

2024/25

Business Plan & Budget

Our Adelaide. Bold. Aspirational. Innovative.



October to December 2024
Quarter 2 Update

Kurna Acknowledgement




City of Adelaide tampendi, ngadlu Kurna yertangga banbabanbalyarnedi (inbarendi). Kurna meyunna yaitya mattanya Womma Tandanyako. Parnako yailtya, panuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.




Legend

Throughout this document, these icons represent:

Status

-  that the project timeline, delivery and budget are on track (based on latest adopted schedule and budget)
-  that the project has risks that are being managed and may exceed estimated time and adopted budget
-  that the project is no longer on track or within adopted budget / delivered outside of schedule and budget

Budget

-  that there is no change from the most recent adopted budget to the proposed budget
-  that there is an increase from the most recent adopted budget to the proposed budget
-  that there is a decrease from the most recent adopted budget to the proposed budget

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CEO Message

Delivering the 2024/25 Business Plan and Budget



The 2024/25 Business Plan and Budget drives delivery of the first year of the City of Adelaide Strategic Plan 2024-2028. This report highlights our progress for Quarter 2 against the objectives of the Business Plan and Budget and the corresponding aspirations of our Strategic Plan.

At the end of Quarter 2, all eight Key Objectives of the 2024/25 Business Plan and Budget had commenced and are on track for delivery by the end of the financial year.

The 2024/25 Capital Program is continuing with strong progress being made across both New and Significant Upgrades, and Renewals. During the quarter, eight New and Significant Upgrade projects achieved practical completion, including Light Square electrical upgrades, Christmas 2024 – King William Street light pole motifs, Light Square infrastructure upgrade, motion sensor installations, and greening projects.

During the quarter, 15 renewal projects achieved practical completion, including Rundle Mall bollards renewal, Gawler UPark Facade coating treatment and various road and footpaths renewals. Several projects commenced during Quarter 2 including urban element renewals, bud lighting renewals, and various traffic signal and road renewal projects.

At the end of Quarter 2 the Strategic Project program was 55% committed or spent, with a focus on projects that support the delivery of the City of Adelaide Strategic Plan 2024-2028 and other endorsed strategies. New initiatives include the Adaptive Reuse City Housing Scheme, and Heritage Incentive Scheme – State Heritage Buildings, both 100% funded through State Government grants.

Financial planning and management over Quarter 2 has seen delivery of an operating result in line with the budget. The forecast operating surplus of \$9.367m will ensure that we remain in a strong position to support our priority to deliver the 2024/25 Business Plan and Budget within the parameters adopted by Council, the Long-Term Financial Plan, and associated Asset Management Plans.

Staff consultation on the Organisational Structure Review was progressed during the quarter with positive response to the proposed new portfolio structure. Recruitment for new and vacant roles commenced in late November 2024 with some appointments to be announced in January 2025.

I encourage you to read through and review this progress report on Quarter 2 achievements towards the delivery of the City of Adelaide's 2024/25 Business Plan and Budget and the priorities of our Strategic Plan 2024-2028.

Michael Sedgman
Chief Executive Officer

Executive Summary

This report presents the second quarter performance and delivery status of Council's commitments against the 2024/25 Business Plan and Budget (BP&B) (October to December 2024). Included are recommendations for business plan and budget changes, an overview of Portfolio and Project achievements, as well as the performance of Council subsidiaries.

The *year-to-date operating position* as at 31 December 2024 is an operating surplus of \$11.729m, which is \$3.876m higher than the YTD budget of \$7.852m, for this period.

The *projected year end operating position* is an operating surplus of \$9.367m which remains consistent with the Quarter 1 adopted budget.

Total estimated operating revenue is forecast to be \$237.913m which is \$2.205m higher than the Quarter 1 adopted budget of \$235.708m. This is mainly due to the recognition of additional external grant funding of \$1.511m, commercial parking revenue of \$0.685m, and bank interest of \$0.549m. *Rates revenue* has reduced by \$0.549m due to objections and a higher level of discretionary rebates provided through the 10% rates cap.

Total estimated operating expenditure (including depreciation) is forecast to be \$228.546m which is \$2.205m higher than the Quarter 1 adopted budget of \$226.341m. This is due to an increase in Strategic Project funding of \$0.803m, additional aquatic centre operating expenditure of \$0.365m, increase in insurance premiums \$0.233m, outsourcing of the property valuation function \$0.220m, expenditure associated with an increase in commercial parking \$0.195m, tree management inspections and framework \$0.187m, and costs associated with the new organisation structure from 6 January \$0.183m.

Operating Position (Financial Performance)

\$000's	YTD Actual	YTD Budget	Variance	Full Year Budget	Proposed Q2	Variance
Total Revenue	119,775	117,851	1,923	235,708	237,913	2,205
Total Expenses	108,046	109,999	1,953	226,341	228,546	(2,205)
Operating Surplus / Deficit	11,729	7,852	3,876	9,367	9,367	0

The *year-to-date Capital Expenditure* as at 31 December 2024 is \$37.529m, which is \$9.747m lower than the YTD budget of \$47.275m, for this period.

The *Capital Program* is proposed to decrease by \$1.869m from \$122.912m to \$121.043m. New and upgrade projects decreased by \$2.143m and the variances can be viewed on pages 39-41. The *Renewal Program* has increased by \$0.274m. Variances can be viewed on page 43.

Capital Program

	YTD Actual	YTD Budget	Variance	Full Year Budget	Proposed Q2	Variance
New and Upgrades Projects	17,553	25,184	7,630	66,890	64,747	2,143
Renewal / Replacement of Assets	19,975	22,091	2,116	56,022	56,296	(274)
Total Expenditure	37,529	47,275	9,747	122,912	121,043	1,869

Council’s forecasted borrowings as of 30 June 2025 is reduced by \$3.360m from \$23.733m to \$20.373m as set out in the table below:

Borrowings Reconciliation	Q1 Budget	Proposed Q2	Movement
Opening Cash/(borrowings)	1,635	1,635	0
Operating Surplus	9,367	9,367	0
Net outlays on Renewal of Assets	(3,654)	(3,583)	(71)
Net outlays on New and Upgraded Assets	(43,811)	(40,474)	(3,337)
Receipt of Long-term lease extension payment	16,400	16,400	0
Movement in Net Payables and Receivables	(3,670)	(3,718)	48
Forecast Borrowings as at 30 June 2025	(23,733)	(20,373)	(3,360)

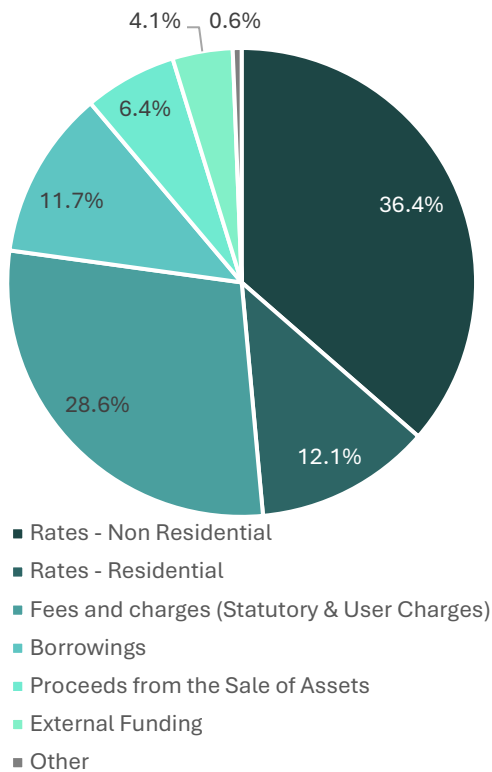
As at 31 December 2024, 84% of Strategic Projects and 66% of Capital Projects (excluding renewals) were on track (time and budget).

36% of the renewal budget for the financial year has been expended, with 15 renewal projects completed in the quarter.

Business Plan and Budget Funding Overview

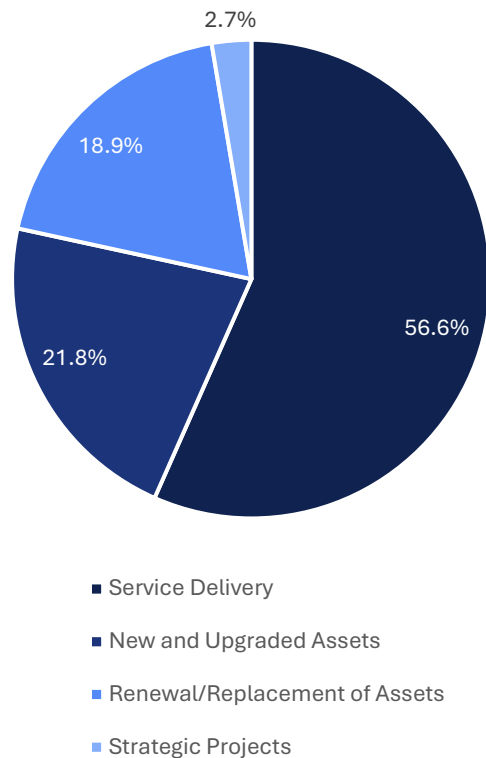
Where our funds come from

	Budget (\$m)	
Rates - Non Residential	\$ 108.270	36.4%
Rates - Residential	\$ 36.090	12.1%
Fees and charges (Statutory & User Charges)	\$ 85.164	28.6%
Borrowings	\$ 34.690	11.7%
Proceeds from the Sale of Assets	\$ 19.000	6.4%
External Funding	\$ 12.341	4.1%
Other	\$ 1.822	0.6%
TOTAL	\$ 297.376	



How our funds are spent

	Budget (\$m)	
Service Delivery	\$ 168.405	56.6%
New and Upgraded Assets	\$ 64.747	21.8%
Renewal/Replacement of Assets	\$ 56.296	18.9%
Strategic Projects	\$ 7.928	2.7%
TOTAL	\$ 297.376	



Spotlight on Strategic Plan Key Projects

Our Community

Vibrant, connected and inclusive

Progress on **Our Community** Annual Priorities:

Implement the Housing Strategy, actively seek partnership opportunities with private, public and community developers to increase supply of affordable housing.

Concept design has commenced for the Flinders Street housing project which aspires to deliver 40% affordable housing. Cost planning is underway to undertake project feasibility.

Renewal SA has released a national call for development partners for Tapangka (former Franklin St Bus Station site), which closes 30 January 2025. Outcomes of the State Government’s consultation are still pending.

Establish a new Stretch Reconciliation Action Plan, a Disability, Access and Inclusion Plan and a Cultural Policy.

Council approved the draft City of Adelaide Cultural Policy Discussion Paper on 8 October 2024, for public consultation between 4 November 2024 and 31 January 2025. Over 800 community members and industry stakeholders have provided feedback to strengthen, clarify or expand on the Themes and Priorities shared in the discussion paper.

The City of Adelaide’s Reconciliation Committee approved the Stretch Reconciliation Action Plan 2024-2027 on 4 December 2024, and Council approved it on 10 December 2024.



Christmas 2024 – King William Street Light Poles

24/25 Budget \$0.188m **Status** Complete
Purchase and installation of new light pole decorations for Christmas 2024 at King William Street, Pulteney Street and Victoria Square with engineering investigations and electrical upgrades being undertaken where required. Lights were installed starting 18 November 2024 and were all completed by Christmas.



Disability Access and Inclusion Plan 2024-2028

24/25 Budget \$0.215m **Status** On Track
Business Accessibility Support Program was endorsed by the Access and Inclusion Panel on 27 November 2024, with 10 applications received by the end of December 2024. This program has been developed to improve the accessibility and inclusivity of city businesses.



City Activation

24/25 Budget \$0.502m **Status** On Track
SWING in Victoria Square/Tartanyangga was held from 10 – 24 October and saw almost 5,000 participants across this time. The SWING experience supported the Spring into Wellbeing campaign and World Health Month.



Adelaide’s New Year’s Eve

24/25 Budget \$0.568m **Status** On Track
New Years Eve 2024 on the Riverbank saw over 80,000 people ringing in the New Year with two fireworks displays and live music during the night from local South Australian bands. *Photo: Cath Leo.*

Our Environment

Resilient, protected and sustainable

Progress on **Our Environment** Annual Priorities:

Deliver the Sustainability Incentive Scheme, supporting our partners and community to implement changes to enable a reduction in community carbon emissions.

In Quarter 2, 41 incentives were approved with an estimated saving of over 3,593 tonnes of emissions over the lifespan of the products and services provided. The incentives included 19 for active travel, 11 for smart and green energy initiatives, 4 climate-ready incentives 5 resource recovery incentives, 1 green incentive and 1 measure and learn incentive.

Partner with the State Government to undertake a Master Plan for Helen Mayo Park, improving community access.

The State Government and the City of Adelaide are continuing to work on finalising funding arrangements to enable Helen Mayo Park master planning to commence.



Light Square / Wauwi – Master Plan (detailed design)

24/25 Budget \$0.250m **Status** On Track

Community consultation closed on 14 October 2024, with over 200 community responses to two concept designs.

Underground services brief completed in November 2024.



Botanic Creek Rehabilitation (Community Planting)

24/25 Budget \$0.072m **Status** On Track

A workshop with City of Adelaide, Green Pakapakanthi and South East City Residents Association (SECRA) was held on 6 December 2024 to discuss the upcoming planting season to occur in April/May 2025.



Public Realm Greening Program

24/25 Budget \$5.844m **Status** At Risk

Community consultation was undertaken for additional trees to be planted on South Terrace, King William and Mills Terrace. The community was receptive to the proposed tree planting. 24 new street trees are anticipated in these three locations.



Feasibility Studies – Waste & Recycling Collection

24/25 Budget \$0.100m **Status** On Track

Identification of future collection scenarios and development of a robust business model for the City of Adelaide kerbside and skip bin waste and recycling services to residents and businesses is well underway. Review of data and contracts occurred during Quarter 2.

Our Economy

Growing, innovative and responsive

Progress on **Our Economy** Annual Priorities:

Deliver an investment attraction program as per the AEDA Business Plan

AEDA engaged with 54 businesses (YTD) on relocation and investment opportunities that have the potential of an additional 1,717 jobs in the Adelaide Central Business District.



