations to enable additional opportunities for our community to connect and share and included events and programs through Youth Week, Mental Health Week and Neighbour Day. Wellbeing and community initiatives focused on safety, nutrition, physical activity and recreation and healthy ageing and accessibility. Through the Volunteer Program, volunteers supported a range of activities in the libraries, community centres, visitor information services and public realm.

Denise Norton Park/Pardipardinyilla (Park 2) East Enhancement

The City of Adelaide delivered a major upgrade to Prospect Road creating a high-quality boulevard linking Prospect Road and O'Connell Street, supported by funding from the State Government. Enhanced landscape treatments of tree plantings, shared-use paths on both sides of the road and pedestrian lighting creates a prominent arrival into the city through the Park Lands. A Community Activity Hub has been created by resurfacing and lighting the existing tennis courts, constructing a fitness loop, and creating a small plaza incorporating seating, shelter and barbecue shaded by the established trees.

Libraries

Over this term of Council our Libraries have continued to be inclusive welcoming and creative spaces and have inspired and connected over 1.5 million visitors in person and over 4.5 million visitors online. A range of initiatives and programs were held to attract connect and spark imagination. These have included the delivery of our ongoing History Hub and Innovation Lab, accessible and youth focused programs, art and reconciliation exhibitions and celebrations and the launch of the new Music Toy Library at our Hutt Street Centre which celebrates Adelaide status as a UNESCO City of Music.

Ngaru mularta/Chalk Sticks – A Welcoming Space for Young People

Launched in 2021 and designed by artist Dave Court this initiative celebrates the importance of young people to the city's culture and increasing their sense of welcome and engagement with the city environment.

The artwork is a series of large cylindrical shapes, transitioning in shape, colour and texture (some metal and others wood) across the grassy space. It provides spaces to sit, lean and hangout and will hold up to climbing and jumping. The metal elements of the artwork were fabricated by Iguana Creative. The Sedi, an environmentally friendly solar powered smart bench (with WiFi capabilities), blends into the space incorporating lighting and phone charging with the surround painted by Dave Court.

Park Lands Recreation

The City of Adelaide commissioned a Sports Courts Needs Analysis to inform future provision of sports courts in the city and Park Lands. A 'Clubs Development Inclusion' study was completed and will inform future strategies for increasing the inclusivity of sporting and recreation offerings in the Park Lands. Council endorsed the relocation of a beach sports facility to Bonython Park/Tulya Wardli (Park 27).

Investigations of options for aquatic facilities were undertaken alongside a detailed feasibility study for an aquatic facility at Denise Norton Park/Pardipardinyilla (Park 2). Council lobbied the State and Federal Governments for funding for this project, with the new State Government in 2022 announcing an intention to fund over $80 million to build a new facility adjacent to the current location.

Reconciliation and Kaurna Recognition

Consolidating Council's long standing commitment to reconciliation with Aboriginal and Torres Strait Islander peoples, Council adopted its tenth Reconciliation Action Plan (RAP) and third Stretch RAP (2021 – 2024).

Co-naming of Parks and key city locations, including a ceremony to officially name Denise Norton Park/Pardipardinyilla (Park 2) was held in April 2019. The new name honours Denise Wangel (nee Norton) who was the first South Australian woman to represent Australia at the Olympic games, achieving great results in swimming. Pardipardinyilla is a Kaurna word which means 'swimming place'.

Transport and Bikeways

The City of Adelaide continues to partner with the State Government to improve mobility and public transport services in the city.

The City of Adelaide partnered with the previous State Government to develop a City Access Strategy, which was funded by the Capital City Committee. The City Access Strategy is a long-term plan that aims to provide a future transport network for all transport modes, to cater for future demand and growth in population. Council is seeking to progress the strategy further through discussions with the Department for Infrastructure and Transport.

The Free City Connector bus continues to provide a service around the city as well as North Adelaide and transports approximately 19,000 passengers per week.

The North-South Bikeway continued to expand along Frome Street and following extensive community consultation Council decided to not proceed with preliminary designs for the East-West bikeway, and has worked with the State Government to utilise the co-funding for other opportunities for cycling infrastructure projects to better integrate with the Park Lands.

A new shared mobility service, dockless electric scooters (e-scooters), was introduced in the city to align with the busy festival season in February 2019. The new micro-mobility transport option continues to be trialled and has seen further expansion to suburban areas where Council has worked with inner-rim Councils to seek further mobility connections.



Strong Economies

Council will champion a robust and diversified economy where innovation and low costs support growth and investment

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Key highlights since 2018:

Over **15,000 permits issued** to support business, activation and city safety

On average, over **200 commercial leases** maintained through City of Adelaide properties

Rundle Mall visitations increased from over 20 million in 18/19 to **24 million** in 19/20

Over **10,000** customers downloaded the **Park Adelaide app**

The **city's GRP** has reached **over $20 billion** and is almost **18% of the State Economy**

Free City Wi-Fi (City Deal)

Planning for smart technology projects including a next generation, ultra-fast public Wi-Fi and upgraded City Safe CCTV Network to be delivered as part of the Australian Government's $10 million direct investment into City of Adelaide Smart City projects commenced during this term.