Central Market Arcade Redevelopment

24/25 Budget \$15.918m **Status** On Track

The project has now fully transitioned into the construction phase with four tower cranes established and up to 140 workers on site.

Progress on site has included suspended slab construction, precast panel installations and commencement of scaffolding for level two flooring .



Commercial Events and Festivals Sponsorship

24/25 Budget \$0.300m **Status** On Track

The Commercial Events and Festivals Sponsorship Program 2025 opened on 27 November 2024 and closed on 24 December 2024. 17 applications were received in the small to medium category and eight applications were received in the medium to large category. The AEDA Board will consider the applications in February 2025.



Rundle Mall Live Music Program

24/25 Budget \$0.100m **Status** On Track

Between Friday 11 October and Sunday 22 December over 51 musical performances were curated as part of the Rundle Mall City Sessions. Sessions included Lunchtime Live in October, The Fast Lane during the VAILO Adelaide 500 and Black Friday Beats in November, and Keys to the City and Sounds of the Season in December 2024.



Tourism and Business Attraction

24/25 Budget \$0.133m **Status** On Track

Initial scanning and industry engagement completed. Stages 2-3 of identifying and prioritising opportunities are underway and are anticipated to be completed by April 2025 with a report to the AEDA board in early May 2025.

Our Places

Interesting, purposeful and safe

Progress on **Our Places** Annual Priorities:

Deliver the Adaptive Reuse City Housing Initiative (ARCHI), identifying building stock suitable for adaptive reuse.

The ARCHI Incentives Scheme received 8 formal queries, and 3 funding agreements were formalised in Quarter 2. These agreements support the delivery of 7 dwellings (9 beds). One adaptive reuse project reached practical completion, delivering 4 studio apartments and 4 beds. There are 5 adaptive reuse projects in the ARCHI Incentive Scheme pipeline and 4 ‘change of use to residential’ applications lodged on the Development Assessment Portal this quarter proposing 3 dwellings (7 beds).

Commence construction of the Hindley Street Revitalisation project and progress design for Gouger Street, O’Connell Street and Hutt Street Revitalisation projects.

The Hindley Street Project progressed detailed design to 70%. Detailed design for Gouger Street is anticipated to start in January 2025. Concept design for O’Connell Street was endorsed and detailed design has commenced. At a Council meeting on 26 November, the next phase of the Hutt Street Revitalisation projects was approved.



Hutt Street Entry Statement

24/25 Budget \$1.355m **Status** On Track

Final artwork installation achieved practical completion on 4 November 2024. Minor defects were rectified in November with Historic Hutt Street Trail signage the only element of the project outstanding.



Public Art

24/25 Budget \$0.7m **Status** On Track

Mock-up sculpture celebrating Barry Humphries presented to IPW Committee 19 November 2024, and on 26 November 2024, Council approved the City of Adelaide to oversee the sculpture commission near Her Majesty’s Theatre.

*Mock-up of sculpture as presented to IPW Committee 19 November 2024



Main Street Revitalisation – Hutt Street (detailed design)

24/25 Budget \$1.295m **Status** On Track

On 26 November 2024, Council approved five concept options for public consultation. Site investigations are progressing to include updated topographical and engineering survey, stormwater analysis and pavement condition assessment to inform the renewal scope and detailed design.



Transport Strategy

24/25 Budget \$0.276m **Status** On Track

A suite of eight discussion papers, with summary papers, were completed and used for Stage 2 community engagement. Engagement ran between 4 November and 2 December 2024 with over 450 submissions received. During this time, the State Government held community engagement of the State Transport Strategy which closed on 16 December 2024.

Progress on **Our Corporation** Annual Priorities:

Deliver the 2024/25 Business Plan & Budget (BP&B) within Council adopted parameters and within the parameters of the Long Term Financial Plan, and associated Asset Management Plans.

Delivery of the 2024/25 BP&B within the adopted parameters is on track. Forecast operating position of \$9.367m. Asset Renewals \$56.296m. New and Upgraded Assets \$64.747m.



OUR CORPORATION

Graduate Program

24/25 Budget \$0.841m **Status** On Track

Interviews for the 2025 Graduate intake occurred in November 2024 for role commencement in February 2025. Five positions were available in the areas of Compliance and Enforcement, People Experience, Community Lifestyle, Development Compliance, and Finance.

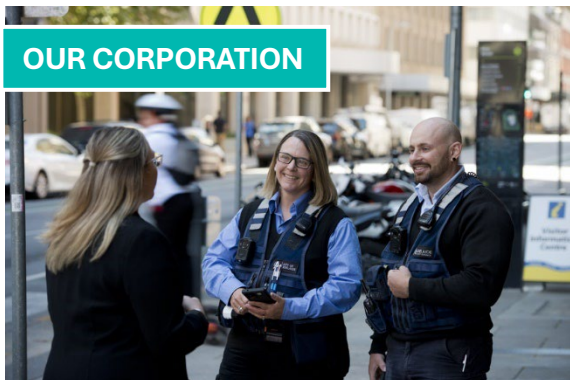


OUR CORPORATION

ESCOSA Review

24/25 Budget \$0.040m **Status** On Track

Additional information requested by the designated authority (ESCOSA) has been provided. The final report likely to be published towards the end of February 2025.

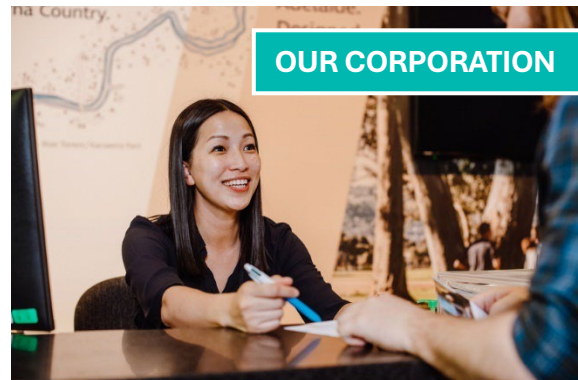


OUR CORPORATION

On Street Parking Compliance Technology and Customer Analytics Reform

24/25 Budget \$0.148m **Status** On Track

Scope of analytics and actions resulting from insights continue to broaden, including optimising the monitoring of on-street parking and the assessment of community safety request trends via location.



OUR CORPORATION

Contact Centre Software Replacement

24/25 Budget \$0.450m **Status** On Track

The Contact Centre Software Replacement project officially kicked off on 16 December 2024, with two workshops held during the week ending 20 December 2024.

Our Programs and Projects

Our Organisation

The City of Adelaide will deliver the 2024/25 Business Plan and Budget through our Organisational Structure, including our Portfolios, Offices and Subsidiaries.

City Shaping	<ul style="list-style-type: none">• Director City Shaping• City Culture• Park Lands, Policy and Sustainability• Regulatory Services
City Services	<ul style="list-style-type: none">• Director City Services• City Operations• Infrastructure• Strategic Property and Commercial
City Community*	<ul style="list-style-type: none">• Director City Community
Corporate Services	<ul style="list-style-type: none">• Chief Operating Officer• Customer and Marketing• Finance and Procurement• Governance• Information Management• People• Strategy, Insights and Performance
Subsidiaries	<ul style="list-style-type: none">• Adelaide Central Market Authority (ACMA)• Adelaide Economic Development Agency (AEDA)• Kadaltilla / Adelaide Park Lands Authority (Kadaltilla)
Offices	<ul style="list-style-type: none">• Office of the Chief Executive Officer• Office of the Lord Mayor

*Effective 6 January 2025

Operational Summary

	Q1 Budget		Proposed Q2		
	\$'000	Income	Expenditure	Income	Expenditure
City Shaping					
Director City Shaping			(697)		(697)
City Culture		6,242	(19,578)	6,298	(20,316)
Park Lands, Policy and Sustainability		82	(7,451)	79	(7,436)
Regulatory Services		16,712	(10,377)	16,712	(10,376)
Strategic Projects		408	(2,328)	908	(2,913)
City Services					
Director City Services			(699)		(699)
City Operations		2,720	(44,154)	2,720	(44,336)
Infrastructure			(47,568)	488	(47,554)
Strategic Property and Commercial		56,556	(32,995)	57,240	(33,108)
Strategic Projects			(3,469)	966	(3,487)
City Community					
Director Community					(334)
Corporate Services (including Subsidiaries)					
Chief Operating Officer			(1,014)		(1,014)
Customer and Marketing		2	(6,712)	2	(6,714)
Finance and Procurement		138	(4,600)	138	(4,821)
Governance			(4,301)		(4,519)
Information Management		31	(13,994)	31	(14,001)
People			(4,658)		(4,660)
Strategy, Insights and Performance			(1,617)		(1,537)
Corporate Activities*		142,729	3,266	142,243	3,264
Adelaide Central Market Authority		5,343	(6,081)	5,343	(5,880)
Adelaide Economic Development Agency		4,417	(12,561)	4,417	(12,455)
Kadaltilla / Adelaide Park Lands Authority		328	(328)	328	(328)
Strategic Projects			(1,328)		(1,528)
Offices					
Office of the CEO			(1,457)		(1,457)
Office of the Lord Mayor			(1,640)		(1,640)
Total		235,708	(226,341)	237,913	(228,546)
Operating Surplus/(Deficit)			9,367		9,367

* Includes Rates Revenue, Corporation grants (e.g. Financial Assistance Grants), vacancy management target, and capital overhead.

City Shaping Portfolio

The City Shaping Portfolio leverages and celebrates our role as a Capital City Council and delivers the services that lead, shape and enable a creative, dynamic, resilient and diverse city both now and into the future.

Programs:

- City Culture
- Park Lands, Policy and Sustainability
- Regulatory Services

Key Focus areas:

- City activation, initiatives, grants and sponsorship
- Adelaide Park Lands greening, management and improvements
- Developing the City Plan
- Partnerships that support creative and resilient communities
- Kaurna heritage and voice and cultural mapping of the Adelaide Park Lands
- Heritage promotion and protection

Planning & Budget Updates

The State Government has made a contribution of \$0.250m for the Adaptive Reuse City Housing Initiative (ARCHI) Incentives Scheme. This is a dedicated grant program supporting delivery of residential adaptive reuse project in the City of Adelaide.

Operating Budget Changes

Recognition Welcome Home event for Olympic athletes \$.022m (funded through a contribution from the State Government).

Increase in New Year's Eve funding \$0.132m.

Increase in City Library rental outgoings \$0.090m.

Recognition of Annual Kaurna Cultural Burn in Carriageway Park/Tuthangga (Park 17) \$0.055m.

Reallocation of Park Lands and Sustainability vacancy management \$0.070m to partially fund the Dry Areas Evaluation project.

Transfer of Kaurna Ranger from City Operations \$0.071m.

Change in accounting treatment for Park Lands property income budget \$0.300m to recognise finance lease arrangement.

Recognition of Aquatic Centre income \$0.064m and operational expenditure \$0.365m to reflect centre closure on 1 August 2024 (original budget assumed 7 July 2024 closure).

Strategic Project Budget Changes

Recognition of the ARCHI Incentives Scheme \$0.250m (100% grant funded by State Government).

Recognition of the Heritage Incentives Scheme \$0.250m (100% grant funded by State Government).

Funding for Dry Areas Evaluation project \$0.115m.

Reduction in funding for Homelessness Strategy Implementation \$0.010m, Reconciliation Action Plan 2024-2027 Implementation \$0.010m, and Disability Access and Inclusion Plan Implementation \$0.010m to partially fund the Dry Areas Evaluation Project.

Portfolio Quarterly Highlights

City Culture

Key activities delivered this quarter included the 2024 Spring into Wellbeing campaign, which saw a variety of wellbeing events and initiatives delivered across the city such as Tai Chi, Cycling without Age and a Park Lands discovery tour for international students. Council formally adopted the Adelaide Park Lands Community Buildings (Sport and Recreation) Policy, providing a framework for the redevelopment of buildings in the Park Lands. Other highlights included Council's New Year's Eve event in Elder Park where around 40,000 community members attended. The 'Adelaide: Your Guide to Your City of Music' was launched at the Live Music Forum hosted by the Lord Mayor on 4 November.

Park Lands Policy & Sustainability

The Integrated Climate Strategy and City Plan received commendations at the Planning Institute of Australia, SA Division, Planning Awards in December 2024.

The City of Adelaide won the Minister's Award for Excellence in Public Health for Project Night Light, a pilot program that prioritises women's safety and aims to enhance Adelaide's status as a safer city for all to enjoy.

The City of Adelaide's proposed changes to the State Government's Planning and Design Code, to revise the 14 existing Historic Area Statements and nominate Representative Buildings was consulted on from 28 October to 9 December 2024. The consultation findings will be presented to the Council in Quarter 3.

The City of Adelaide entered a contract for the delivery of an Electric Vehicle (EV) Charging Station Network in accordance with the Council's EV Charging Network Roadmap and the Integrated Climate Strategy.

50 microclimate sensors were installed across the city to establish baseline conditions and accurately plot urban heat island effect.

Council endorsed a draft Social Infrastructure (Assets) Policy on 12 November 2024 which will open for community consultation on 6 January 2025 until 28 February 2025.

Regulatory Services

A 12-month Local Design Review trial commenced in December 2024, in partnership with the Office of Design and Architecture SA.