Delivery of a new, uncontested public Wi-Fi network with an expanded footprint will provide connectivity for small businesses, especially in hospitality and retail, to deliver digital offerings to customers in the city as well as readily accessible connectivity for visitors and international students. It will also improve access to emergency help and critical services for people in crisis and those experiencing homelessness.

StudyAdelaide

The City of Adelaide continued to provide funding to StudyAdelaide to promote Adelaide as Australia's premier study destination. The City of Adelaide has also leveraged its partnership with StudyAdelaide to facilitate increasing investment in student housing and amenities which is an enabler of continuing growth in international student enrolments and complements destination marketing of the city as a preferred investment and study location.

Business Engagement and Support

Council continued to support businesses in the city and attract those considering establishing in the city. This was achieved through a range of events, training workshops, networking programs and business advice. An array of programs and grants were also offered during the COVID-19 pandemic through other initiatives, including the Reignite Program. These approaches were adapted to support businesses through the impacts of COVID-19, including freezing selected fees and charges and the establishment of a Small Business Task Force.

Collaborations with agencies such as the Future Industries Exchange based at Lot Fourteen and the Small Business Commissioner saw Council leverage their expert industry insights and resulted in a strong level of local business engagement. In partnership with Business SA, the City Business Support Package was launched to assist businesses by providing the right professional advice to help business to be better positioned in an increasing globalised and digitally connected marketplace. The City Business Support Package provided all businesses within the City of Adelaide (including North Adelaide) with free access to specialised services and advice offered by Business SA. Further efforts to support Adelaide's entrepreneurial ecosystem have included the sponsorship of 40 Under 40, Top 100 Business Index and partnering to deliver Australian China Business Council (SA) China Business Ready Program which included supporting businesses adapting to the effects of COVID-19.

City Business Awards

Council continued the partnership with Newscorp for the City Awards, run as the #MyAdelaide City awards in 2020. The awards were open to residents, shoppers and traders to nominate and vote for their favourite businesses in Adelaide and North Adelaide – with a new category highlighting businesses that found new ways to connect with customers in light of the COVID-19 pandemic.

Investment Attraction

To strongly position Adelaide as an ideal investment location, the Invest Adelaide website was updated including a new Economic Insights Dashboard. The City of Adelaide's Investment Prospectus, which promotes Adelaide to international and national investors, was updated and promoted globally.

The strategic partnership with Renew Adelaide continued, providing pathways for entrepreneurs and innovative creative industries to utilise vacant commercial properties as city locations for new, start-up businesses.

While changing economic conditions impacted the level of inquiries, both direct and through collaborative relationships with State Government and other agencies, there was ongoing momentum in the pipeline and increased value of investment projects that have either commenced or are the subject of development and building consent. High value construction projects announced included investments in the Purpose-Built Student Accommodation (PBSA) sector, hotels and accommodation and commercial office buildings.

Residential Growth

A City Living Prospectus was developed to promote the benefits of living in the city to attract new residents. Council also continued the 'free rates for five years' initiative to promote moving into new builds in the city. City Living campaigns were rolled out in September/ October 2019 and February/March 2020 as part of a marketing strategy with a long-term vision and objectives focused on building brand awareness of the city as a desirable place to live.

A Residential Housing and Growth Action Plan was developed by City of Adelaide and Adelaide Economic Development Agency (AEDA) to identify projects, investigations and advocacy opportunities to increase residential growth while concurrently increasing the liveability of the city. The Action Plan contains 25 actions that will bring us closer to being the most liveable city in the world with improved housing affordability and well planned, inclusive residential population growth key to our success.

Visitor Attraction

Council opened a new Visitor Information Centre, co-located at Council offices at 25 Pirie Street, after needing to move from James Place due to private developments. This new centre, run through AEDA, has incorporated an expanded range of offerings for visitors to the city and tourists to South Australia, including a partnership with Southern Providore to showcase and allow purchase of produce and artisan products from Adelaide and South Australian businesses. An array of volunteer based programs continued to be run, attracting over 100,000 users each year. Council's main volunteer information services are delivered through Adelaide Greeters, Adelaide Town Hall Tours, Central Market Information Booth, City Guides, Cruise Ship Meet & Greet, Events Visitor Information Service and Mobile Visitor Information Service.

Funding for the Adelaide Convention Bureau (now Business Events Adelaide) continued, supporting the attraction of major conferences to Adelaide, to provide economic benefits through visitation spend to the city and State's economies.

New way-finding signage continued to be installed throughout the city and through AEDA the ADLocal campaign, which provides local guides to the best and brightest hidden gems in Adelaide and a local retail online store, were launched, all providing opportunities for visitors to discover our unique city, while supporting local business.

Smart Parking and UPark Plus

Smart parking technologies, including the Park Adelaide app, were launched. These empower visitors to the city by providing reliable and timely information to support customer decision making by focusing on clear choices and flexible payment options. This on-street parking technology puts people first and positions Adelaide as a leading smart city.

UPark Plus was launched in April 2020 and provides a safe, touch free parking option through a personal access card providing entry to all UParks. Other benefits to customers include the convenience of an online 24/7 self-service account, exclusive parking offers and 'set and forget' direct debit payment option.



Dynamic City Culture

Council will continue to create a beautiful, diverse city that celebrates its natural, cultural and built heritage

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Key highlights since 2018:

Over 2,000 Park Lands and Road **events facilitated**

Over $4 million in funding allocated to almost

500 projects through the Heritage Incentive Scheme

Over $5 million provided in **sponsorship** funding

Approximately **2 million visitations** to the **Aquatic Centre**

Approximate **300,000 rounds of golf** played at the **North Adelaide Golf Course**

New Year's Eve event celebrations attracted between **50-80,000 attendees** each year

Public Art

A new City of Adelaide Public Art Action Plan 2019–22 was approved to enable and cultivate a collection of inspiring and dynamic public art experiences in the city that enlivens public spaces, showcases creativity, creates a sense of place, and builds Adelaide's reputation as a cultural destination.
Highlights for the term included:

- Automated External Defibrillator public art integration
- Rundle Mall public artwork included the installation of 'Pigeon', Salvador Dali's 'Triumphant Elephant', integrated public art into the Gawler Place redevelopment and partnerships with Adelaide Festival to deliver the Giant Doll House and Plastic Bag store exhibitions.
- UNESCO City of Music Mural, the largest in the CBD and the implementation of Music Laneways, which incorporated large scale public art.

Rymill Park / Murlawirrapurka redevelopment

The $6 million Master Plan was co-funded and developed through a collaborative partnership between the State Government and the City of Adelaide. Works are underway to implement the plan.

Whitmore Square/ Iparrityi Master Plan

A master plan for the Square was developed to achieve the vision of a green, welcoming and safe heart of the south-west community. Implementation has been initiated with footpath and road works on the edge of the square and improvements have been made to pedestrian accessibility and safety.

Christmas and New Year Festivities

Council approved a new Christmas Festival Action Plan for 2021–2024 and celebrations in the city continued to be held with strong engagement with local businesses and transforming to best accommodate visitor and business needs in the face of COVID restrictions.

Council provided ongoing marketing, activation of vacant shopfronts, and grants to local precincts to celebrate Christmas and while Victoria Square continued to be a focus with activations of the large Christmas Tree and Markets, festivity activations were also expanded to our mainstreets and into Rundle Mall.

New Year's Eve celebrations continued to attract strong crowds into the city and in response to COVID restrictions, following business and stakeholder consultation, Council launched a new program of celebratory activations spread across the city – including live music and street closures.

Cultural Strategy

Council endorsed a Cultural Strategy to support strategic partnerships with the city's creative cultural sectors to maximise the cultural life of the city, incubate creative industries and deliver diverse and exciting cultural experiences across art forms.

Under the umbrella of this strategy, numerous activities were undertaken and new projects launched, including Strategic Cultural partnerships such as Vaulting Ambitions, Guildhouse revision, Mercury CX hothouse screen industry development, ACE Open City Studio, City Mobilities partnership and the Business of Being Creative program. Other Achievements of note include:

- Delivery of the Live Music Action Plan
- Aboriginal and Torres Strait Islander Professional Development Grants launched
- Expansion of the Arts and Cultural Grants Program
- Lord Mayor's Cultural Think Tanks and Community Forums
- Establishment of an Arts and Culture working group
- Creation of the Dynamic City: Arts and Cultural Dashboard

Events and activations

A range of other key activations were undertaken, including Winter Weekends, Friday Night Live, SALA in the City (Pawsome Art Trail), Street Beats and Eats, 88 O'Connell markets, Twilight Fringe on O'Connell, Gouger Street Feast. The City of Adelaide provided over $5 million in sponsorship funding and facilitated hundreds of medium and major events in the Park Lands and on city roads. Strategic Partnerships with Festivals Adelaide and Australia Day in the City continued, particularly through sponsorship, event facilitation and sharing of knowledge and expert advice.

Council continued to review infrastructure requirements for all event spaces, in alignment with the Adelaide Park Lands Events Management Plan 2016–2020. The provision of additional event infrastructure in the Park Lands included the upgrading of utility infrastructure to facilitate events in Rundle Park/Kadlipina (Park 13) and Rymill Park/Murlawirrapurka (Park 14) and bollards to facilitate street closures of Rundle Street.