City Shaping Portfolio Budget

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			23,444		23,444		23,997		23,997
Employee Costs	192.4			(25,063)	(25,063)	194.4		(25,313)	(25,313)
Materials				(9,802)	(9,802)			(10,014)	(10,014)
Sponsorships				(2,682)	(2,682)			(3,184)	(3,184)
Depreciation				(2,587)	(2,587)			(2,932)	(2,932)
Finance Costs				(295)	(295)			(295)	(295)
TOTAL	192.4	23,444	(40,429)	(16,985)	(16,985)	194.4	23,997	(41,738)	(17,741)
Program Budget									
Office of the Director	3.0			(697)	(697)	3.0		(697)	(697)
City Culture	70.0	6,242		(19,578)	(13,336)	70.0	6,298	(20,316)	(14,018)
Park Lands, Policy & Sustainability	34.6	82		(7,451)	(7,369)	35.6	79	(7,436)	(7,357)
Regulatory Services	81.0	16,712		(10,377)	6,335	82.0	16,712	(10,376)	6,336
Strategic Projects	3.8	408		(2,328)	(1,920)	3.8	908	(2,913)	(2,005)
TOTAL	192.4	23,444	(40,431)	(16,987)	(16,987)	194.4	23,997	(41,738)	(17,741)
						Q1 Budget		Proposed Q2	
						\$'000	Inc.	Exp.	Inc.
									Exp.
Capital Projects									
New and Upgrade						237	(7,715)	225	(4,770)
Renewal								274	(274)
TOTAL						237	(7,715)	499	(5,044)

City Culture

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			6,242		6,242		6,298		6,298
Employee Costs	70.0			(9,115)	(9,115)	70.0		(9,365)	(9,365)
Materials				(7,073)	(7,073)			(7,213)	(7,213)
Sponsorships				(508)	(508)			(511)	(511)
Depreciation				(2,587)	(2,587)			(2,932)	(2,932)
Finance Costs				(295)	(295)			(295)	(295)
TOTAL	70.0	6,242	(19,578)	(13,336)	(13,336)	70.0	6,298	(20,316)	(14,018)
Activity View									
Associate Director (office)	2.0			(377)	(377)	2.0		(377)	(377)
Adelaide Town Hall	5.0	3,130		(3,265)	(135)	5.0	3,130	(3,265)	(135)
Aquatic Centre	0.0	130		(373)	(243)	0.0	194	(738)	(544)
City Experience	15.1	792		(4,095)	(3,303)	15.1	814	(4,249)	(3,435)
City Lifestyle	10.8	1,615		(3,692)	(2,077)	10.8	1,585	(3,747)	(2,162)
Creative Cities	11.6	33		(2,425)	(2,392)	11.6	33	(2,425)	(2,392)
Libraries	25.5	542		(5,351)	(4,809)	25.5	542	(5,515)	(4,973)
TOTAL	70.0	6,242	(19,578)	(13,336)	(13,336)	70.0	6,298	(20,316)	(14,018)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Aboriginal Protocol Grant			(41)		(41)
Adelaide's New Year's Eve	63		(568)	63	(700)
Annual Delivery of Kaurua Initiatives	24		(26)	24	(81)
ANZAC Day Service - March & Related Activities			(61)		(61)
Arts and Cultural Grants			(262)		(262)
Christmas Festival Action Plan			(529)		(529)
City Activation - West End Precinct			(52)		(52)
City Activation - East End Unleashed	40		(294)	40	(294)
City Activation - Gouger Street Precinct			(52)		(52)
City Activation - Hutt Street Precinct			(79)		(79)
City Activation - North Adelaide Precinct			(106)		(106)
City Activation - Precinct Support			(118)		(118)
Community Capacity Development			(3)		(3)
Community Impact Grants			(372)		(372)
Live Music Industry and Venues Support	35		(93)	35	(93)
UNESCO Adelaide City of Music Ltd Partnership			(54)		(54)
Winter Weekends			(207)		(207)
Social and Affordable Housing			(301)		(301)
TOTAL		162	(3,218)	162	(3,405)
		Q1 Budget		Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
City Activation			(502)		(502)
DHS Community Neighbourhood Development Funding	99		(99)	99	(99)
Botanic Creek Rehabilitation					
Social Work in Libraries	25		(25)	25	(25)
TOTAL		124	(626)	124	(626)
		Q1 Budget		Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	200		(1,303)	105	(598)
Renewal				274	(274)
TOTAL	200		(1,303)	379	(873)

Park Lands, Policy & Sustainability

	\$'000	FTE	Q1 Budget			Proposed Q2			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			82		82		79		79
Employee Costs		34.6		(5,112)	(5,112)	35.6		(5,113)	(5,113)
Materials				(879)	(879)			(863)	(863)
Sponsorships				(1,460)	(1,460)			(1,460)	(1,460)
Depreciation					0				0
Finance Costs					0				0
TOTAL		34.6	82	(7,451)	(7,369)	35.6	79	(7,436)	(7,357)

Activity View								
Associate Director (office)	3.0		(485)	(485)	3.0		(485)	(485)
City Planning and Heritage	17.2	44	(4,119)	(4,075)	17.2	44	(4,034)	(3,990)
Low Carbon & Circular Economy	7.0	38	(1,611)	(1,573)	7.8	35	(1,674)	(1,639)
Park Lands & Sustainability	7.4		(1,236)	(1,236)	7.6		(1,243)	(1,243)
TOTAL	34.6	82	(7,451)	(7,369)	35.6	79	(7,436)	(7,357)
					Q1 Budget		Proposed Q2	
					\$'000	Inc.	Exp.	Inc.
								Exp.
Operating Activities								
Carbon Neutral Adelaide (CCAIF)							(240)	(240)
City of Adelaide Prize							(30)	(30)
Climate Change Action Initiatives (CCAIF)							(445)	(445)
Economic Policy							(42)	(42)
Heritage Incentive Scheme							(1,163)	(1,163)
Heritage Promotion Program							(182)	(182)
History Festival							(32)	(32)
Homelessness - Social and Affordable Housing							(160)	(160)
Homeless and Vulnerable People Project					44		(44)	44
NAIDOC Week Celebrations							(54)	(54)
Noise Management Program Incentive Scheme							(46)	(46)
Safer City Program							(247)	(197)
TOTAL					44	(2,685)	44	(2,635)
					Q1 Budget		Proposed Q2	
					\$'000	Inc.	Exp.	Inc.
								Exp.
Strategic Projects								
Adaptive Reuse City Housing Initiative							250	(250)
Delivering the Planning and Design Code Amendment Program 23-26 (Year 2)							(240)	(240)
Disability Access and Inclusion Plan 2024-2028 Implementation							(215)	(205)
Economic Development Strategy Implementation							(106)	(106)
Homelessness Strategy Implementation							(50)	(40)
Local Heritage Assessments - 20th Century Buildings							(50)	(50)
National Heritage Management Plan Implementation							(100)	(100)
Reconciliation Action Plan 2024-2027 Implementation							(150)	(140)
Social Planning Homelessness and Adelaide Zero Project resourcing							(208)	(208)
Historic Area Statement - Code Amendment							(112)	(112)
Botanic Creek Rehabilitation					34		(72)	34
Heritage Incentive Scheme							250	(250)
Dry Areas Evaluation								(115)
TOTAL					34	(1,303)	534	(1,888)
					Q1 Budget		Proposed Q2	
					\$'000	Inc.	Exp.	Inc.
								Exp.
Capital Projects								
New and Upgrade					37		(6,412)	120
TOTAL					37	(6,412)	120	(4,171)

Regulatory Services

	Q1 Budget					Proposed Q2				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget										
Revenue			16,712		16,712		16,712		16,712	
Employee Costs		81.0		(9,651)	(9,651)	82.0		(9,651)	(9,651)	
Materials				(726)	(726)			(725)	(725)	
Sponsorships									0	
Depreciation									0	
Finance Costs									0	
TOTAL		81.0	16,712	(10,377)	6,335	82.0	16,712	(10,376)	6,336	
Activity View										
Associate Director (office)		5.0		(868)	(868)	5.0		(867)	(867)	
City Development		20.9	3,631	(2,791)	840	21.9	3,631	(2,791)	840	
City Safety		13.0	521	(1,854)	(1,333)	13.0	521	(1,854)	(1,333)	
On-Street Parking Compliance		42.1	12,560	(4,864)	7,696	42.1	12,560	(4,864)	7,696	
TOTAL		81.0	16,712	(10,377)	6,335	82.0	16,712	(10,376)	6,336	
						Q1 Budget		Proposed Q2		
						\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects										
On-Street Parking Compliance Technology and Customer Analytics Reform							(148)		(148)	
TOTAL						0	(148)	0	(148)	

City Services Portfolio

The City Services Portfolio delivers essential local government services for our community, making it easier to conduct business in our city and providing a safe and attractive urban environment.

Programs:

- City Operations
- Infrastructure
- Strategic Property and Commercial

Key Focus areas:

- Capital Works Program, including New and Significant Upgrades and Renewals
- Main street revitalisation and improvements
- Maintenance of public realm and city presentation

Planning & Budget Updates

Operating Budget Changes

Increase in Off-Street parking income \$0.685m to reflect improved performance in the first half of the year, offset by increased marketing and systems costs used to drive revenue \$0.195m.

Reallocation of grant funding for Capital Renewal projects from Corporate Activities \$0.487m.

Increase tree inspections with supporting systems \$0.187m.

New Waste Education Officer \$0.041m.

Transfer of Aboriginal Ranger to Park Lands, Policy and Sustainability \$0.071m.

Increase in Personal Accident insurance \$0.026m.

Recognition of Enterprise Agreement outcomes for Commercial Parking \$0.016m.

Reduction in Property costs \$0.100m whilst the sinking fund for the bus station is prepared.

Strategic Project Budget Changes

Recognition of grant income for Resilient Flood Mapping Project \$0.966m.

Recognition of the continuation of North Adelaide Golf Course Water Feasibility Study project \$0.026m, funded through a reduction in Asset Condition Audit project \$0.026m.

Recognition of an increase to Transport Strategy project \$0.019m to reflect higher level of stakeholder engagement.

Portfolio Quarterly Highlights

City Operations

The review of the 2012 Cleansing Service Standard has progressed with a pilot program to commence in February. The community will be engaged before, during and after the pilot to ensure their feedback informs the process and final recommendations.

The Waste Services feasibility study is progressing with the discovery phase completed. The focus is now on finalising recommendations, which will outline the options available for consideration regarding future service delivery.

Other highlights of this quarter include completion of the review of footpath service standards, footpath refurbishment program on track in terms of budget and estimated completion, and ongoing support of capital delivery.

Infrastructure

The Infrastructure Program continued its strong delivery of capital and strategic projects in the second quarter of 2024/25 financial year. Key highlights include the progression of Charles Street and the opening of portions of the North-South bikeway along Frome Street between North Terrace and Rundle Street.

Planning and design for City Street Greening continues with some 230 high priority tree locations identified to date.

Strategic Property and Commercial

Market Square progress has continued including suspended slab construction and precast panel installations with the first-floor slab being 70% complete. Props and scaffolding for level two flooring has commenced while lower basement levels have had these removed.

Multiplex has also overseen overhead protection works in the Adelaide Central Market with the installation of scaffolding at either ends of the Eastern Roadway (Grote and Gouger Street).

Concept design has commenced for the Flinders Street housing project which aspires to deliver 40% affordable housing, and cost planning is well advanced in order to build a project feasibility

City Services Portfolio Budget

	\$'000	Q1 Budget			Proposed Q2				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			59,276		59,276		61,414		61,414
Employee Costs	346.1			(36,900)	(36,900)	346.1		(36,912)	(36,912)
Materials				(38,110)	(38,110)			(38,398)	(38,398)
Sponsorships				(162)	(162)			(162)	(162)
Depreciation				(53,207)	(53,207)			(53,206)	(53,206)
Finance Costs				(506)	(506)			(506)	(506)
TOTAL	346.1	59,276	(128,885)	(69,609)	(69,609)	346.1	61,414	(129,184)	(67,770)
Program Budget									
Office of the Director	3.0			(699)	(699)	3.0		(699)	(699)
City Operations	227.9	2,720		(44,154)	(41,434)	227.9	2,720	(44,336)	(41,616)
Infrastructure	69.3			(47,568)	(47,568)	69.3	488	(47,554)	(47,066)
Strategic Property and Commercial	44.9	56,556		(32,995)	23,561	44.9	57,240	(33,108)	24,132
Strategic Projects	1.0			(3,469)	(3,469)	1.0	966	(3,487)	(2,521)
TOTAL	346.1	59,276	(128,885)	(69,609)	(69,609)	346.1	61,414	(129,184)	(67,770)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	4,848		(48,382)	5,999	(49,956)
Renewal			(48,227)	487	(46,724)
TOTAL	4,848	(96,609)	6,487	(96,680)	(96,680)

City Operations

	Q1 Budget				Proposed Q2				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			2,720		2,720		2,720		2,720
Employee Costs		227.9		(24,765)	(24,765)	227.9		(24,759)	(24,759)
Materials				(17,602)	(17,602)			(17,789)	(17,789)
Sponsorships									0
Depreciation				(1,787)	(1,787)			(1,787)	(1,787)
Finance Costs									0
TOTAL		227.9	2,720	(44,154)	(41,434)	227.9	2,720	(44,335)	(41,615)
Activity View									
Associate Director (office)		17.8	12	(3,070)	(3,058)	16.8	12	(2,977)	(2,965)
Manager City Maintenance		1.0		(200)	(200)	1.0		(200)	(200)
Manager City Presentation		1.0		(190)	(190)	1.0		(190)	(190)
Cleansing		48.5	7	(7,302)	(7,295)	48.5	7	(7,310)	(7,303)
Facilities		5.0		(3,169)	(3,169)	5.0		(3,169)	(3,169)
Horticulture		85.7	2,428	(15,057)	(12,629)	84.7	2,428	(15,181)	(12,753)
Infrastructure Maintenance		33.0		(5,904)	(5,904)	33.0		(5,907)	(5,907)
Trades		25.0	253	(5,740)	(5,487)	25.0	253	(5,743)	(5,490)
Waste		1.5	20	(3,075)	(3,055)	2.5	20	(3,116)	(3,096)
Workshops		9.4		(447)	(447)	10.4		(543)	(543)
TOTAL		227.9	2,720	(44,154)	(41,434)	227.9	2,720	(44,336)	(41,616)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Safer City Program			(95)		(95)
Trainees and Apprentices					
TOTAL		0	(95)	0	(95)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Feasibility Studies - Waste and Recycling Collection			(100)		(100)
TOTAL		0	(100)	0	(100)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(108)		
Renewal			(1,492)		(1,492)
TOTAL			(1,600)		(1,492)