East End Unleashed continued to be one of Council's Major events and marketing campaigns, transforming Rundle Street (and laneways) through road closures, permit simplification and engagement with local businesses and property owners. This event brings together restaurants, cafes, wine bars, pubs, retailers and the arts into one communal space for visitors to enjoy during summer. The success of this project saw it expanded through the Reignite Program as 'Adelaide Unleashed' and rolled out throughout Adelaide and North Adelaide.

Heritage

In May 2021, Council adopted the Heritage Strategy and Action Plan 2020–2036 which was developed through extensive consultation with key stakeholders and the community.

The City of Adelaide Heritage Architects continued to provide expert heritage advice on development applications affecting heritage places and areas and the Heritage Incentive Scheme and Heritage Promotions programs ongoing commitment to the City of Adelaide's built heritage continued to demonstrate the importance placed on protecting, preserving and promoting Adelaide's unique heritage and character.

A photographic survey of all heritage places in the City of Adelaide progressed and an online database providing easy access information on heritage places has been developed, providing a useful resource for the community. Further research into the heritage values of the Park Lands and city layout has been undertaken with the potential for the colonial settlement story of Adelaide to be of world heritage value. Council is supporting progressing a joint nomination with the Mount Lofty Ranges for world heritage listing.

Laneways

A range of other laneway redevelopment projects were progressed or initiated during this term, including large scale works in Moonta Street, Chesser Street, Union Street and Gresham Street.

The Moonta Street project was supported by the State Government and featured a lighting installation to increase both day and night activation. Detailed design was undertaken, resulting in a complete upgrade to the street, including upgrading the southern section base, new granite paving, stormwater improvements, lighting and greening.

Building upon the growing laneway and entrepreneurial culture in the city, the Market to Riverbank laneways redevelopment is an investment between the City of Adelaide and Renewal SA. Council continued to develop the laneways that create this network, including developments in Bank Street, Topham Mall, Bentham Street and Pitt Street. The project aims to provide a high-quality, upgraded walking and cycling experience, integrating street trees, upgraded paving, lighting and furniture.

Live Music

Adelaide is an active participant in the global UNESCO Creative City network and throughout this term undertook a range of events, projects and initiatives to support, promote and grow Adelaide's live music scene. Highlights included:

- Hosting the inaugural Asia Pacific Creative Cities Conference in partnership with Adelaide Festival Centre Trust
- City of Music Laneways project to celebrate the unique achievements of SA music identities Sia Furler, Cold Chisel, Paul Kelly, The Angels and No Fixed Address
- Umbrella Music Festival launched, with activations throughout the city
- Friday Night Live incentive scheme supported venues to bring back regular live music programming across the city, with the bulk of the funding delivered directly to musicians.
- Summer Sounds Festival in Bonython Park was held in January 2021 and showcased a safe and socially distanced model for hosting live music events, continuing Adelaide's reputation as a Festival and Live Music City.
- The Adelaide Town Hall was inducted alongside the Adelaide Symphony Orchestra, into the Adelaide Music Collective, South Australian Music Hall of Fame, with a Civic Reception held to celebrate the inductions.



Environmental Leadership

Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges

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Key highlights since 2018:

Over 600 rebates through the **Sustainability Incentive Scheme**

Over 1,000 trees planted (Park Lands, Squares and Roads)

alongside over **300,000 annuals planted** in the Park Lands and Squares

Over 2,500 tonnes (approximately) of material collected from **kerbside green organics**

Over 6,500 tonnes (approximately) of material collected from **kerbside recycling**

Solar PhotoVoltaic (PV) on City of Adelaide buildings

The City of Adelaide Solar Project continued with 844kW of solar PV capacity installed at four sites – Adelaide Aquatic Centre, Topham UPark, Pirie/Flinders UPark and the Adelaide Town Hall. The new systems that were installed in 2019 brought the City of Adelaide's total solar power capacity to over 1.1 megawatts. Together, the installed solar power at these sites is providing approximately 12 per cent of the electricity used by all council buildings combined. This is equivalent to the power used by 333 average homes. This project is saving Council around $300,000 on electricity bills and avoiding around 760 tonnes carbon dioxide each year. This is equivalent to taking 302 petrol cars of the road every year.

Waste and Recycling

In 2019, City of Adelaide commenced the development of a new Resource Recovery Strategy. This involved conducting an extensive review of our current waste service offering and the supporting programs to identify opportunities for sustainable improvement. It also included investigating case studies and other research to help identify exemplary best practices. Activities have included:

- A Compostable and Reusable Coffee Cup Pilot
- Clean Up Australia Day events
- A new waste contractor
- Green Organics pilot in collaboration with Green Industries SA
- Recycling and Reuse Stations provided in partnership with the University of South Australia

Carbon Neutral Adelaide Partners Program

Carbon Neutral Adelaide is a joint partnership with the Government of South Australia and our community to work together to make the City of Adelaide local government area a carbon neutral city. A key initiative is the Carbon Neutral Adelaide Partners Program which is run jointly with the Department for Environment and Water. This broad and active leadership community is innovating, advocating, collaborating and commercialising Adelaide's transition to a low carbon economy. Council continued to recognise our partners, businesses and wider community efforts in helping the city achieve this ambition, through City Switch Green Office Awards and the Carbon Neutral Adelaide awards.