Infrastructure

	Q1 Budget				Proposed Q2				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue					0		488		488
Employee Costs	69.3			(3,941)	(3,941)	69.3		(3,941)	(3,941)
Materials				(5,316)	(5,316)			(5,302)	(5,302)
Sponsorships				(162)	(162)			(162)	(162)
Depreciation				(38,149)	(38,149)			(38,149)	(38,149)
Finance Costs									0
TOTAL	69.3	0		(47,568)	(47,568)	69.3	488	(47,554)	(47,066)
Activity View									
Associate Director (office)	1.9			(674)	(674)	1.9		(674)	(674)
Infrastructure Planning and Delivery	45.6			(46,230)	(46,230)	45.6	488	(46,216)	(45,728)
Technical Services	21.8			(664)	(664)	21.8		(664)	(664)
TOTAL	69.3	0		(47,568)	(47,568)	69.3	488	(47,554)	(47,066)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Free City Connector			(1,301)		(1,301)
TOTAL	0		(1,301)	0	(1,301)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Adelaide Park Lands Strategic Water Resources Study			(80)		(80)
Asset Condition Audit			(565)		(539)
Bridge Maintenance Program			(400)		(400)
Conservation Management Plans - Bridges					
Resilient Flood Mapping			(1,723)	966	(1,723)
SA Power Networks (SAPN) Luminaire Upgrades			(14)		(14)
Transport Strategy			(276)		(295)
City Speed Limit Review			(27)		(27)
School Safety Review			(12)		(12)
Heritage Strategy 2021 - 2036			(41)		(41)
North Adelaide Golf Course Water Feasibility Study					(26)
TOTAL	0		(3,138)	966	(3,157)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	4,848		(30,040)	5,999	(26,002)
Renewal			(46,525)	487	(45,007)
TOTAL	4,848		(76,565)	6,487	(71,010)

Strategic Property and Commercial

	Q1 Budget				Proposed Q2				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			56,556		56,556		57,240		57,240
Employee Costs	44.9			(7,372)	(7,372)	44.9		(7,390)	(7,390)
Materials				(11,847)	(11,847)			(11,942)	(11,942)
Sponsorships					0				0
Depreciation				(13,270)	(13,270)			(13,270)	(13,270)
Finance Costs				(506)	(506)			(506)	(506)
TOTAL	44.9	56,556	(32,995)	(23,561)	23,561	44.9	57,240	(33,108)	24,132
Activity View									
Associate Director (office)	1.8			(431)	(431)	1.8		(431)	(431)
Commercial	4.0	308		(850)	(542)	4.0	308	(852)	(544)
Parking	17.8	44,620		(14,635)	29,985	17.8	45,304	(14,846)	30,458
North Adelaide Golf Course	13.1	4,950		(5,100)	(150)	13.1	4,950	(5,100)	(150)
Strategic Property Development	4.0			(821)	(821)	4.0		(821)	(821)
Strategic Property Management	4.2	6,678		(11,158)	(4,480)	4.2	6,678	(11,058)	(4,380)
TOTAL	44.9	56,556	(32,995)	(23,561)	23,561	44.9	57,240	(33,108)	24,132

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
218 - 232 Flinders Street Master Plan Investigations			(150)		(150)
88 O'Connell Project Delivery			(80)		(80)
TOTAL	0	(230)	0	(230)	(230)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(18,233)		(23,954)
Renewal			(210)		(225)
TOTAL			(18,443)		(24,179)

Corporate Services Portfolio (including subsidiaries)

The Corporate Services Portfolio provides effective and efficient services and insights to strengthen and grow our organisational capability, and support a culture of accountability, transparency and innovation.

Key Focus areas:

- Revised Strategic Management Framework and new Strategic Plan
- New and different ways to engage our community
- City of Adelaide Graduate program
- Update Long Term Financial Plan
- Development of Program Plans

Programs:

- Customer and Marketing
- Finance and Procurement
- Governance
- Information Management
- People
- Strategy, Insights and Performance

Subsidiaries:

- Adelaide Central Market Authority
- Adelaide Economic Development Agency
- Kadaltilla/Adelaide Park Lands Authority

Planning & Budget Updates

Planning Changes

Planning commenced for structure changes that will be introduced from 6 January 2025 and include recommended outsourcing of property valuations for the purposes of Rating.

AEDA has been allocated funding to deliver the Commercial Events Fund. This allocation completes the Council decision and enables AEDA to deliver the Fund.

Operating Budget Changes

Corporation structure changes commencing 6 January 2025, savings of \$0.150m resulting in a net reduction of 2.0 FTE within the Portfolio.

Recognition of the outsourcing of the property valuation function \$0.355m, offset by reduction in 2.0 FTE from January 2025 of \$0.136m.

Increase in insurance of assets \$0.189m and Mutual Liability scheme \$0.018m.

Reallocation of grant funding for Capital Renewal projects to Infrastructure \$0.487m.

Reduction in Market Expansion preparedness costs due to timing of construction deliverables \$0.201m.

Transfer of \$0.020m from Rundle Mall operational budget to fund street lighting capital project in Rundle Mall laneway.

Strategic Project Budget Changes

Recognition of Commercial Events and Festivals Sponsorship project \$0.200m (total funding of \$0.500m in line with decision of Council to prioritise funding).

Portfolio Quarterly Highlights

Customer & Marketing

Voice of Customer survey results continued to improve in this quarter for both Customer Satisfaction and Ease of Service. This has been complemented with the first quarterly report of performance against Service Level Agreements being produced for Quarter 2.

The telephony system replacement remains on track for completion in March 2025 and significant progress has been made in review and renewal of the Golf and UPark branding and website presence.

Finance & Procurement

Quarter 2 saw the adoption of the 2024/25-2033/34 Long Term Financial Plan by Council on 25 October 2024 following public consultation.

There were 38 active procurements to the value of \$33.759 million.

Governance

The revised the Council Member Training and Development Policy and the Allowances and Benefits Policy were successfully viewed and adopted by Council.

Adoption of the revised Terms of Reference which included meeting procedures for the Reconciliation Committee and Audit and Risk Committee. Both of these committees will now live stream their meetings.

Information Management

Data analytics roadmap has now been finalised. Contact Centre Software Replacement contract has been awarded, with consultant team commencing. Process improvements within the Service Desk has continued to improve the delivery of internal customer service.

People

2024 Culture Survey debriefs occurred with portfolio leadership teams and all programs. Resources were provided to leaders to support them working through results and identifying actions within their work areas. Additional focus groups were held with employees to inform an organisational culture action plan.

Workforce planning pilot completed with Executive approval to roll out workforce planning framework to other programs in Q3 and Q4.

Design and user acceptance testing of new Workforce Management System upgrade.

Strategy, Insights & Performance

Progressed the 2024/25 BP&B Quarter 2 Report.

In Quarter 2 the City of Adelaide submitted 6 grant opportunities to the value of \$1.3m.

Reported on the Integrated Community Engagement Framework for Quarter 1 2024/25 via a Council Member E-News article.

Commenced workshops for the development of the 2025/26 BP&B.

Adelaide Central Market Authority

Key events delivered this quarter included the annual Seafood + Sounds event with a two-day program of free and ticketed activities. During Christmas a two-month campaign was rolled out highlighting traders, live music, choirs and roving entertainment. 23 December also saw a record number of home deliveries for Adelaide Central Market Online with 104 orders delivered and more than 1,700 items ordered in one day.

Adelaide Central Market was awarded Silver at the Tourism Industry Council of South Australia Awards (TiCSA) in Category 8: Tourism Retail, Hire and Services.

Overall, traffic bounced back in December, with the strongest average daily attendance since April.

AEDA

Key initiatives included delivery of Adelaide Fashion Week with over 2,200 tickets sold to events and the commencement of Rundle Mall City Sessions live music program with 51 musical performances. Quarter 2 also saw record breaking spend and foot traffic results on Black Friday and the lead up to Christmas and engagement with 54 businesses (YTD) on relocation and investment opportunities that have the potential of an additional 1,717 jobs. In addition, seven events were supported through the Events and Festivals Sponsorship program which were delivered in the quarter with a combined anticipated attendance of 586,000 and an estimated gross economic impact of \$33 million. Another seven events were supported through the Commercial Events Sponsorship Program which were delivered in the quarter with a combined anticipated attendance of 96,000 and an estimated gross economic impact of \$7.7 million.

Kadaltilla

During the quarter, the remaining two annual Community Forums were held and the Draft Adelaide Park Lands Management Strategy – Towards 2036 was approved by Kadaltilla and Council.

Kadaltilla's new Facebook and LinkedIn social media pages reached over 1,000 followers.

Corporate Services Portfolio Budget

	Q1 Budget				Proposed Q2				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			152,988		152,988		152,502		152,502
Employee Costs	211.1			(22,718)	(22,718)	207.1		(19,219)	(19,219)
Materials				(26,575)	(26,575)			(30,139)	(30,139)
Sponsorships				(3,564)	(3,564)			(3,764)	(3,764)
Depreciation				(1,064)	(1,064)			(1,064)	(1,064)
Finance Costs				(7)	(7)			(7)	(7)
TOTAL	211.1	152,988	(53,928)	99,060	99,060	207.1	152,502	(54,193)	98,309
Program Budget									
Office of the COO	5.0			(1,014)	(1,014)	5.0		(1,014)	(1,014)
Customer and Marketing	40.1	2		(6,712)	(6,710)	40.1	2	(6,714)	(6,712)
Finance and Procurement	30.8	138		(4,600)	(4,462)	28.8	138	(4,821)	(4,683)
Governance	11.3			(4,301)	(4,301)	11.3		(4,519)	(4,519)
Information Management	35.0	31		(13,994)	(13,963)	35.0	31	(14,001)	(13,970)
People^	28.8			(4,658)	(4,658)	28.8		(4,660)	(4,660)
Strategy, Insights and Performance	13.0			(1,617)	(1,617)	12.0		(1,537)	(1,537)
Corporate Activities	3.0	142,729	3,266		145,995	3.0	142,243	3,264	145,507
ACMA	9.8	5,343		(6,081)	(738)	9.8	5,343	(5,880)	(537)
AEDA	32.6	4,417		(12,561)	(8,144)	31.6	4,417	(12,455)	(8,038)
Kadaltilla	1.3	328		(328)	0	1.3	328	(328)	0
Strategic Projects	0.5			(1,328)	(1,328)	0.5		(1,528)	(1,528)
TOTAL	211.1	152,988	(53,928)	99,060	99,060	207.1	152,502	(54,193)	98,309

^ Includes 10.0 FTE Graduates allocated in business units across the Administration.

Customer and Marketing

	Q1 Budget				Proposed Q2				
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			2		2		2		2
Employee Costs	40.1			(4,832)	(4,832)	40.1		(4,832)	(4,832)
Materials				(1,880)	(1,880)			(1,882)	(1,882)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL	40.1	2	(6,712)	(6,710)	(6,710)	40.1	2	(6,714)	(6,712)

Activity View								
Manager	1.0		(213)	(213)	1.0		(215)	(215)
Customer Experience	28.1	2	(4,280)	(4,278)	28.1	2	(4,280)	(4,278)
Marketing & Communications	11.0		(2,219)	(2,219)	11.0		(2,219)	(2,219)
TOTAL	40.1	2	(6,712)	(6,710)	40.1	2	(6,714)	(6,712)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal					(17)
TOTAL				0	0

Finance and Procurement

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			138		138		138		138
Employee Costs	30.8			(4,223)	(4,223)	28.8		(4,087)	(4,087)
Materials				(377)	(377)			(734)	(734)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL	30.8	138	(4,600)	(4,462)	(4,462)	28.8	138	(4,821)	(4,683)
Activity View									
Manager	1.0			(286)	(286)	1.0		(288)	(288)
Financial Planning & Reporting	13.0			(1,984)	(1,984)	13.0		(1,984)	(1,984)
Procurement & Contract Management	7.8			(1,063)	(1,063)	7.8		(1,063)	(1,063)
Rates & Receivables	9.0	138		(1,267)	(1,129)	7.0	138	(1,486)	(1,348)
TOTAL	30.8	138	(4,600)	(4,462)	(4,462)	28.8	138	(4,821)	(4,683)

Governance

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue									0
Employee Costs	11.3			(1,624)	(1,624)	11.3		(1,635)	(1,635)
Materials				(2,677)	(2,677)			(2,884)	(2,884)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL	11.3	0	(4,301)	(4,301)	(4,301)	11.3	0	(4,519)	(4,519)

Activity View								
Manager	1.0		(215)	(215)	1.0		(226)	(226)
Corporate Governance	5.2		(2,976)	(2,976)	5.2		(3,183)	(3,183)
Council Governance	5.1		(1,110)	(1,110)	5.1		(1,110)	(1,110)
Legal Governance								0
TOTAL	11.3	0	(4,301)	(4,301)	11.3	0	(4,519)	(4,519)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
ESCOSA Review			(40)		(40)
TOTAL			(40)		(40)

Information Management

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			31		31		31		31
Employee Costs	35.0			(4,657)	(4,657)	35.0		(4,657)	(4,657)
Materials				(8,398)	(8,398)			(8,406)	(8,406)
Sponsorships					0				0
Depreciation				(939)	(939)			(939)	(939)
Finance Costs					0				0
TOTAL	35.0	31	(13,994)	(13,963)	(13,963)	35.0	31	(14,002)	(13,971)

Activity View									
Manager	10.0	8	(1,420)	(1,412)	10.0	8	(1,420)	(1,412)	(1,412)
Project Delivery	11.0		(2,603)	(2,603)	11.0		(2,603)	(2,603)	(2,603)
Service Desk	6.0	23	(8,803)	(8,780)	6.0	23	(8,811)	(8,788)	(8,788)
Technology, Infrastructure and Platforms	8.0		(1,168)	(1,168)	8.0		(1,168)	(1,168)	(1,168)
TOTAL	35.0	31	(13,994)	(13,963)	35.0	31	(14,001)	(13,971)	(13,971)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Business Systems Roadmap			(1,600)		(1,600)
TOTAL			0	(1,600)	0

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Contact Centre Software Replacement			(450)		(450)
Cyber Security Enhancement			(85)		(85)
TOTAL			0	(535)	0

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(25)		(233)
Renewal			(2,129)		(3,615)
TOTAL		0	(2,154)	0	(3,848)

People

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue					0				0
Employee Costs		28.8		(3,491)	(3,491)	28.8		(3,491)	(3,491)
Materials				(1,167)	(1,167)			(1,169)	(1,169)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		28.8	0	(4,658)	(4,658)	28.8	0	(4,660)	(4,660)
Activity View									
Manager		3.0		(574)	(574)	3.0		(576)	(576)
People Experience		15.8		(2,249)	(2,249)	15.8		(2,249)	(2,249)
People Safety and Wellbeing		4.0		(768)	(768)	4.0		(768)	(768)
People Services		6.0		(1,067)	(1,067)	6.0		(1,067)	(1,067)
TOTAL		28.8	0	(4,658)	(4,658)	28.8	0	(4,660)	(4,660)

	Q1 Budget			Proposed Q2	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Graduate Employment Program			(841)		(841)
TOTAL		0	(841)	0	(841)

Strategy, Insights and Performance

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue									0
Employee Costs		13.0		(1,478)	(1,478)	12.0		(1,398)	(1,398)
Materials				(139)	(139)			(139)	(139)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		13.0	0	(1,617)	(1,617)	12.0	0	(1,537)	(1,537)
Activity View									
Manager		1.0		(198)	(198)	0.0		(117)	(117)
Project Management Office		5.0		(258)	(258)	5.0		(258)	(258)
Strategy, Planning & Engagement		7.0		(1,162)	(1,162)	7.0		(1,162)	(1,162)
TOTAL		13.0	0	(1,618)	(1,618)	12.0	0	(1,537)	(1,537)

Adelaide Central Market Authority (ACMA)

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			5,343		5,343		5,343		5,343
Employee Costs		9.8		(1,787)	(1,787)	9.8		(1,580)	(1,580)
Materials				(4,256)	(4,256)			(4,262)	(4,262)
Sponsorships									0
Depreciation				(36)	(36)			(36)	(36)
Finance Costs				(1)	(1)			(1)	(1)
TOTAL		9.8	5,343	(6,080)	(737)	9.8	5,343	(5,879)	(536)
Activity View									
ACMA Operations		6.8	5,257	(5,245)	12	6.8	5,257	(5,245)	12
Market Expansion		3.0		(600)	(600)	3.0		(399)	(399)
Online Market Platform			86	(235)	(149)		86	(235)	(149)
TOTAL		9.8	5,343	(6,080)	(737)	9.8	5,343	(5,879)	(536)

Adelaide Economic Development Agency (AEDA)

	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			4,417		4,417		4,417		4,417
Employee Costs		32.6		(4,762)	(4,762)	31.6		(4,676)	(4,676)
Materials				(4,456)	(4,456)			(4,436)	(4,436)
Sponsorships				(3,249)	(3,249)			(3,249)	(3,249)
Depreciation				(88)	(88)			(88)	(88)
Finance Costs				(6)	(6)			(6)	(6)
TOTAL		32.6	4,417	(12,561)	(8,144)	31.6	4,417	(12,455)	(8,038)
Activity View									
General Manager AEDA		3.0		(630)	(0,630)	2.0		(572)	(572)
Business and Investment		7.0		(2,618)	(2,618)	7.0		(2,618)	(2,618)
Marketing		8.0		(1,917)	(1,917)	8.0		(1,917)	(1,917)
Rundle Mall Management		9.6	4,398	(4,439)	(41)	9.6	4,398	(4,391)	7
Visitor Economy		5.0	19	(2,957)	(2,938)	5.0	19	(2,957)	(2,938)
TOTAL		32.6	4,417	(12,561)	(8,144)	31.6	4,417	(12,455)	(8,038)

	Q1 Budget		Proposed Q2	
	\$'000	Inc.	Exp.	Exp.
Operating Activities				
Adelaide Fashion Week			(310)	(310)
Business Growth - Business Support			(172)	(172)
Data and Insights			(198)	(198)
Event and Festival Sponsorship			(1,932)	(1,932)
General Marketing			(408)	(408)
Main streets Development Grants			(184)	(184)
Strategic Partnerships			(1,109)	(1,109)
Visitor Growth - Tourism Projects			(180)	(180)
TOTAL	0	(4,493)	0	(4,493)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Rundle Mall Live Music Program			(100)		(100)
Tourism and Business Attraction			(133)		(133)
Commercial Events and Festivals Sponsorship Program			(300)		(500)
TOTAL		0	(533)	0	(733)

	\$'000	Q1 Budget		Proposed Q2	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		3,954	(4,004)	3,954	(4,024)
Renewal					
TOTAL		3,954	(4,004)	3,954	(4,024)

Kadaltilla / Adelaide Park Lands Authority

	\$'000	FTE	Q1 Budget			Proposed Q2			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			328		328		328		328
Employee Costs		1.3		(175)	(175)	1.3		(175)	(175)
Materials				(138)	(138)			(138)	(138)
Sponsorships				(15)	(15)			(15)	(15)
Depreciation									0
Finance Costs									0
TOTAL		1.3	328	(328)	0	1.3	328	(328)	0
Activity View									
Kadaltilla		1.3	328	(328)	0	1.3	328	(328)	0
TOTAL		1.3	328	(328)	0	1.3	328	(328)	0

Regional Subsidiary & Offices

Brown Hill and Keswick Creek Stormwater Board

The Regional Subsidiary, known as the Brown Hill and Keswick Creeks Stormwater Board, was established in February 2018. The Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, which is a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. The Board is governed by a Charter prepared by these five constituent Councils and subsequently approved by the Minister for Local Government.

Reporting for this Board is done separately and is not embedded in the City of Adelaide's quarterly report reporting, however, where available, the Board's own report and plans will be provided as attachments as well as being available on the Board's website.

Office of the Chief Executive Officer (CEO)

Supports the CEO to lead a sustainable, successful organisation, to make well informed decisions to deliver on Council's priorities, and to foster productive partnerships both with industry, and local government and other government bodies through the delivery of effective intergovernmental relations.

Key Focus Areas:

- Capital City oversight
- Communication and public relations
- Executive support and administration
- Grants and advocacy
- Partnerships and intergovernmental relations

Office of the Lord Mayor

Supports the Lord Mayor and Council Members to foster productive relationships with peak bodies, other government bodies and the community, to deliver our strategic priorities, plan, and fulfil our Capital City leadership responsibilities.

Key Focus Areas:

- Civic protocols and events
- Communication and public relations
- Lord Mayor and Council administration
- Partnerships and intergovernmental relations

Offices

Office of the Chief Executive & Office of the Lord Mayor

Planning & Budget Updates

There have been no proposed changes to the approved budget for the Office of the Chief Executive and the Office of the Lord Mayor during this quarter.

Quarterly Highlights

The Lord Mayor opened the CoA Cultural Policy Forum "Culture: The Life of Our City" on 9 December 2024. Consultation for the Cultural Policy closes on 31 January 2025.

The Lord Mayor and CEO attended the Capital City Committee Meeting on 12 December 2024.

The quarterly Citizenship Ceremony was hosted by the Lord Mayor on 1 November 2024.

A total of 10 civic events were delivered during the quarter.

Budget

	Q1 Budget				Proposed Q2					
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget										
Revenue									0	
Employee Costs		10.3		(1,808)	(1,808)	10.3		(1,808)	(1,808)	
Materials				(1,289)	(1,289)			(1,289)	(1,289)	
Sponsorships					0				0	
Depreciation									0	
Finance Costs									0	
TOTAL		10.25		(3,097)	(3,097)	10	0	(3,097)	(3,097)	
Program Budget										
Office of the Chief Executive		4.0		(1,457)	(1,457)	4.0		(1,457)	(1,457)	
Civic Event, Partnerships, and Other Events				(482)	(482)			(482)	(482)	
Lord Mayor's Office Administration		6.3		(1,158)	(1,158)	6.3		(1,158)	(1,158)	
TOTAL		10.3	0	(3,097)	(3,097)	10.3	0	(3,097)	(3,097)	
						Q1 Budget		Proposed Q2		
						\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities										
International Relations (Sister Cities)						0	(95)	0	(95)	
TOTAL						0	0	0	(95)	

City Community Portfolio as at 6 January 2025

The City Community Portfolio strives to deliver exceptional experiences for our community and customers, providing opportunities for creativity, recreation and wellbeing in a city that is safe, accessible and supportive of all our communities.

Programs:

- City Culture
- Customer and Marketing
- Regulatory Services

Planning & Budget Updates

The new City Community Portfolio budget has been initialised. This includes 3.0 new FTE. Initial budget allocation employee costs \$0.334m.

Portfolio Quarterly Highlights

Recruitment was undertaken for a new Director City Community and Executive Advisor City Community to commence on or after 6 January 2025.

City Community Portfolio Proposed Budget

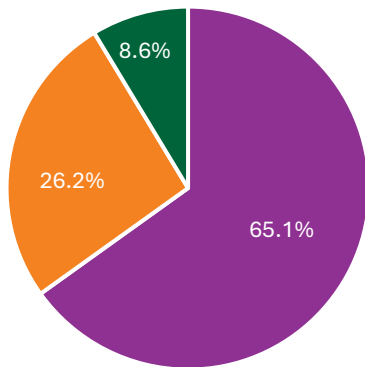
	Q1 Budget					Proposed Q2			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue									0
Employee Costs						3.0		(332)	(332)
Materials								(2)	(2)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		0	0	0	0	3	0	(334)	(334)
Program Budget									
Office of the Director						3.0		(334)	(334)
TOTAL		0	0	0	0	3.0	0	(334)	(334)

Projects

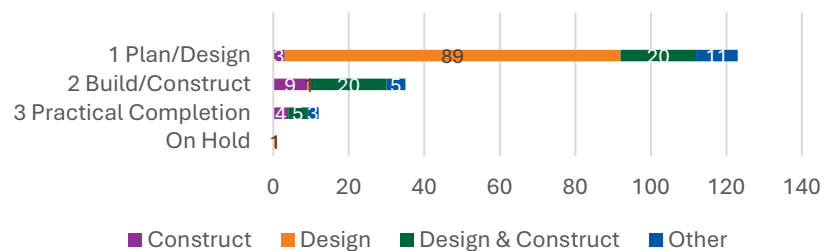
New and Significant Upgrades

New and Significant Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service an asset provides.

Approved Budget



- Remaining Budget \$43.552m
- Spent \$17.553m
- Contracted \$5.786m



Budget Highlights

The New and Significant Upgrade budget has decreased by \$2.143m from the approved Quarter 1 budget of \$66.890m to a proposed Quarter 2 budget of \$64.747m due to the re-timing of projects into 2025/26 \$10.701m (Main Street Revitalisation – see more details below, Public Realm Greening Program, Park Lands Building Upgrades Park 27B and Park 21W, School Safety Implementation project, various Public Arts projects) offset by earlier than planned delivery of a project with funds being brought forward from 2025/26 of \$5.924m (Central Market Arcade Redevelopment), the release of unused project management costs \$1m offset by accrued grant interest in Quarter 2 of \$0.024m, approval of funding for the Adelaide Aquatic Centre Capital works \$3.589m and creation of a new project funded from the Rundle Mall Separate Rate \$0.020m.

The following Mainstreet Projects have been reassessed in terms of funding allocation and timing:

Hindley Street

Hindley Street Mainstreet works require funding to be retimed due to a series of requests to investigate alternative design and material opportunities which have delayed finalising design and entering into a construction contract.

Gouger Street

The budgeted costs have been updated to reflect activities more accurately, such as the undertaking of comprehensive stakeholder engagement to inform the design. Furthermore, the original budget included a significant allowance for upfront third-party contributions, which the project will no longer spend in this period.

Hutt Street

Following community feedback, Council resolved to further consult on five concept options for Hutt Street (based on decision by Council 26 November 2024). Consultation will be undertaken between February and April 2025, for detailed design to commence July 2025.

O’Connell Street

A commitment to construct a portion of footpath between Archer and Tynte Streets in front of the Eighty-Eight O’Connell Development will see the retiming of works within the 2024/25 current budget.

Key Achievements

During the quarter, eight New and Significant Upgrade projects achieved practical completion, including Light Square electrical upgrades, Christmas 2024 – King William Street light pole motifs, Light Square Infrastructure upgrade, Motion sensor installations and some greening projects.

Quarter 2 saw the commencement of delivery of the Rymill Park/Murlawirrapurka (Park 14) Public Lighting Upgrade, the Rymill Park Masterplan Safety & Accessibility Works, Adelaide Central Market – Comms server relocation and Park 11 Shared Use Path and lighting upgrade.

Several projects have signed contracts for intended works. This includes 218-232 Flinders Street (demolition), City Activation – Festoon lighting and Main Street Revitalisation – Gouger Street (Design services).

A number of New and Significant Upgrade projects are currently in the market with the aim of commencing delivery later this year, including Torrens Lake retaining structure, Mills Terrace greening, Vincent Street/Vincent Place streetscape upgrade project and Main Street Revitalisation – O’Connell Street (Design services).