Climate Ready City

The City of Adelaide, on behalf of Resilient East councils, hosted the Feeling Hot, Hot, Hot! heatwave hypothetical event with an expert panel on 6 February 2019 at the Adelaide Town Hall. The aim of the event was to better prepare our community for the challenges posed by extreme weather and heat waves in Adelaide and to provide advice on practical actions that the community can take to manage risks and be climate ready. Resilient East councils and the City of Salisbury also launched an online Heatmapping Tool at the Feeling Hot, Hot, Hot! event, enabling councils and the community to make more informed decisions regarding urban planning, tree planting, and use of materials and surfaces to minimise urban heat and heat islands.

Cool Road Adelaide Project

The City of Adelaide's Urban Heat Mapping data demonstrates that roads are one of the hottest day and night time surfaces in the city. The aim of the Cool Road Adelaide Project was to trial the performance of three heat reflective road seal coats (CoolSeal by GuardTop, JetCool and JetBloc by Fulton Hogan) to investigate if they minimised the urban heat island effect in the city and reduced temperatures in built up streets. These are also road preservation products, used to lengthen the lifespan of a road.

The project was delivered with Climate KIC Australia in partnership with the City of Adelaide and the Department for Environment and Water in Summer 2019/20. The project provides evidence to support the City of Adelaide and other councils to make informed decisions about the application of cool road surface products across South Australia.

Electric Vehicle Charging Stations

The City of Adelaide now provides 45 on-street and off-street electric vehicle charging points in prominent and convenient locations.

Council has also committed to a focus on zero and low emissions fleet vehicle procurement.

Energy Assessment Program for Small Businesses

The Energy Assessment Program for Small Business was launched as a pilot targeting the food services, accommodation and retail sectors. Businesses received a free assessment that identified energy saving opportunities and the resulting cost savings per year.

A total of $109,750 was granted to businesses, supporting an estimated reduction in energy costs of $26,600 per year. This equates to a 62-megawatt hours (MWh) consumption reduction and an emissions reduction of 26 tonnes CO2-e.

Park Lands Foundation

Council has committed to establishing a philanthropic Park Lands Foundation, designed specifically to allow tax-deductible contributions to be made to support the protection and enhancement of our iconic Parklands. Work has been undertaken to explore and understand the best way to structure the Foundation to ensure it meets the requirements for a deductible gift recipient (DGR) and can effectively fulfil its goal of generating and directing additional funds for these much-loved community assets and Council looks forward to its establishment and launch.

Sustainable Event Guidelines

In November 2018, the City of Adelaide published Sustainable Event Guidelines to assist event organisers to apply tangible actions to deliver environmentally sustainable events in the city. These guides support our events to not only undertake initiatives that lessen their impact on the environment and reduce costs, but to also educate the community.

Sustainability Incentive Scheme

The Sustainability Incentive Scheme (SIS) provides financial rebates to the community to support adoption of sustainable technologies and actions that improve environmental performance and support growth in the low carbon economy. SIS won national recognition in November 2021 in the Community Engagement Achievement category of the Cities Power Partnership Climate Awards. The SIS supports the installation of solar and has resulted in the reduction of 4,335 tonnes of carbon dioxide equivalent (CO2-e) per year. Since 2015, the Scheme has leveraged $8.26 for every $1 spent by City of Adelaide and has catalysed over $8.8 million of community investment in a low carbon future.

Water Profile and Smart Water Meters

The installation of Smart Water Meters at eight City of Adelaide sites enabled opportunities to be identified to reduce potable water use, identify leaks and diversify supplies for non-drinking purposes. The City of Adelaide continues to increase the use of recycled water for streetscapes and community facilities such as public toilets

Victoria Park / Pakapakanthi (Park 16) wetlands

In 2022 Council officially opened the $13 million, 3.2 hectare wetland in Victoria Park / Pakapakanthi (Park 16). This was the largest earthmoving exercise and redevelopment in our Park Lands in the past 60 years and a collaborative project as part of the flood mitigation infrastructure works with the Brownhill and Keswick Creeks Stormwater Board.



Enabling Priorities

Council will continue to work innovatively and collaboratively with partners and the community

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Key highlights since 2018

Delivered a **$977,00 surplus** after nine years of an operating deficit

Council services continue to **meet the needs of the community**

with latest survey results showing **73% of city users are satisfied with service delivery**

Engaged community with over **13,000 YourSay Adelaide registrations**

and over **70,000 followers on Facebook**

Leadership in Local Government

As the capital city council, City of Adelaide plays an important leadership and advocacy role in local government. This includes active participation in the Council of Capital City Lord Mayors and the Capital City Committee as well as involvement with a range of initiatives and committees of the Local Government Association of SA. Council also develops, initiates and maintains strong relationships with other councils across SA and continues to seek opportunities for partnerships and collaborations with neighbouring councils and identifying where efficiencies and/or improvements can be gained by working together. Council continues to advocate for legislative and regulatory change that will improve outcomes for our communities and has been working with the new SA government to highlight opportunities for change and improvement to the *City of Adelaide Act 1998 (SA)*.