2024/25 New and Significant Upgrade Projects

Project	Plan		Expenditure (\$'000)				
	Delivered by		Q1 Budget	Proposed Q2	Variance	Stage	
City Shaping Portfolio							
City Culture							
Christmas 2024	●	Dec 24	●	188	188	0	Practical Completion
City Activation (Festoon Lighting)	▲	Feb 25	●	49	49	0	Plan/ Design
City of Music Laneways - The Angels Artwork	●	Mar 25	●	61	61	0	Plan/ Design
Golden Wattle Park / Mirnu Wirra (Park 21 West) - New Community Sports Building (detailed design)**	●		●	100	100	0	Plan/ Design
Honouring Women in the Chamber - Portrait Commissions	▲	Jun 25	●	15	15	0	Build/ Construct
Iparityi Commission for Whitmore Square	▲	Jun 25	●	140	0	140	Plan/ Design
Main Street Revitalisation - Melbourne Street (planning) including Public Artwork	●	Jun 26	●	200	0	200	Design Only
Market to Riverbank Link Project^	●	Jun 25	●	43	43	0	Build/ Construct
Place of Courage^	◆	Jun 26	▲	190	0	190	Plan/ Design
Public Art	●		●	42	42	0	Plan/ Design
Public Art Action Plan Deliverables	●	Jun 25	●	250	100	150	Plan/ Design
Ruby Hunter & Archie Roach Laneway Artwork	▲	May 25	▲	25	0	25	Plan/ Design
Park Lands, Policy & Sustainability							
Climate Change Action Initiative Fund (CCAIF)	●		●	79	80	(1)	Build/ Construct
Disability Access and Inclusion Plan 2024-2028 Implementation	●		●	100	100	0	Plan/ Design
Greener City Streets Program^	▲	Feb 25	●	23	23	0	Build/ Construct
Implementation of Resource Recovery (Organics, Recycling, Waste) Strategy & Action Plan 2020-2028**	▲		●	10	10	0	Plan/ Design
Light Square / Wauwi – Master Plan (detailed design)	●		●	250	250	0	Design Only
Public Realm Greening Program (street tree planting)	▲		●	5,700	3,459	2,241	Plan/ Design
Victoria Park / Pakapakanthi (Park 16) Master Plan implementation	●		●	250	250	0	Plan/ Design
City Services Portfolio							
City Operations							
Plant and Fleet Replacement Program	●		●	108	0	108	Plan/ Design
Infrastructure							
Adelaide Aquatic Centre - Park 2 - Return to Park Lands	●		●		3,589	(3,589)	Plan/ Design
Adelaide Town Hall - David Spence Room and Prince Alfred Room - TV and False Wall	●	Sep 24	●	84	82	2	Practical Completion
Automated External Defibrillators Installation on Designated Council Buildings	●	Feb 25	●	0	342	(342)	Build/ Construct
Bikeways (North-South)^	◆	Feb 25	●	1,648	1,648	0	Build/ Construct
Black Spot Funding 23/24 Signage	●	Sep 24	●	3	3	0	Practical Completion
Bonython Park / Tulya Wardli Shared Path Lighting, Retaining wall and Footpath Upgrade (Construction)	●		▲	0	0	0	Plan/ Design
Botanic Catchment Water Course Rehabilitation**^	▲		●	353	353	0	Plan/ Design

Brown Hill Keswick Creek - Stormwater Project	●		●	320	320	0	Plan/ Design
Charles Street – Streetscape Upgrade Major Project^	●	Apr 25	●	5,887	5,888	(1)	Build/ Construct
City Services Portfolio							
Infrastructure cont.							
Communication Server Relocation and Associated Services (Central Market)	●	Jan 25	●	300	300	0	Build/ Construct
Field Street Improvements (Construction)*	●	Jan 25	●	573	543	30	Build/ Construct
Field St planters	●	Apr 25	●	0	30	(30)	Plan/ Design
Francis Street Public Art	●	Aug 24	●	28	28	0	Practical Completion
Frome Street - Footpath Upgrades	▲	Feb 25	●	462	462	0	Build/ Construct
Glen Osmond Road / Hutt Road and Carriageway Park / Tuthangga (Park 17) - Improvements (detailed design)*	●		●	20	20	0	Design Only
Glen Osmond Road / Hutt Road Intersection Upgrade	●		▲	22	22	0	Design Only
Greener City Streets Program^	▲	Jan 25	●	197	205	(8)	Build/ Construct
Hutt Rd and South Tce Intersection Traffic Signal Upgrade Black Spot^	●	Jul 25	●	235	148	87	Build/ Construct
Hutt Road / Park Lands Trail Signalised Crossing (Construction)^	●	Apr 25	●	222	222	0	Practical Completion
Hutt Street and South Terrace Stormwater Improvements (Detailed Design)*	▲	Jul 25	●	224	224	0	Build/ Construct
Hutt Street Entry Statement Project^	●	Apr 25	●	1,355	1,355	0	Build/ Construct
James Place Upgrade*	●	Mar 26	●	100	0	100	Plan/ Design
Jeffcott Street – Pavement and Stormwater Upgrades (concept design)*	●		●	0	0	0	Design Only
Kingston Terrace Bus Stop Upgrades (Construction)	●	May 25	●	157	157	0	Plan/ Design
Light Square Electrical Infrastructure Upgrade	●	Oct 24	●	182	131	51	Practical Completion
Main Street Revitalisation - Gouger Street (detailed design)	●		▲	1,574	662	912	Design Only
Main Street Revitalisation - Hindley Street*	▲	May 27	▲	5,160	1,325	3,835	Plan/ Design
Main Street Revitalisation - Hutt Street (detailed design)	●		●	1,295	400	895	Design Only
Main Street Revitalisation - Melbourne Street (planning) including Public Artwork	●		●	100	100	0	Design Only
Main Street Revitalisation - Melbourne Street Improvements^	●	Apr 25	●	697	697	0	Build/ Construct
Main Street Revitalisation - O'Connell Street (detailed design)	●	Feb 27	●	1,024	1,024	0	Plan/ Design
Market to Riverbank Link Project^	●	Apr 25	●	435	440	(5)	Build/ Construct
Minor Traffic Signal Safety Upgrades - 3G Hardware Replacement	●	Jan 25	●	7	7	0	Build/ Construct
Mistletoe Park/ Tainmuntilla (Park 11) Shared Use Path Renewal & Public Lighting Upgrade**^	●	Apr 25	●	188	188	0	Build/ Construct
New Access Ramps for Accessible Car Parks (Construction)	●		●	10	10	0	Plan/ Design
New Parents Room with store room (Central Market)	●		▲	55	55	0	Design Only
North Adelaide Golf Links - Renewal Planning*	●		●	80	80	0	Plan/ Design
O'Connell St / Archer St Intersection Improvements (Blackspot)**	●		●	350	350	0	Plan/ Design
Park 27B Hellas Sports club building and lighting upgrade (grant)^	▲		●	336	178	158	Design Only
Park Land Buildings Upgrades	●		●	1,763	0	1,763	Plan/ Design

Public Lighting Alterations - 176 Mackinnon Parade, North Adelaide	●	Sep 24	▲	23	23	0	Practical Completion
Royal Avenue – Improvements*	●		●	0	0	0	Plan/ Design
Rymill Park / Murlawirrapurka (Park 14) – Master Plan safety and accessibility works**^	●	Jul 25	●	822	822	0	Build/ Construct
Rymill Park / Murlawirrapurka (Park 14) Public Lighting Upgrade (Construction)^	●	Jul 25	●	357	357	0	Build/ Construct
Rymill Park /Murlawirrapurka (Park 14) Lake Upgrade (Construction)^	●	Mar 25	●	306	309	(3)	Build/ Construct
School Safety Implementation Project	●	Jun 25	●	250	100	150	Plan/ Design
Torrens retaining structure	●	Jul 25	●	1,600	1,600	0	Build/ Construct
Vincent Street and Vincent Place – Improvements*	●	Jul 25	●	1,203	1,203	0	Build/ Construct
West Pallant Project Steet Lighting Design*	●		●	33	0	33	Plan/ Design
Strategic Property and Commercial							
218-232 Flinders Street	●	Feb 25	●	407	203	204	Build/ Construct
Central Market Arcade Options	●	Feb 26	●	409	409	0	Build/ Construct
Central Market Arcade Redevelopment	●	Feb 26	●	15,918	21,842	(5,924)	Build/ Construct
South West Community Centre	●	Jun 25	●	1,500	1,500	0	Plan/ Design
Corporate Services Portfolio							
Corporate Activities							
Project Delivery Management Costs (Overheads)*	●		●	6,764	5,764	1,000	Build/ Construct
Adelaide Economic Development Agency							
Experience Adelaide Centre^	●		●	3,954	3,954	0	Plan/ Design
Rundle Mall Sound System	●	Nov 25	●	50	50	0	Plan/ Design
Twin Street Festoon lighting	●		●	0	20	(20)	Plan/ Design
Information Management							
Microsoft Teams Enabled Room - Lord Mayor's Office	●	Oct 24	●	25	25	0	Practical Completion
GIS Spatial laptops	●	Apr 25	●	0	8	(8)	Build/ Construct
HR System - Implementation of Integration Suite	●	May 25	●	0	200	(200)	Build/ Construct
Total New and Upgrade Program				66,890	64,747	2,143	

* in addition to this budget there is a renewal amount which is reflected separately in the Renewal Program Table

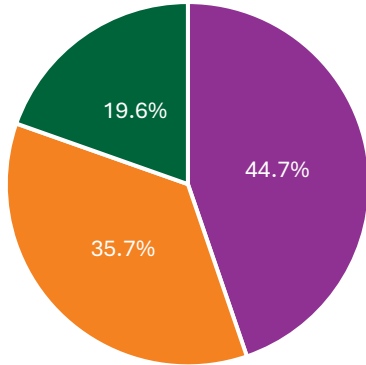
** fully grant funded

^ partially grant funded

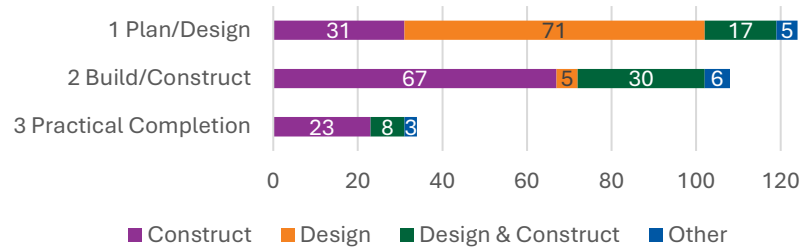
Renewals

Renewals are works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.

Approved Budget



- Remaining Budget \$25.068m
- Spent \$19.975m
- Contracted \$10.978m



Budget Updates

The Renewals budget has increased by \$0.274m from the approved Quarter 1 budget of \$56.022m to a proposed Quarter 2 budget of \$56.296m due to a new grant. Variations in budget categories are as a result of realigning and reprioritising the budget to the asset category being renewed.

Key Achievements

During the quarter, 15 renewal projects achieved practical completion, including Rundle Mall bollards renewal, Gawler UPark Facade coating treatment and various road and footpaths renewals.

Quarter 2 saw the commencement of delivery of the following projects: ICT Laptop renewals, Urban Element renewals, Bud lighting renewals, and various traffic signal and road renewal projects.

Several projects have signed contracts for the intended works. This includes Unley Road stormwater culvert renewal, South Terrace/Hutt Street Stormwater improvements, several Traffic Signal renewals, Glen Osmond Rd (North) lighting renewal and LED renewals.

A number of renewal projects are currently in the market with the aim of commencing delivery later this year, including Colonel Light Centre – Air Handling Unit renewal, Footpath renewal – Grenfell Street and Mills Terrace renewals.

2024/25 Renewal Budget by Category

\$'000	Q1 Budget	Proposed Q2	Variance	
Bridges	350	320	30	▼
Buildings	11,325	12,390	(1,065)	▲
ICT Renewals	1,591	2,061	(470)	▲
Light'g & Electrical	1,985	3,159	(1,174)	▲
Park Lands Assets	2,174	2,066	108	▼
Plant and Fleet	1,689	1,996	(307)	▲
Traffic Signal	2,937	3,385	(448)	▲
Transport	17,370	14,316	3,054	▼
Urban Elements	2,944	2,893	50	▼
Water Infrastructure	7,992	8,046	(54)	▲
Project Management Delivery Costs	5,665	5,665	0	▶
TOTAL	56,022	56,296	(274)	▲

2024/25 Renewal Projects by Category and Project Phase

Category	Total*	Design only	Plan/Design	Build/Construct	On Hold	Complete
Bridges	4	2	2			
Buildings	41	9	14	12		6
ICT Renewals	9		8	1		
Light'g & Electrical	31	18	1	9		3
Park Lands Assets	18	6	3	9		
Plant and Fleet	10		6	2		2
Traffic Signal	11		1	10		
Transport	77	19	12	29		17
Urban Elements	53	13	5	29		6
Water Infrastructure	10	3	1	6		
TOTAL	264	70	53	107	0	34

*Total Project count: mixed funded projects are only counted once in the total project count.

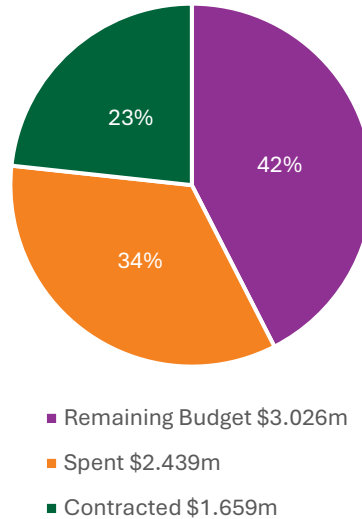
Note:

- Transport is made up of Roads, Pathways and Kerb and Water Table
- Plant and Fleet includes Commercial Plant and Fleet
- Some projects have been broken down into sub-projects, so total appears different

Strategic Projects

Strategic Projects are generally 'one off' or short-lived activities that have been prioritised to be delivered within a specific timeframe to meet strategic outcomes, often as a result of Council decisions and/or partnerships.

Approved Budget



Budget Updates

The Strategic Projects budget has increased by \$0.803m from the approved Quarter 1 budget of \$7.125m to a proposed Quarter 2 budget of \$7.928m.

This increase is attributed to the inclusion of two new grant funded projects - Adaptive Reuse City Housing Scheme and Heritage Incentive Scheme – State Heritage Buildings, both attracting 100% grant funding. In addition, new strategic project - Evaluation of Park Lands Dry Areas Regulation is further contributing to an increase in expense.

In line with Council direction, the Commercial Events Fund budget has further increased to the total approved value.

Key Achievements

Quarter 2 has seen the number of strategic projects increase with the inclusion of new initiatives in City Shaping (Adaptive Reuse City Housing Scheme, Heritage Incentive Scheme – State Heritage Buildings & Evaluation of Park Lands Dry Areas Regulation).

Spend and commitment continues to increase with 53% of the Strategic budget now committed and /or spent at end of Quarter 2.

These projects include:

- Resilient Flood Planning - fully committed
- Contact Centre Software Replacement – partially committed and on track for delivery
- Adelaide Central Market Expansion Preparedness – fully committed
- Adaptive Reuse City Housing Initiative – partially committed

Procurement and delivery of works for projects remain on track heading into Quarter 3.

- Bridge Maintenance Program – Consulting Engineer engaged and selection of Maintenance contractors for procurement panel underway
- Asset Audit Condition – Public Lighting and Traffic Signal audits are in procurement
- Delivering the Planning and Design Code Amendment Program 2023-2026 – procurement of consultancy work is underway
- Disability Access and Inclusion Plan 2024-2028 – procurement panel selection completed and preferred provider engagement is in final stages

2024/25 Strategic Projects	Plan		Expenditure (\$'000)			
	Delivered by		Q1 Budget	Proposed Q2	Variance	
City Shaping						
City Culture						
DHS Community Neighbourhood Development Funding^	●	Jun 2025	99	99		▶
City Activation	●	Jun 2025	502	502		▶
Park Lands, Policy & Sustainability						
Social Work in Libraries Evaluation Framework**	●	Nov 2024	25	25		▶
Social Planning Homelessness and Adelaide Zero Project Resourcing		Complete	208	208		▶
Reconciliation Action Plan 2024-2027 Implementation	●	Jun 2025	150	140	10	▼
National Heritage Management Plan Implementation	●	May 2025	100	100		▶
Local Heritage Assessments - 20th Century Buildings	●	Jun 2025	50	50		▶
Homelessness Strategy Implementation	●	Jun 2025	50	40	10	▼
Historic Area Statement - Code Amendment	●	Jun 2025	112	112		▶
Economic Development Strategy Implementation	●	Jun 2025	106	106		▶
Disability Access and Inclusion Plan 2024-2028 Implementation	●	Jun 2025	215	205	10	▼
Delivering the Planning and Design Code Amendment Program 23-26 (Yr 2)	●	Jun 2025	240	240		▶
Botanic Creek Rehabilitation (Community Planting)^	●	Jun 2025	72	72		▶
Adaptive Reuse City Housing Initiative^	●	Dec 2025	250	250		▶
Adaptive Re-use Housing Initiative Program (ARCHI)	●	Jun 2025		250	(250)	▲
Heritage Incentive Scheme - State Heritage Buildings	●	Jun 2025		250	(250)	▲
Evaluation of Park Lands Dry Areas Regulation	●	Jun 2025		115	(115)	▲
Regulatory Services						
On-Street Parking Compliance Technology and Customer Analytics Reform	●	Jun 2025	148	148		▶
City Services						
City Operations						
Feasibility Studies - Waste and Recycling Collection	●	Jun 2025	100	100		▶
Infrastructure						
Transport Strategy	▲	Jun 2025	276	295	(19)	▲
School Safety Review	●	Mar 2025	12	12		▶
SA Power Networks (SAPN) Luminaire Upgrades		Complete	15	14	1	▼
Resilient Flood Mapping	▲	May 2025	1,723	1,723		▶
Conservation Management Plans for Heritage Assets	●	Jun 2025	41	41		▶
City Speed Limit Review	●	Aug 2024	27	27		▶
Bridge Maintenance Program	▲	Jun 2025	400	400		▶
Asset Condition Audit	●	May 2025	565	539	26	▼
Adelaide Park Lands Strategic Water Resources Study	▲	Jun 2025	80	80		▶
Strategic Property & Commercial						
88 O'Connell Project Delivery	●	Jun 2025	80	80		▶
North Adelaide Golf Course - Water Investigative Study	●	Feb 2025		26	(26)	▲
218 - 232 Flinders Street Masterplan Investigations	●	Jun 2025	150	150		▶
Corporate Services						
Governance						
ESCOSA Review	●	Feb 2025	40	40		▶
Information Management						
Cyber Security Enhancement	●	Jun 2025	85	85		▶
Contact Centre Software Replacement	●	Mar 2025	450	450		▶

ACMA						
Adelaide Central Market Expansion Operational Preparedness	●	Jun 2025	220	220		▶
AEDA						
Tourism and Business attraction	●	May 2025	133	133		▶
Rundle Mall Live Music Program	●	Jun 2025	100	100		▶
Commercial Events and Festivals Sponsorship Program	●	Jun 2025	300	500	(200)	▲
TOTAL		38 projects	7,125	7,928	(803)	

Budget

Summary

December Year to Date (YTD)

The operating position at the end of Quarter 2 2024/25 is a surplus of \$11.729m, which is \$3.876m favourable to the Year to Date budget of \$7.852m. This is driven by:

- **Income \$1.923m favourable** to budget largely due to:
 - higher fees and charges from Parking income \$1.031m, Nursery Sales \$0.125m, and events income \$0.093m, and partially offset by unfavourable expiation income (\$0.465m) and Town Hall (\$0.521m)
 - Grant, subsidies and contributions income is favourable \$0.393m due to recognising works completed for the resilient flood mapping project
 - Other income is favourable due to bank interest on positive cash position \$0.432m, and insurance claims \$0.213m
- **Expenditure \$1.953m favourable** to budget largely due to:
 - Employee costs \$3.010m favourable due to vacant positions, offset by an increase in temporary contract labour (\$2.870m) and apprentices (\$0.068m)
 - Strategic Projects \$1.414m favourable through Resilient Flood Planning \$0.314m, Contact Centre Software \$0.235m and Bridge Maintenance Program \$0.200m
 - Other Materials, contracts and other expenditure (excluding Temp Staff and Apprentices) \$1.235m favourable including timing of Computer Software \$0.626m, Consultants \$0.318m, and catering \$0.487m (reflective of reduced Town Hall income).
 - Sponsorships, Contributions and Donations \$0.369m favourable mainly due to timing of Events and Festivals Sponsorships
 - Depreciation (\$1.137m) unfavourable reflecting the 2023/24 asset revaluations.

The Capital Projects spend of \$37.529m is \$9.747m lower than the YTD budget of \$47.275m and is reflective of the retiming of projects into 2025/26. This is a result of the continuing delivery of the 2024/25 capital program.

Council had net cash surplus of \$20.999m at 31 December, with \$2.271m in bank accounts and \$18.728m in deposits.

Quarter 2 2024/25 Projected Operating Position

The proposed Quarter 2 forecast is an operating surplus of \$9.367m which remains consistent with the Quarter 1 budget. The following adjustments are incorporated into Quarter 2:

Additional Income of \$2.205m through the recognition of additional grant funding received of \$1.511m to deliver strategic projects, commercial parking revenue of \$0.685m, bank interest of \$0.549m.

Rates Revenue has reduced by (\$0.549m) due to objections and a higher level of discretionary rebates provided through the 10% rates cap.

Other minor movements of \$0.009m

Additional Expenditure of (\$2.205m) through an increase in Strategic Project funding of (\$0.803m) including (\$0.200m) for the AEDA commercial events fund and new projects of (\$0.615m), of which \$0.500m will be delivered through external grant programs.

Other changes include additional commercial parking marketing and software licences of (\$0.195m) to deliver the increased revenue, additional expenditure associated with the aquatic centre closure on 1 August (budget assumed 7 July) of (\$0.365m), costs associated with the new organisation structure from 6 January of (\$0.183m), increase in insurance premiums of (\$0.233m), outsourcing of the property valuation function for the purposes of rates revenue (\$0.220m), tree management inspections and framework (\$0.187m) and other individual minor increases in expenditure of (\$0.220m) offset by a \$0.201m reduction in Market Expansion preparedness costs due to construction deliverables timing.

The **Capital Program** is proposed to decrease by \$1.869m from \$122.912m to \$121.043m as a result of retiming projects into 2025/26 \$10.701m, earlier than planned delivery of the Central Market Arcade Redevelopment \$5.924m, 2 new projects \$3.609m and accrued interest of \$0.024m from externally funded projects. This has been offset by the release of \$1.000m of project management costs.

The renewal program has been increased by \$0.274m to reflect the change in accounting treatment for the purchase of library books from the operating position.

Grant funding to support capital expenditure on new and upgraded assets has increased by \$1.113m from \$9.015m to \$10.128m as a result of new grant funding recognised including Charles Street Streetscape \$1.000m.

Borrowings are forecast to reduce by \$3.360m from \$23.733m to \$20.373m. This is due to the retiming of capital projects in 2025/26 and the recognition of additional grant funding received.

Budget

Operating Position (Financial Performance)

\$000's	YTD Actual	YTD Budget	Variance	Q1 Budget	Proposed Q2	Variance
Rates Revenue	72,099	72,175	(75)	144,908	144,359	(549)
Fees and Charges	43,974	43,072	902	84,460	85,164	704
Grants, Subsidies and Contributions	2,458	2,065	393	5,057	6,568	1,511
Other Income	1,244	539	704	1,283	1,822	539
Total Revenue	119,775	117,851	1,923	235,708	237,913	2,205
Employee Costs	37,670	40,680	3,010	86,489	83,584	2,905
Materials, Contracts and Other Expenses	37,718	37,439	(279)	75,779	79,842	(4,063)
Sponsorships, Contributions and Donations	2,675	3,044	369	6,408	7,110	(702)
Depreciation, Amortisation and Impairment	29,569	28,432	(1,137)	56,857	57,202	(345)
Finance Costs	414	404	(10)	808	808	(0)
Total Expenses	108,046	109,999	1,953	226,341	228,546	(2,205)
Operating Surplus / Deficit	11,729	7,852	3,876	9,367	9,367	0

Capital Program

\$000's	YTD Actual	YTD Budget	Variance	Q1 Budget	Proposed Q2	Variance
New and Upgrades Projects	17,553	25,184	7,630	66,890	64,747	2,143
Renewal / Replacement of Assets	19,975	22,091	2,116	56,022	56,296	(274)
Total Capital Program	37,529	47,275	9,747	122,912	121,043	1,869

Operating Program – Adjustments

\$000's	Budget	Proposed	Variance
2024/25 Quarter 2 Budgeted Operating Position			
Park Land Property Rental Income			
Adjustment of Park Lands rental income	1,216	1,186	(30)
Aquatic Centre Income			
Additional revenue received due to later close date	130	169	39
Commercial Parking Income			
Recognise one off favourable variance	44,620	45,305	685
Resilient Flood Mapping Grant Funding			
Recognition of grant funding for works completed in financial year	0	966	966
Aquatic Centre - Grant Funding			
Funding for community event at the Aquatic Centre	0	25	25
Adjustment to Grant Funding			
Reflection of actual grant funds for waste & recycling	37	34	(3)
New Structure			
Budget changes as a result of the new organisation structure	0	(269)	(269)

Increase to insurance costs			
Recognition of higher Personal Injury Insurance	(390)	(416)	(26)
Additional resources in Waste team			
New Waste Education Officer	(160)	(201)	(41)
Commercial Parking Expenditure			
Periodic review of Employee Enterprise Agreement	(2,414)	(2,431)	(17)
Market Expansion Preparedness			
Retiming to align with construction deliverables	(1,719)	(1,512)	207
Reduction of role in AEDA			
Removal of Executive Advisor role from 6 January	(523)	(437)	86
Review of Valuations			
Net impact of outsourcing valuations	(4,458)	(4,678)	(220)
Aquatic Centre Expenditure			
Additional expenditure due to later close date	(373)	(738)	(365)
Commercial Parking Expenditure			
Increased spend on marketing and customer system to drive revenue	(3,929)	(4,124)	(195)
Property Management Expenditure			
Temporary removal of sinking fund for Bus Station whilst in preparation stage	(100)	0	100
Adelaide's New Year's Eve			
Increase to budget to reflect expected spend	(1,356)	(1,488)	(132)
Cost of Library Books			
Change in accounting treatment to recognise cost	(1,443)	(1,517)	(74)
City Library Rental Outgoings			
Updated outgoings forecast from Landlord	(1,267)	(1,357)	(90)
Kaurna Cultural Burn			
Annual Kaurna Cultural Burn in Carriageway park/Tuthangga (Park 17)	(35)	(90)	(55)
Market Expansion Preparedness			
Adjustment to align with construction deliverables	(231)	(237)	(6)
AEDA Commercial Events Fund			
Council decision to reinstate fund	(300)	(500)	(200)
Rundle Mall transfer of costs			
Transfer of operational budget to fund street lighting capital project	(211)	(191)	20
Tree Management			
Ongoing costs for inspection and reporting	(373)	(473)	(100)
Software costs			
Recognition of additional software costs	(6,288)	(6,295)	(7)
Strategic Project Expenditure - Transport			
Reallocation of funds from business activities to strategic projects	(276)	(294)	(18)
Strategic Project Expenditure - Transport			
Reallocation of funds from business activities to strategic projects	(225)	(211)	14
Increase to insurance costs			
Recognition of higher Mutual Liability costs	(1,293)	(1,500)	(207)
Implementation of Tree Management			
Costs to implement Tree Management Framework and supporting system	0	(87)	(87)
Rates Objections / Discretionary Rebates			
Higher level of objections to property valuations approved, and discretionary rebates provided through the 10% cap in 2024/25	(2,827)	(3,376)	(549)
Bank Interest			
Higher level of forecast bank interest earned based on positive cash position	92	640	549

The following changes have a net nil impact on the Operating Program, as income or grant funding received fully offsets incurred expenditure:

\$000's	Budget	Proposed	Variance
Welcome Home Event Grant Funding			
Share of Welcome Home event for Olympic athletes	35	57	22
Welcome Home Event Expenditure			
City of Adelaide contribution to Welcome Home event	(516)	(538)	(22)
Resource cost correct allocation			
Recognition of backfill of temporary vacancies by external temporary labour	(5,301)	(5,301)	3,000 (3,000)
Adaptive Reuse - Grant Funding			
Recognition of grant funding income for strategic project	0	250	250
Adaptive Reuse - Expenditure			
Recognition of project expenditure	(250)	(500)	(250)
Heritage Incentive Scheme Grant Funding			
Funding for heritage work on State buildings	0	250	250
Heritage Incentive Scheme Expenditure			
Grants for heritage work on State buildings	0	(250)	(250)
New Strategic Project			
Dry Areas Evaluation	0	(115)	(115)
Funding for New Strategic Project			
Reduction in RAP Implementation Plan, Disability Access and Homelessness Strategy	(415)	(385)	30
Funding for New Strategic Project			
Reduction in Safer Cities Program and use of salary savings	(1,260)	(1,175)	85

Capital Program – Adjustments

\$000's	Budget	Proposed	Variance
New and Upgrades			
Works of a significant nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.	66,890	64,747	2,143
Renewals			
Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	56,022	56,296	(274)
Total Adjustment	122,912	121,043	1,869

Budget

Financial Indicators

	Target	Adopted	Q1	Q2
Operating Surplus Ratio The ratio expresses the Operating Surplus as a percentage of Total Operating Revenue.	0%-20%	4.0%	4.0%	3.9%
Net Financial Liabilities The ratio expresses the Financial Liabilities as a percentage of Operating Income.	Less than 80%	21%	15%	13%
Asset Sustainability Ratio The ratio expresses the expenditure on Asset Renewals as a percentage of forecast required expenditure according to the Asset Management Plans.	90%-110%	92.5%	92.5%	93.0%
Asset Test Ratio The ratio expresses Borrowings as a percentage of Saleable Property Assets.	Maximum 50%	17%	8%	7%
Interest Expense Ratio Interest expense as a percentage of General Rates Revenue (less Landscape Levy).	Maximum 10%	2.0%	2.0%	2.0%
Leverage Test Ratio The ratio expresses total Borrowings relative to General Rates Revenue (less the Landscape Levy).	Maximum 1.5 years	0.4 years	0.2 years	0.14 years
Cash Flow From Operations Ratio The ratio expresses Operating Income as a percentage of Operating Expenditure plus expenditure on Renewal/Replacement of assets.	Greater than 100%	103%	110%	110%
Borrowings The ratio expresses Borrowings as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Less than 50%	34%	15%	13%
Borrowings The ratio expresses Borrowings (Gross of Future Fund) as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Less than 50%	56%	40%	35%

On track	Within range
At risk	May be within range but at risk of going outside of range
Off track	Outside of range

Budget

Treasury Reporting

The tables below present the debt and cash investment information as required by Council's Treasury Policy.