Adelaide. Designed for Life. Brand Platform

In 2019, the City of Adelaide launched its first place brand, *Adelaide. Designed for Life*. The new brand platform articulates our proud history as a city thoughtfully and purposefully designed from the start, with its people in mind. It reflects our present experiences; and it is a statement of intent for the future of our city and its people. Adelaide. Designed for Life is an enduring philosophy that allows us to have a consistent and compelling expression of who we are, what we do and why it matters. The launch and continual use of this brand identity has included visual identity, messaging and ongoing campaigns that embody the essence of the idea and the authenticity of the position that we are a city *designed for life*.

Commitment to Financial Sustainability

Council has shown an impressive commitment to financial sustainability throughout this term, including a reshaping process that has delivered on a $20 million organisational efficiency target and turning a nine year operating deficit into a $977, 000 surplus. This was achieved while the rate in the dollar was frozen for the ninth consecutive year and fees and charges were frozen to benefit our ratepayers and city users. This was also achieved during a term that saw significant economic impacts from COVID-19. Council has also explored and secured additional revenue streams, including digital advertising, and undertaken reviews and audits to ensure our operations are responsive and efficient. The establishment of Council's Future Fund and Investment Policy means funds are specifically set aside for investments in assets and/or projects that will support our long-term financial sustainability and income generation.

Delivery of Community Services

A project to reshape the organisation and create a new structure allowed the organisation to focus on delivering essential local government services and brilliant experiences as a capital city, post COVID-19 and its impact on our operations.

Further refinement and understanding of our Service delivery continued, resulting in Council being able to better illustrate the costs of our services, activities and projects to our community. This data and cost of service information has meant Council is better informed and supported by stronger community insights, when considering opportunities and future service delivery. Reviewing services to ensure Transparency to cost

Future Fund

Council's Future Fund has been established to quarantine monies received from the net proceeds from the sale of Council assets. It ensures that proceeds are not directed towards operating costs of the Council but are rather re-invested into income generating investments that drive revenues/returns to the Council in addition to rate income or to fund new capital projects of a strategic nature. Any requests to utilise funds from the reserve fund are contingent on a business case clearly demonstrating that the financial return to Council outweighs the annual loan funding costs. The establishment of the Future Fund and Investment Policy will support long term financial planning and financial sustainability.

Permit simplification

The City of Adelaide continually aims to transform the customer experience by reducing red tape and putting all customers at the centre of our service design. In support of this, Council has transformed and significantly improved the permit assessment process and experience for customers seeking approval to undertake activities in the public space by:

- Transforming the fee structure to an equitable, principle-based, approach for all activities within the public space, resulting in a reduction from a complex 42 tier fee structure to eight simple permit fees
- Enhancing customer experience through 100% online and mobile-optimised applications, and the creation of an online Permit Wizard enabling:
  - ✓ a checklist of the permits and approvals required from Council, based on customer needs
  - ✓ an online permit fee calculator to calculate fees ahead of applying
  - ✓ an online application system tailored to provide different journeys which match the customer type, minimising customer effort
- Creating a single point of contact for customers for the duration of their assessment
- Developing a risk matrix to identify higher risk activities for inclusion for proactive inspections to monitor adherence to the permit conditions
- Providing each permit applicant with the opportunity to rate and provide feedback on the service they received, to measure satisfaction and support continuous improvement.

Each complementary aspect has worked towards enabling greater activations in the city and increased levels of customer satisfaction.

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Staff wellbeing and engagement

Council has seen the launch of a new workplace safety strategy, expanding into wellbeing, health and mental health awareness to ensure our staff are safe, healthy and supported in the workplace.

Ongoing learning and development opportunities continue to be prioritised to ensure our staff are innovative and modern leaders and experts in their fields. A new, internal staff platform "Learn and Perform" has seen improvements in both sharing and record learning and development opportunities and professional development conversations.

During the term Council's leadership team achieved gender equality with 50% female and 50% female leaders.

Strategic Property: 211 Pirie St Site

Following an open expression of interest process, Council has sold the 211 Pirie Street site to NEXTDC, an ASX 100-listed Australian technology company. The land sale will enable the construction of a $100 million defence standard data centre, the first of its kind in South Australia, that will create 120 jobs during construction with more than 200 indirect jobs created going forward. The sale has also contributed valuable income to support Council's Future Fund and investments.

Reports from Council Members

Tuesday, 11 October 2022
Council

Strategic Alignment - Enabling Priorities

Program Contact:
Jessica Dillon, Acting Manager Governance

Public

Approving Officer:
Amanda McIlroy - Chief Operating Officer

EXECUTIVE SUMMARY

The purpose of this report is to:

1. Advise Council of Council Member activities and functions that Council Members have attended on behalf of the Lord Mayor.
2. Provide a summary of Council Members' attendance at meetings.

Council Members can table reports on activities undertaken on relevant external Boards and committees where they are representing Council and these reports will be included in the Minutes of the meeting.

RECOMMENDATION

THAT COUNCIL

1. Notes the Council Member activities and functions attended on behalf of the Lord Mayor (Attachment A to Item 14.1 on the Agenda for the meeting of the Council held on 11 October 2022).
2. Notes the summary of Council Members meeting attendance (Attachment B to Item 14.1 on the Agenda for the meeting of the Council held on 11 October 2022).
3. Notes that reports from Council Members tabled at the meeting of the Council held on 11 October 2022 be included in the Minutes of the meeting.

ATTACHMENTS

Attachment A – Council Member activities and functions attended on behalf of the Lord Mayor

Attachment B – Summary of Council Member meeting attendance

- END OF REPORT -

FUNCTIONS ATTENDED ON BEHALF OF THE LORD MAYOR: 6 September - 4 October 2022			
COUNCIL MEMBER	**DATE**	**EVENT TITLE**	**EVENT DETAILS**
NIL - Caretaker			
COUNCIL MEMBER MEETINGS ATTENDED: 6 September - 4 October 2022			
COUNCIL MEMBER	**DATE**	**EVENT TITLE**	**EVENT DETAILS**
Councillor Jessy Khera	21/09/22	Public Art Round Table	Attended as representative
Councillor Simon Hou	27/09/22	Australia Day Council SA Board Meeting	Attended as representative
Councillor Mary Couros	15/09/22	Adelaide Convention Beaurau Finance Committee	Attended as representative
Councillor Mary Couros	27/09/22	Adelaide Convention Beaurau Board Meeting	Attended as representative
Councillor Mary Couros	29/09/22	Adelaide Central Market Authority Board Meeting	Attended as representative

Meeting attendance

	Reconciliation Committee 7 September 2022	Council 13 September 2022	Council Assessment Panel 26 September 2022	CEO Performance Review Committee 27 September 2022	Audit and Risk Committee 30 September 2022	Meetings attended	Meetings held
Lord Mayor Sandy Verschoor	✔	✔		✔	✔	4	4
Councillor Arman Abrahimzadeh (Deputy Lord Mayor)			✔	✔		2	3
Councillor Mary Couros		✔				1	3
Councillor Helen Donovan	✔					1	2
Councillor Simon Hou		✔				1	1
Councillor Alex Hyde		✔				1	1
Councillor Jessy Khera		✔				1	1
Councillor Franz Knoll	✔	✔			✔	3	3
Councillor Phillip Martin		✔				1	1
Councillor Anne Moran		✔				1	1
Councillor Keiran Snape						0	1
# in Attendance	3	8	1	2	2		

Key:

- **Apology**
- **Leave**
- **Not a Member**
- **Proxy Member**

Central Market Arcade Air Rights

Tuesday, 11 October 2022
Council

Council Member
Councillor Martin

Public

Contact Officer:
Tom McCready, Director City Services

QUESTION ON NOTICE

Councillor Martin asked the following Questions without Notice:

'Noting the Advertiser report published on August 21st 2021 and stating that Council had been paid $28 million for the air rights above the redeveloped Central Market Arcade known as Market Square, could the Administration advise if this amount has been added to the Future Fund calculations shown on page 9 of the Council's Long Term Financial Plan under the heading Future Fund and Investment Policy and, if not, why not?'

The Lord Mayor will provide a reply at the meeting, the reply and question will be included in the Minutes of the meeting.

- END OF REPORT –

Protecting Park 27

Tuesday, 11 October 2022
Council

Council Member
Councillor Martin

Public

Contact Officer:
Ilia Houridis, Director City Shaping

MOTION ON NOTICE

Councillor Martin will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council;

Noting the announcement by the State Government that it will develop a new Women's and Children's Hospital on the site of the Police Barracks on Park 27, resolves to request the Lord Mayor to write to each member of the Legislative Council to urge them to reject any future legislation that would lead to any development at that site and any loss of state heritage listed buildings through demolition.'