Table 1 shows the borrowing facilities taken out by Council. Council had nil borrowings as at 31 December 2024:

Borrowings Facility*	Available	Interest Type	Interest Rate	Current Borrowings	Change since previous report \$'000	Maturity Date
LGFA CAD 555	\$70m	Variable	5.60%	-	-	15/06/2033

* Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.

Table 2 shows cash invested by Council. Council had \$20.999m in cash investments at 31 December 2024:

Cash & Cash Equivalents	Available	Interest Type	Interest Rate	Current Investments	Change since previous report \$'000	Maturity Date
LGFA General		Variable	4.55%	-	(\$25.272m)	-
NAB		Variable	4.35%	\$0.142m	(\$0.240m)	-
CBA		Variable	4.35%	\$2.129m	\$0.001m	-
LGFA FT 63188		Fixed	4.95%	\$3.728m	\$3.728m	18/03/2025
LGFA FT 63189		Fixed	4.95%	\$15.000m	\$15.000m	18/03/2025

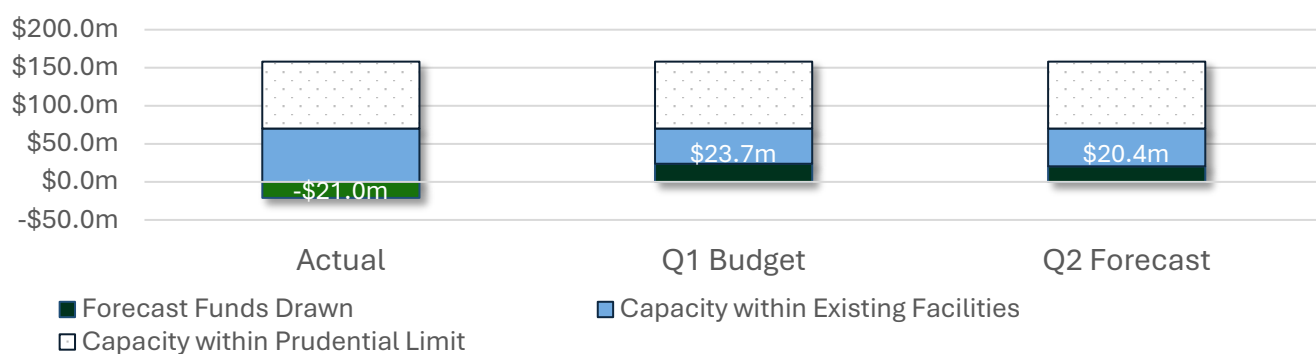
Total borrowings without the Future Fund offset (\$29.728m) would otherwise be \$8.929m.

Table 3 provides the Prudential Limit Ratios as outlined in Council's Treasury Policy:

Prudential Limit Ratio	Comments	Limits	YTD Actual
Interest Expense Ratio	Annual interest expense relative to General Rates Revenue (less Landscape Levy).	Maximum 10%	0.02%
Leverage Test	Total borrowings relative to annual General Rates Revenue (Less Landscape Levy).	Max 1.5 years	0 years
Asset Test	The percentage of total borrowings to Council's saleable property assets.	Maximum 50%	0%

Borrowings: showing current facilities against our prudential limit and forecasted position

Borrowings



Glossary

Budget

24/25 Budget: is the current adopted budget.

Financial Indicators: Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure its continued financial sustainability.

Reallocation: Reallocation of funds from one source to another.

Reclassification: A change of a project categorisation to reflect the scope, size or funding source of a project (e.g. Renewal to Upgrade).

Retimed: Deliberate change of timing of a project into a future year based on an agreed decision.

Subsidiaries: Established by Council under Section 42 of the *Local Government Act 1999 (SA)* that operate under independent boards or organisations that the City of Adelaide either operates or supports.

Capital Works

New and upgrade: Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.

Renewal: Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.

Project Management Phases

Commit/Concept: A project plan is being finalised with scope, and greater understanding of budget timing and stakeholder management.

Design: Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.

Design/Detail Planning: The planning and design phase of a project, which includes activities such as project planning and technical design.

Build/Construct (also Deliver): The build and construction phase of a project, which includes activities such as tendering, and construction/creating an asset.

Practical Completion: The practical completion phase of a project where an area/asset is open and created in our asset system. Depreciation commences at this point.

On Hold: Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.

Types of Projects

Capital Project: A long-term project to establish, develop, improve or renew a capital project.

Strategic Project: Delivers the Strategic Plan and are generally 'once off' that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service.

Appendix: Risk and Opportunities

Risks and Opportunities

The continued decreased capacity in UPark Central Market, trade disruptions in Market Plaza as well as economic conditions and cost of living pressures are impacting spend at the Adelaide Central Market. To combat this, marketing is being adapted to communicate the Market's affordability and quality.

Resourcing, both internal and external, remains a challenge for progressing infrastructure projects through design and construction. Internal resources continue to be supplemented with short term contract staff and external consultants and contractors have high workloads due to a busy time in the industry, with pricing remaining at post-covid levels.

All 2024/25 Community Impact Grants have been awarded with sixteen applications not successful in obtaining funding. There is potentially some risk of negative sentiment directed at CoA from the unsuccessful applicants.

Delays with completion of the Adelaide Town Hall Facade Restoration project are resulting in unanticipated costs and loss of revenue through event bookings for the Adelaide Town Hall. To build a pipeline of future bookings, a 'Moments' event was held on 30 October 2024, hosted by the CEO, to showcase our iconic Adelaide Town Hall and its unique spaces and offerings. This event was attended by 160 guests from various sectors (Tourism, Education, Wine, Defence, State & Federal Government, Arts & Culture) and resulted in 4 bookings and numerous enquiries and leads.

Continued forecast under budget for parking expiation revenue, largely due to staff turnover and training earlier in the year.

In the first half of 2024/25 the City of Adelaide has been successful with being awarded \$9.9m of grants to assist with the delivery of our capital and strategic projects as endorsed in the 2024/25 Business Plan and Budget. The key grants include \$2m from the Open Space scheme and \$7.3m from the Thriving Suburbs Program to deliver the Main Street Revitalisation – Hutt Street.

Appendix: Financial Statements

Statement of Comprehensive Income \$'000s

	Adopted Budget	Q1	Q2
Income			
Rates Revenue	144,908	144,908	144,359
Statutory Charges	16,893	16,893	16,893
User Charges	67,399	67,567	68,271
Grants, Subsidies and Contributions	4,842	5,057	6,568
Investment Income	166	166	715
Reimbursements	150	150	150
Other Income	866	967	956
TOTAL INCOME	235,225	235,708	237,913
Expenses			
Employee Costs	86,220	86,489	83,584
Materials, Contracts and Other Expenses	81,973	82,187	86,952
Depreciation, Amortisation and Impairment	56,857	56,857	57,202
Finance Costs	808	808	808
TOTAL EXPENSES	225,858	226,341	228,546
Operating Surplus / (Deficit)	9,367	9,367	9,367
Asset Disposal & Fair Value Adjustments	0	0	0
Amounts Received Specifically for New or Upgraded Assets	7,026	9,015	10,128
Net Surplus / (Deficit)	16,393	18,382	19,495
Changes in Revaluation Surplus – I,PP&E	0	0	0
TOTAL OTHER COMPREHENSIVE INCOME	16,393	18,382	19,495

Statement of Financial Position

2024/25

\$'000s	Adopted Budget	Q1	Q2
ASSETS			
Current Assets			
Cash and Cash Equivalents	800	800	800
Trade & Other Receivables	45,116	19,556	19,740
Inventories	741	805	804
Other Current Assets	0	27,000	27,000
Total Current Assets	46,657	48,161	48,344
Non-Current Assets			
Financial Assets	679	839	839
Equity Accounted Investments in Council Businesses	2,258	4,386	4,386
Investment Property	2,968	3,165	3,165
Infrastructure, Property, Plant and Equipment	1,924,347	2,075,923	2,073,713
Other Non-Current Assets	1,306	0	0
Non-Current Receivable	0	0	0
Total Non-Current Assets	1,931,559	2,084,313	2,082,103
TOTAL ASSETS	1,978,216	2,132,474	2,130,446
LIABILITIES			
Current Liabilities			
Trade and Other Payables	19,071	23,829	24,059
Provisions	21,596	16,875	16,875
Borrowings (Lease Liabilities)	5,142	5,077	5,077
Total Current Liabilities	45,808	45,781	46,011
Non-Current Liabilities			
Trades and Other Payables	0	16,066	16,066
Borrowings	53,677	23,733	20,373
Provisions	2,103	2,058	2,048
Borrowings (Lease Liabilities)	30,922	34,241	34,241
Total Non-Current Liabilities	86,703	76,098	72,728
TOTAL LIABILITIES	132,511	121,879	118,739
Net Assets	1,845,705	2,010,595	2,011,708
EQUITY			
Accumulated Surplus	807,169	799,387	806,424
Asset Revaluation Reserves	1,004,383	1,171,996	1,171,995
Future Reserve Fund	34,154	39,212	33,288
TOTAL COUNCIL EQUITY	1,845,705	2,010,595	2,011,708

Statement of Changes in Equity

2024/25

\$'000s	Adopted Budget	Q1	Q2
Balance at the end of previous reporting period	1,829,312	1,992,213	1,992,213
a. Net Surplus / (Deficit) for Year	16,393	18,382	19,495
b. Other Comprehensive Income	0	0	0
Total Comprehensive Income	16,393	18,382	19,495
Balance at the end of period	1,845,705	2,010,595	2,011,708

Statement of Cash flows

2024/25

\$'000s	Adopted Budget	Q1	Q2
Cash Flows from Operating Activities			
Receipts			
Operating Receipts	232,801	254,465	256,487
Payments			
Operating Payments to Suppliers and Employees	(170,091)	(175,130)	(176,879)
Net Cash provided by (or used in) Operating Activities	62,710	79,335	79,608
Cash Flows from Investing Activities			
Receipts			
Amounts Received Specifically for New/Upgraded Assets	6,026	4,556	5,773
Proceeds from Surplus Assets	18,500	18,500	18,500
Sale of Replaced Assets	500	500	500
Payments			
Expenditure on Renewal/Replacement of Assets	(56,022)	(56,022)	(56,296)
Expenditure on New/Upgraded Assets	(56,489)	(66,570)	(64,427)
Capital Contributed to Equity Accounted Council Businesses	(320)	(320)	(320)
Net Cash provided by (or used in) Investing Activities	(87,805)	(99,356)	(96,270)
Cash Flows from Financing Activities			
Receipts			
Proceeds from Borrowings	30,084	23,733	20,373
Payments			
Repayment from Borrowings	0	0	0
Repayment of Lease Liabilities	(4,989)	(4,989)	(4,989)
Net Cash provided by (or used in) Financing Activities	25,095	18,744	15,385
Net Increase (Decrease) in Cash Held	0	(1,277)	(1,277)
plus: Cash and Cash Equivalents at beginning of period	800	2,077	2,077
Cash & Cash Equivalents at end of period	800	800	800

Uniform Presentation of Finances

2024/25

\$'000s	Adopted Budget	Q1	Q2
<u>Income</u>			
Rates Revenue	144,908	144,908	144,359
Statutory Charges	16,893	16,893	16,893
User Charges	67,399	67,567	68,271
Grants, Subsidies and Contributions	4,842	5,057	6,568
Investment Income	166	166	715
Reimbursements	150	150	150
Other Income	866	967	956
TOTAL INCOME	235,225	235,708	237,913
<u>Expenses</u>			
Employee Costs	86,220	86,489	83,584
Materials, Contracts and Other Expenses	81,973	82,187	86,952
Depreciation, Amortisation and Impairment	56,857	56,857	57,202
Finance Costs	808	808	808
TOTAL EXPENSES	225,858	226,341	228,546
Operating Surplus / (Deficit) before Capital Amounts	9,367	9,367	9,367
<u>Net Outlays on Existing Assets</u>			
Capital Expenditure on Renewal and Replacement of Existing	(56,022)	(56,022)	(56,296)
Finance lease payments for right of use assets on existing assets	0	(4,989)	(4,989)
add back Depreciation, Amortisation and Impairment	56,857	56,857	57,202
add back Proceeds from Sale of Replaced Assets	500	500	500
Net Outlays on Existing Assets	1,335	(3,654)	(3,583)
<u>Net Outlays on New and Upgraded Assets</u>			
Capital Expenditure on New and Upgraded Assets	(56,809)	(66,890)	(64,747)
add back Amounts received specifically for New and Upgraded Assets	6,026	4,556	5,773
add back Proceeds from Sale of Surplus Assets	18,500	18,500	18,500
New Outlays on New and Upgraded Assets	(32,283)	(43,834)	(40,474)
Net Lending / (Borrowing) for Financial Year	(21,581)	(38,121)	(34,690)

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