ADMINISTRATION COMMENT

1. On 27 September 2022, the State Government announced that following a review of possible site locations, the new Women's and Children's Hospital would be constructed on land west of the rail line and the current Police Barracks site in Tulya Wardli / Bonython Park (Park 27).
2. The State Government has established a website with information on the project www.newwch.sa.gov.au.
3. The location is amended from the site announced by the former State Government, which included land next to the Royal Adelaide Hospital and Kate Cocks Park (Park 27).
4. On 16 December 2021, the former Minister for Planning and Local Government adopted the Riverbank Precinct Code Amendment. The Code Amendment has been reviewed by the Environment and Resources and Development Committee of Parliament (who are awaiting a response from the Minister for Planning, the Hon Nick Champion MP).
5. The Police Barracks site was not central to the final Riverbank Precinct Code Amendment:
    - 5.1. State Heritage Places for the Police Barracks site(s) were unchanged
    - 5.2. Site-specific policies about the future of the Police Barracks site(s) were unchanged
    - 5.3. Performance outcomes (PO) 1.3 and 2.6 of the Health Subzone of the City Riverbank Zone seek adaptation and reuse of the Police Barracks and building heights and scale that complements the existing heritage features of the adjoining Police Barracks and Old Adelaide Gaol.
6. The submissions on the Riverbank Precinct Code Amendment made by Council and Kadaltilla / Park Lands Authority raised the following matters:
    - 6.1. Concern relating to the use of Kate Cocks Parks as a carpark
    - 6.2. Sought alternative locations for the new Women's and Children's Hospital that does not include Park Lands
    - 6.3. Sought support to transform Kate Cocks Park to a valuable green space

6.4. Concern about a lack of engagement with City of Adelaide and Kaurna Peoples

6.5. Sought a Masterplan for the Riverbank Precinct

6.6. Suggested the additional built form that the Code Amendment would allow, would be of such a scale that is at odds with the spirit and provisions of both the statutory principles in the Adelaide Park Lands Act and the Adelaide Park Lands Management Strategy.

7. The State Government is exploring the Police Barracks site through the development of a Master Plan. It is understood that no official Development Application has been lodged with the State Planning Assessment Commission.

8. The State Government has indicated it is not pursuing the regular process of development approval through the planning system, rather it is considering special purpose legislation which is predicted to include an array of enabling amendments to legislation including:

8.1. Heritage Places Act 1993

8.2. Planning, Development and Infrastructure Act 2016

8.3. Adelaide Park Lands Act 2005

8.4. Commonwealth Environment Protection and Biodiversity Conservation Act 1990.

9. Administration has progressed a request to the Department of Health to provide a brief to Council and Kadaltilla on the development of the new Women's and Children's Hospital.

10. Should the Motion on Notice be supported by Council, Administration will support the Lord Mayor to write to each member of the Legislative Council to urge them to reject any future legislation that would lead to any development at the Police Barracks site and any loss of state heritage listed buildings through demolition, congruent with the position taken during the Riverbank Precinct Code Amendment.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not as a result of this report
External consultant advice	Not as a result of this report
Legal advice / litigation (eg contract breach)	Not as a result of this report
Impacts on existing projects	Not as a result of this report
Budget reallocation	Not as a result of this report
Capital investment	Not as a result of this report
Staff time in preparing the workshop / report requested in the motion	Not as a result of this report
Other	Not as a result of this report
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 5.5 hours.

- END OF REPORT -

Supporting the Iranian Community

Tuesday, 11 October 2022
Council

Council Member
Deputy Lord Mayor, Councillor Abrahimzadeh

Public

Contact Officer:
Clare Mockler, Chief Executive Officer

MOTION ON NOTICE

Deputy Lord Mayor, Councillor Abrahimzadeh will move a motion and seek a seconder for the matter shown below to facilitate consideration by the Council:

'That Council:

1. Notes the concerns from the South Australian Iranian community on the current atrocities taking place by the Iranian government against the people of Iran, particularly Iranian women.
2. States its firm support for the Iranian community in Adelaide.
3. Requests the Lord Mayor writes to relevant State and Federal Government Ministers responsible for International Relations, Trade and Immigration highlighting the points above.'

ADMINISTRATION COMMENT

1. Should the motion be carried, the Lord Mayor will write to Minister for Foreign Affairs, Senator the Hon Penny Wong, Senator the Hon Don Farrell, Minister for Trade and Tourism, and the Hon Andrew Giles MP, Minister for Immigration, Citizenship and Multicultural Affairs, as well as State Ministers the Hon Zoe Bettison MP, Minister for Tourism and Multicultural Affairs and the Hon Nick Champion MP, Minister for Trade and Investment, noting the concerns and support highlighted in the Motion.

Should the motion be carried, the following implications of this motion should be considered. Note any costs provided are estimates only – no quotes or prices have been obtained:	
Public consultation	Not Applicable
External consultant advice	Not Applicable
Legal advice / litigation (eg contract breach)	Not Applicable
Impacts on existing projects	Not Applicable
Budget reallocation	Not Applicable
Capital investment	Not Applicable
Staff time in preparing the workshop / report requested in the motion	Not Applicable

Other	Not Applicable
Staff time in receiving and preparing this administration comment	To prepare this administration comment in response to the motion on notice took approximately 4 hours.

- END OF REPORT –